



EUROPEAN NEWS

Budapest confirms Soviet troop withdrawals

THE SOVIET tank division which Mr Mikhail Gorbachev has promised to withdraw from Hungary should be out by the end of June, and the Kremlin would also remove an air regiment stationed near Budapest by December, Mr Ferenc Karpati, the Hungarian Defence Minister said yesterday.



RESCUE WORKERS in Soviet Tadzhikistan dig through sludge with no hope of finding survivors of the landslides caused by Monday's earthquake which killed nearly 300 people. Most of the victims were in the village of Shuvora, a third of them buried when a waterlogged hillside collapsed within seconds of the early morning earthquake.

Bonn sees little chance of fall in external surpluses this year

THE West German Economic Ministry foresees little change in the country's external surpluses this year. In fact, its official outlook for 1989 expects the trade surplus to rise to about DM125bn (£38.6bn) from DM121.5bn last year.

Ireland cuts income tax standard rate to 32%

MR ALBERT REYNOLDS, Ireland's new Finance Minister, yesterday announced the country's first reduction in the standard rate of taxation for 20 years.

Brussels may go to court over Dutch car pollution move

A LENGTHY legal battle over Dutch plans to encourage "clean" cars seems in prospect after the European Commission yesterday threatened to take up the matter under the Community's state aids legislation.

High-level tussle in Prague over opposition

A DISPUTE which could lead to changes in the Czechoslovak leadership has broken out in the Communist party over how to deal with the rising tide of opposition demonstrations.

Second attempt to avert Italian general strike

ITALIAN ministers and union leaders began a second round of talks last night aimed at averting a threatened four-hour general strike next Tuesday.

Greece acts to combat terrorism

THE GREEK Government yesterday announced a package of measures to combat terrorism, including the posting of a Dr200m (£64,000) reward for information leading to the capture of the gunmen responsible for the Athens bombing.

Spain gets top share of EC backward-region cash

SPAIN, ITALY and Portugal would absorb nearly two-thirds of the EC regional fund's EC&Sfm a year spending on backward areas between now and 1993, under guidelines agreed yesterday by the European Commission.

Dialogue

"We will not evade a dialogue as long as these people remain excluded from socialism," said a spokesman for the Communist Party of Czechoslovakia.

OECD opens its doors to Far East economic links

THE Organisation for Economic Co-operation and Development (OECD), the Paris-based economic body that groups the world's main non-Communist industrialised nations, yesterday made its first attempt at opening channels of communication with the fast-developing economies of the Far East.

Turkey orders probe into abuse claims

TURKISH state prosecutors have ordered investigations into claims by a village leader that security forces abused and maltreated villagers from the south-east of the country while questioning them in the Far East.

Jaruzelski gives warning on future of trade unions

RESTRICTIONS ON trade union freedom in Poland will only be lifted if the country is calm and the position of the authorities guaranteed, according to General Wojciech Jaruzelski, the country's leader.

Italian Radicals step up arms trade campaign

ITALY'S Radical Party has stepped up its campaign against the country's alleged illegal arms trading, with fresh claims that Italy has been consistently evading the UN arms embargo on military shipments to South Africa.

Calling in the Old World to redress the balance of the New

In the age of Gorbachev and European integration, the US is no longer in charge of events to the extent it once was

THE inauguration of President Bush seems to have gone off with all the usual rejoicing, so that's all right. Now that it is over, practised lip-readers are starting to bring an important message to the outside world: after eight years, Mr Bush wants us to know that he is not Ronald Reagan. Now this is all to the good, of course; the alternative would have been unbearable. But so far it is the only message from the White House, and to some it may seem a meagre offering from a man who has waited so long and so patiently to be President of the United States.

But time moves on, and with it the status and responsibility borne by Dwight Eisenhower, John Kennedy or Richard Nixon. America is still, of course, the richest and most powerful country, and by a wide margin, and it is still an absolutely essential member of the Atlantic Alliance. Those facts are unchanged, they are probably unchangeable, and no sensible person would want to change them. What has changed is the weight in world economic affairs. One sign of this relative weakening is the vast deficit which Mr Reagan has cheerfully bequeathed, and which will be a lasting burden round the neck of the new Bush Administration.

IAN DAVIDSON ON EUROPE

the projected Single Market. But this time, Washington has no power to influence either of them. The can-do instinct is so strong in the US, that Americans do not take kindly to the notion of impotence. In the presence of the Gorbachev drama, their automatic reflex is to look around for ways of using America's might, so as to help Mr Gorbachev towards a favourable outcome for the West. By now, however, the naïveté of the reflex is becoming unavoidably obvious. Mr Gorbachev may be facing many difficulties and many opponents, and his chances of bringing off elusive reforms may be precarious. But he is

pushing events along so much faster than any foreign government can reasonably keep track of, that the very idea of trying to help him has become absurd. Ever since 1968, the centrepiece of East-West relations has been nuclear arms control, ranging from the SALT agreements to the Euro-missile agreement and the START talks of the Reagan-Gorbachev era. The paradox of the Gorbachev era, however, is that while radical nuclear arms control agreements may have become more attainable in the more benign atmosphere of East-West relations, they have also become less urgent: if the danger is nuclear war with an irreconcilable opponent, and if arms control is needed to contain that danger, then arms control is needed very badly. But if your opponent decides that he is no longer irreconcilable, because he has other more important problems to worry about, then nuclear arms control may lose its former saliency. It is also no coincidence that

the centre of gravity of arms control is shifting to Europe, with the transition to new negotiations on the conventional force balance in Europe. A 30 per cent cut in inter-continental nuclear weapons in START would be spectacular and politically symbolic; but it would make no detectable difference either to the balance of deterrence or to the ability of the two superpowers to destroy each other many times over. The Conventional Stability Talks (CST) in Vienna, by contrast, could lead to fundamental changes in the plausibility of a military attack by either side on the other. It goes without saying that success in the CST will be extremely difficult, probably more difficult than a successful outcome to the START talks. Indeed, the Vienna negotiations may be so difficult, that we may have to rely mainly on further unilateral force reductions by the Soviet Union and its Warsaw Pact allies. The US contribution to the Nato defence effort will remain essential for Europe's security and for the link to the Amer-

can deterrent, so that the future of the US troops stationed in Europe will be a major issue in the Vienna talks. But the most important political point is that the US will be only one of a large number of negotiators on the Western side, while the vast improvement in the atmosphere surrounding every aspect of East-West relations will make it both possible and necessary for the European allies to play a much weightier collective role than in any previous arms control negotiation, as well as a weightier role in any subsequent defence configuration. So far, the European allies show little sign of responding coherently to the implications of the new parallelism of forces. But in time, they will have to come to terms with the fact that the big problems, and their solutions, are here, not in Washington. If President Bush can sufficiently distinguish himself from his predecessor, by not making matters worse, Europe will have cause to be grateful.

They are now being charged with "hooliganism" for, among other things, laying flowers at St Wenceslas's statue in the centre of Prague. Meanwhile, Cardinal Francis Tomasek, the Primate of Prague, yesterday again sharply criticised the use of force by the police. He openly supported the demands of young people who, he said, wanted human rights. He also called on the authorities to let the Catholic Church "develop freely in Czechoslovakia", which, he added, was now a basic tenet of the policy of Mr Gorbachev's policies towards the churches in the Soviet Union.

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AMERICAN NEWS

Rescue plan for thrifts runs into opposition

By Lionel Barber in Washington

THE US Treasury's efforts to canvass support for a new tax on federally-insured bank deposits to help pay for a multi-billion dollar rescue plan for the savings and loan industry has run into opposition in Congress.

Both Democrat and Republican congressmen have voiced objections to the proposal which would impose a tax of as much as 30 cents for every \$100 deposited at a federally insured financial institution.

Mr Nicholas Brady, Treasury Secretary, expressed yesterday that he was studying several options to pay for the S&L rescue, including the payment of a small fee by depositors.

The S&L crisis - which could end up costing between \$90bn and \$100bn - poses a political test for Mr Brady, a former Wall Street investment banker and close friend of Mr Bush.

The bank deposit tax would raise the premium for insured deposits which banks and S&Ls already pay to the Government and charge as an operating cost.

Other rescue options include issuing bonds backed by the S&L industry, though this would add to the clean-up cost since the bonds would have to carry a higher interest rate than regular Treasury bonds.

Some congressmen believe the last option would "bring home the damage" to the public of the S&L debacle and avoid a long, drawn-out crisis.

But the scheme still retains some elements - such as government subsidies and a limited number of price controls - aimed at cushioning inflation for low-income workers.

The programme, expected to be fleshed out shortly after Mr Faxes takes office, was being seen by bankers as a sign that the government was considering applying for loans from the International Monetary Fund and World Bank.

Sketching out his programme to members of Fedecamaras, Venezuela's largest association of businessmen, Mr Perez said his government

planned to adopt a unified, floating exchange rate for the Venezuelan currency, the bolivar, carry out a progressive liberalisation of price controls and domestic interest rates, reduce the Government's fiscal deficit, and simplify customs duties and bureaucratic rules.

These steps, which would not be implemented until after the government took office, constitute a departure from the current government's policy. This would open possibilities for export sectors such as manufactured goods.

The President-elect said Faxes takes office would be provided in some areas, and that price controls would remain in place for a small basket of consumer goods.

Venezuela, one of the world's largest oil exporters, ended 1988 with a large balance of payments deficit, low investor confidence and inflation of over 35 per cent.

day that an IMF team would visit the country next week to discuss an economic programme. Nevertheless, Peru faces a long struggle to normalise its relations with creditors.

With non-existent foreign reserves, Peru is not in a position to erase arrears, but while still behind on its payments it cannot currently gain access to new funds from the IMF and World Bank.

Janette Staubus on the latest failure to derail Argentine democracy

Alfonsín reminds army it must stay within the law

AFTER two days of the bloodiest fighting seen in Argentina for more than 30 years, only the army has come out of the affair with credit.

In a late-night speech to the nation on Tuesday, President Raúl Alfonsín explicitly congratulated the military and called the violent takeover of the La Tablada army base by "ultra left-wing" extremists "the most serious challenge of my term" in office.

However, he also made clear that the army, which has supported rebel officers' demands that the armed forces be publicly honoured for suppressing terrorism in the 1970s, would not be given a free licence in combating violence as in the late 1970s.

"The Republic knows how to defeat enemies of democracy. This is an opportunity to show the world and ourselves that we have learnt from our past,

that our democracy is not soft." The President's strong words display the fine line which he must walk between mollifying the army and keeping it under civilian control.

Other political leaders have echoed the President's implications that Argentina must not return to the bad old days of the 1970s when the aim of combating left-wing terrorism was seen to justify any government.

There is concern in Buenos Aires that the attack may be the first of a new wave of left-wing terrorism. Mr Carlos Menem, the Peronist candidate in the presidential election to be held in May, said the takeover of La Tablada "could not be an isolated event" and Mr Carlos Alvarez, government minister for Buenos Aires province, warned that it could be only "the beginning of future actions" by terrorist

groups. The terrorists' strength and large supply of arms indicate that they must have been trained before carrying out the attack.

Yesterday the President enacted two decrees aimed at preventing future outbreaks of violence. The first will create a National Security Council to advise the President on anti-subversive measures and to improve intelligence gathering.

The failure of the state intelligence service, SIDE, to predict the latest revolt as well as the December uprising of Col Mohamed Ali Seineldin which involved 400 men, has been criticised by the opposition.

A second act aims at administrative simplification, giving the Prosecutor-General special powers to mobilise provincial government departments so that "all areas of public administration [can] lend effort to the struggle".

It is unclear how the attack, which left nearly 40 people dead, will affect the governing and opposition parties in the presidential election. Mr Menem indicated that the violence was aimed at interfering with the elections and it is conceivable that the governing Radical party could gain from



Alfonsín: determined not to return to bad old days

a repeat of the type of terrorist attack that took place under the last Peronist government.

But the tragedy may be viewed as yet another example of the Government's lack of control and its inability to keep the peace.

In his speech Mr Alfonsín said "democracy is consolidated and strengthened, though at a high price" by the tragedy. The maintenance of democracy is the one concrete achievement he has to show for his five years as President.

But his hard-hitting speech did not clarify the central question of the identity of the insurgents. Some observers remain sceptical that the attack was carried out by a left-wing group.

SEC chief cool on buy-outs proposal

By Lionel Barber

MR David Ruder, chairman of the US Securities and Exchange Commission, said yesterday that granting tax relief to corporate dividends would be unlikely to halt leveraged buy-outs and other debt-financed corporate restructuring.

Mr Ruder's remarks in testimony to the Senate Finance Committee contrasted that of Mr Nicholas Brady, US Treasury Secretary. Mr Brady expressed tentative support for granting tax relief in order to stem the tide of buy-outs.

Mr Ruder said SEC economists studying buy-outs had concluded that cash flow considerations were the most important force driving the deals. He also pointed out that granting tax relief for dividends would cost "an enormous amount".

Mr Ruder repeated his support for new rules requiring extensive public disclosure in some cases, and on matters relating to the so-called fairness opinions issued by investment banks and other advisers to buy-out deals.

Mr Ruder also told senators: "Your activity may affect the market which is still nervous."

Fraud inquiry in Chicago extends to leading firms

By Deborah Hargreaves in Chicago

THE Federal Bureau of Investigation delivered more than 200 subpoenas to Chicago's trading community this week as it intensified its massive investigation into fraud at the city's major futures exchanges.

The wide-ranging probe has now extended to some of the most prominent futures firms in the industry. Subpoenas have been delivered to some big clearing firms at the city's two futures markets including some run by exchange board members.

Both the Chicago Board of Trade and the Chicago Mercantile Exchange exchanges stress that the subpoenas do not indicate any wrongdoing, and are just part of an investigative process. But, by focusing on some of the biggest futures clearing houses in the world, traders believe government prosecutors are pursuing some of the most successful brokers in the business.

Clearing firms process trades for many independent floor traders as well as their own futures brokers. The subpoenas have asked for a range of information on specific trades as well as blanket trading records which could run into billions

of documents. Some independent traders who were subpoenaed last week are believed to have provided the Government with testimony about specific trading practices which has led to the recent escalation in the scope of the inquiry. A grand jury was due to hear evidence from subpoenaed traders yesterday.

FBI investigators are also looking into allegations of tax evasion by traders in the futures pits. The scope of the investigation has stunned Chicago's futures community. Fears about the inquiry led to a slump in trading volume at the beginning of the week, but volume was quick to bounce back.

There is a widespread feeling among Chicago's traders that they are being victimised by malpractice that is so routine it has become commonplace. "These sort of things go on," one trading firm executive commented about alleged abuses. "They all the cogs of industry as in any business."

The city's two futures exchanges have, however, issued statements stressing their commitment to "rigorous self-regulation".

Boeing clears 737s of faults in wiring

BOEING of the US said yesterday that nearly the entire fleet of 737-300 and 737-400 aircraft in service had been cleared of possible faults in their wiring systems, covering some 485 aircraft, reports Michael Doune. Only nine remained to be checked.

The checks had been ordered initially by the UK Civil Aviation Authority, after the crash of a British Midland 737-400 on the M1 motorway earlier this month. The checks were also ordered by the US Federal Aviation Administration and the manufacturers of the aircraft and engine, Boeing and CFM International.

There were immediate fears that the crash might have been due to cross-wiring or some other malfunction in the engine fire detection, overheat and vibration monitoring systems.

Although no wiring malfunctions have been found in 737-300s and 400s, this does not imply that such a malfunction did not occur in the British Midland jet.

The Department of Transport's Air Accidents Investigation Branch is still involved in its analyses.

Venezuela set to loosen private sector controls

By Joe Mann in Caracas

MR Carlos Andrés Pérez, who is to assume the presidency of Venezuela on February 2, has promised businessmen a free-market economic programme designed broadly to reduce government controls on private sector activity and promote non-traditional exports.

But the scheme still retains some elements - such as government subsidies and a limited number of price controls - aimed at cushioning inflation for low-income workers.

The programme, expected to be fleshed out shortly after Mr Faxes takes office, was being seen by bankers as a sign that the government was considering applying for loans from the International Monetary Fund and World Bank.

Sketching out his programme to members of Fedecamaras, Venezuela's largest association of businessmen, Mr Perez said his government

Peru expected to hold talks with banks soon

By Stephen Fidler, Euromarkets Correspondent

THE first meeting between Peru and its leading creditor banks for almost two-and-a-half years may take place in late February or early March, according to bankers.

Peru, with accumulated arrears of \$6bn on foreign loans, is making efforts to restore relations with the international financial community so it can gain access to fresh loans from the International Monetary Fund and World Bank.

A meeting, requested by Peru, took place last week in Washington between Mr Carlos Rivas Davila, the Peruvian Finance Minister, and officials of Citibank, which heads the 13-bank country advisory group. The proposal for a further meeting with the full advisory committee, the first since September 26, 1986, was agreed.

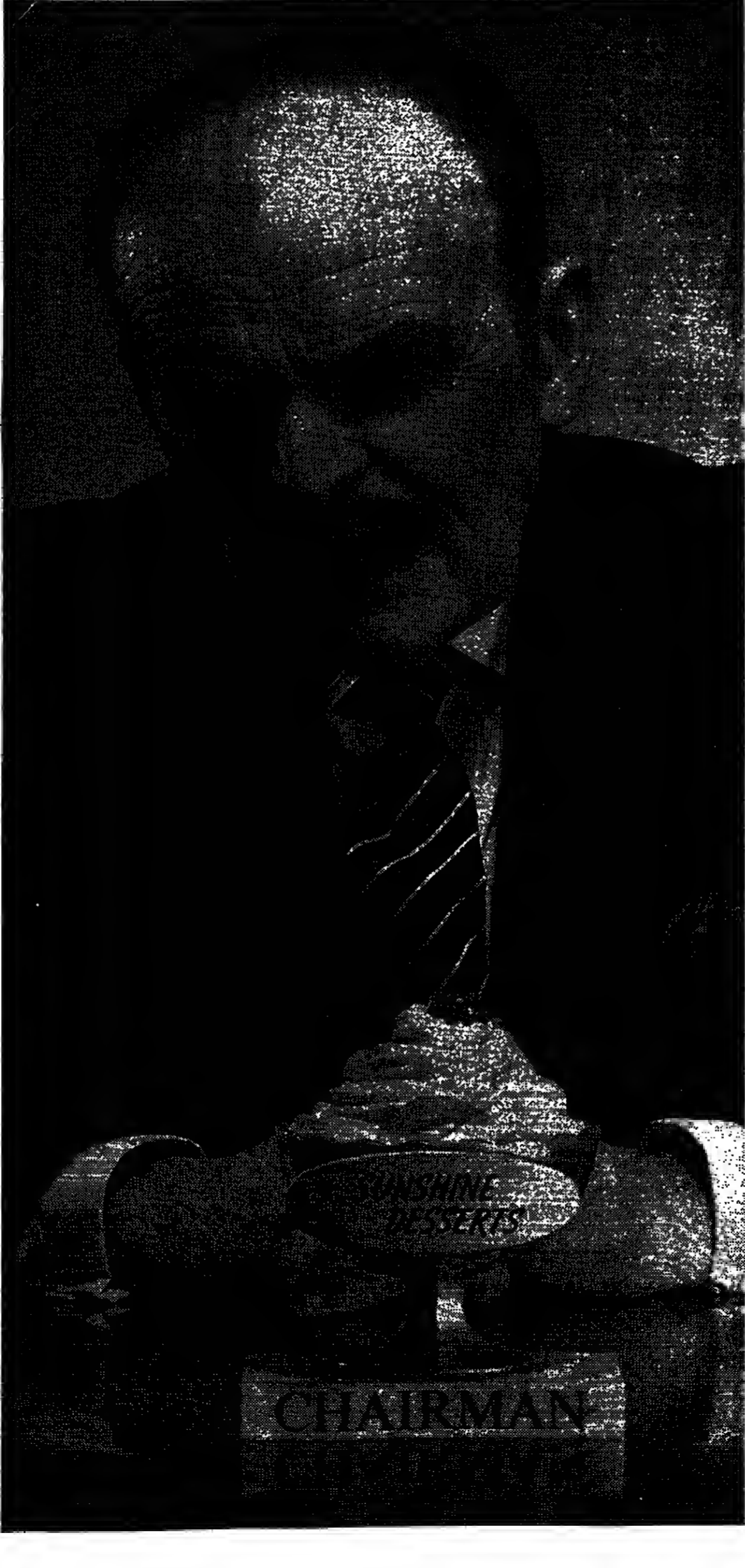
Mr Alan García, Peru's President and an implacable opponent of the IMF, said on Sun-

BANKS have received a delayed \$300m quarterly interest payment from Brazil, Mr William Rhodes, chairman of the 16-bank advisory committee, said yesterday. The payment on restructured debt was first due on January 17 but held up, Brazilian officials said, for technical reasons.

day that an IMF team would visit the country next week to discuss an economic programme. Nevertheless, Peru faces a long struggle to normalise its relations with creditors.

With non-existent foreign reserves, Peru is not in a position to erase arrears, but while still behind on its payments it cannot currently gain access to new funds from the IMF and World Bank.

One possible plan is for a group of friendly countries to provide finance.



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## OVERSEAS NEWS

# Peking keeps the Dalai waiting

## Colina MacDougall on China's waning enthusiasm for Tibet talks

ARE the Chinese trying to slide out of their proposal to hold talks with Tibet's exiled spiritual leader, the Dalai Lama?

At first informally scheduled for Geneva this month, Peking has begun to spell out additional terms for the meeting which look like delaying it indefinitely.

Since September when Tibetan border pressure from the world publicity given to the Dalai Lama and the growing violence in Tibet, first suggested discussions, its interest appears to have cooled.

In the interim it has beefed up its relations with Nepal and India and induced them to look again at the kind of support they give to Tibetan refugees.

With Tibet's southern neighbours taking a harder line, Tibetan borders sealed more closely and security within the region tightened, China may be happy to procrastinate.

This attitude is unlikely to be popular with western governments, already exercised by the human rights issue and the shooting of foreigners and Tibetans by police in Lhasa at an independence demonstration in December. At least one monk was killed and numbers of onlookers, including a Dutch woman, were injured.

The British Foreign Office has stressed to the London-based Tibet Support Group that it views China's commitment to the talks as important, although its degree of resolution in pressing the Chinese to fulfil that commitment remains to be tested.

Initially, the Chinese agreed to talks with the Dalai in Peking, Hong Kong, any of their missions abroad, "or any place he wishes" - a concession, since they had always insisted he come to Peking.

This accommodating spirit was somewhat marred when they declared that "no foreigner" (a reference to the Dalai's Dutch adviser, international lawyer Mr Michael van Praag) could take part. They also refused to meet any delegation from the Tibetan leader's government-in-exile, but at the time, prospects of getting the talks off the ground seemed relatively bright.

Then the Chinese objected to the fact that the Dalai himself did not intend to be present at the earliest, agenda-setting



Dalai Lama: still hoping for a word from Peking

TIBET'S status as an autonomous region of China should be more fully observed, the Panchen Lama has declared, according to reports from Peking, writes Colina MacDougall.

The Panchen Lama, Tibet's top religious leader after the exiled Dalai Lama, has been on a rare visit to his own Tibetan parish of Shigatse. The occasion of the trip is the grand reburial of five of his predecessors who were unceremoniously dug up by Red Guards in the 1966-76 Cultural Revolution.

The Panchen, nicknamed the Chinese chopstick by Tibetans because hitherto he has been effectively a Chinese puppet, also declared that the price paid by Tibet for the past 30

years had been too high - "a mistake we should never repeat".

Some people had already begun to repeat the mistakes, however, he added. Though moves towards independence should be resolutely combated, the emphasis in future should be on correcting leftist errors, he said. In this context, "leftist" is code for suppression of Tibetans and their culture.

The Panchen made the comments at an unusual meeting of leaders of the autonomous region and of other supposedly autonomous Tibetan areas in adjoining provinces. The fact that the meeting has been held indicates growing Peking concern at dissent protest and at rising world awareness of the Tibetan plight.

talks. They did so casually, through a previously obscure official, Ma Chen Xin, vice minister of the Nationalities Affairs Commission and the Hong Kong newspaper, Wen Wei Po.

Ms Chen has since noted that a demonstration by young Tibetans held outside the Chinese embassy in New Delhi would delay negotiations and was "not favourable" to Chinese contacts with the Dalai.

Latest objections are to the proposed venue - Geneva - and to the presence of members of the Dalai's government-in-exile in India in the negotiating team.

While China originally said it would not meet a government-in-exile delegation, it did not stipulate that the Dalai's

team should not contain government-in-exile members. The Chinese are also trying to insist that none of the team members should include Tibetans who have ever called for independence, which would rule out almost the entire exiled community.

They have already stated that the Dalai's proposal made in Strasbourg last June - that Tibet should have internal self-government - should not be the basis for the talks. Clearly the Chinese do not want to concede in any way the idea that the present status of Tibet is up for discussion.

Cynics suggest that now the long-awaited December visit to Peking by the Indian premier, Mr Rajiv Gandhi (whose country has been host to about

100,000 Tibetan exiles since they fled Tibet in 1959) is safely over, the Chinese can afford to dispense with their mollifying attitude towards the Dalai.

The joint communiqué on the Gandhi visit reaffirmed that Tibet was part of China, and that India did not permit anti-China political activities by Tibetans on its soil. While this is nothing new, this fresh and positive restatement of the Indian position can be used by China to pressure Delhi if Tibetan protests in India recur.

As for Nepal, Peking has stepped up its efforts to shut it down as any kind of sanctuary. At the end of November, the Nepal government confirmed it would not allow Tibetans to use Nepalese soil for hostile action against the Chinese.

Relations between the Chinese and the Tibet-Nepal border has been relatively porous. But in September, for the first time, the Nepali Government deported 26 refugees (including some children) to China.

To make it worse, the Nepalis reportedly allowed Chinese embassy officials to question them beforehand and to take photographs. American sources indicate that Nepal has since despatched a further 250 back to China.

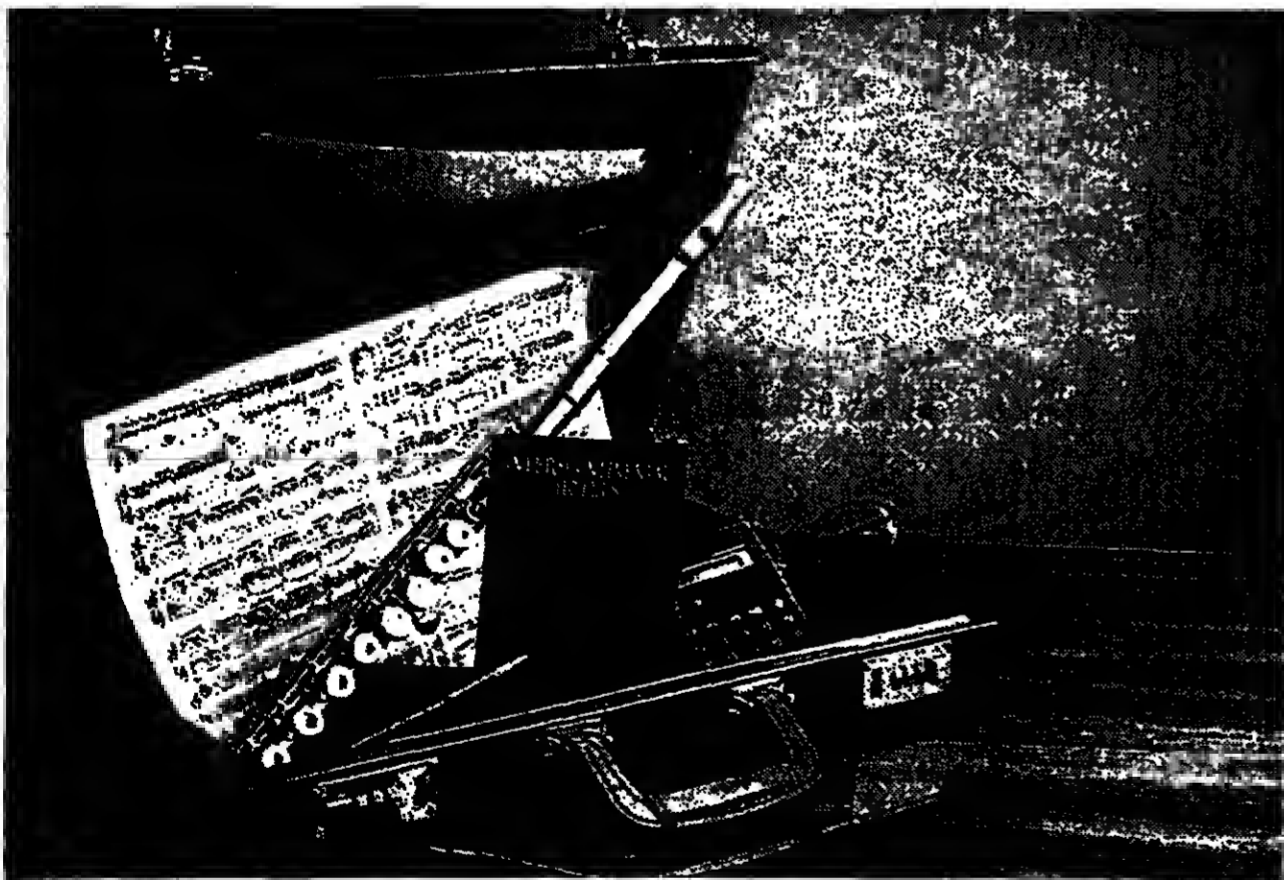
In September, the Nepali Government confirmed arms purchases from China (to India's concern) and later reaffirmed its "friendly ties" with China. Since then a Chinese vice-minister of security, Gu Linfang, has paid an 8-day visit to Nepal. Tibetans living in Nepal are reportedly packing up to leave for India, as the political climate cools.

In Tibet itself the situation is growing more polarised. The security forces are becoming tougher as they improve logistics and local control. Yet protests continue. At least one has taken place since in Lhasa (by Tibetan students) and one (also by Tibetan students) in Peking.

China appears anxious to reassure domestic and international opinion that all is normal, by reporting the welcome given to the Panchen Lama's recent religious visit to Tibet, the arrival of the new, dynamic party secretary, Hu Jintao, and frequent (but limited) developments in education or culture.

But it is unlikely that there will be much change until there is at least a start on the process of accommodation with the Dalai Lama.

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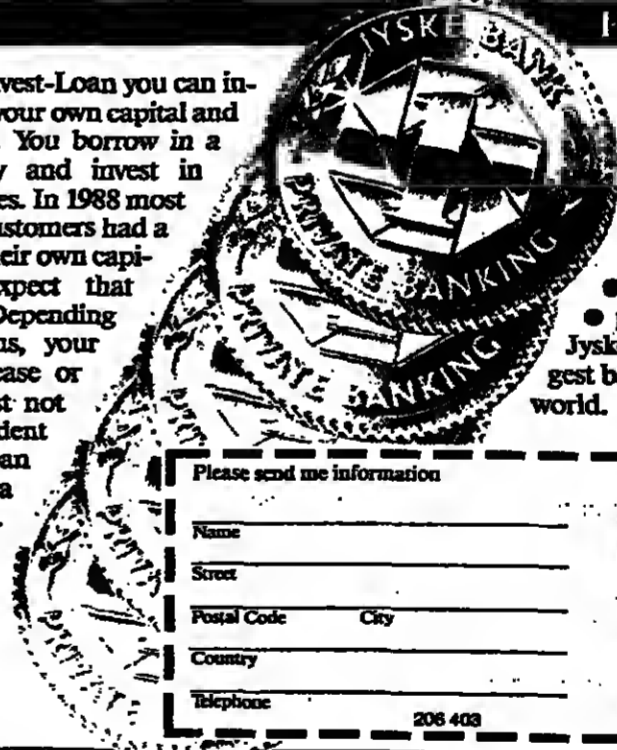
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WORLD TRADE NEWS

# US attempts to dispel EC fears on telecom trade

By William Dawkins in Brussels

The US yesterday attempted to dispel fears that it was planning possible retaliation against trade restrictions in the European Community's telecommunications industry, amid signs of grave concern from the EC.

Mr Alfred Kingston, US Ambassador to the Community, said Washington had served notice on the European Commission that it wished to open negotiations on market opening measures. "This is not a brawl, this is not retaliation... We are opening a negotiating process with the Community," Mr Kingston said.

However, he warned that the Commission's green paper on the liberalisation of telecommunications was not explicit enough on what kind of market access would be allowed to non-EC countries.

A Commission spokesman said Washington had not yet given Brussels full official notification, but that the Commission was "seriously concerned".

The EC market for telecommunications equipment is worth around Ecu1.5bn, the Commission estimates, just under a fifth of the world total, while EC producers are believed to have run an Ecu400,000 deficit with the US in 1987.

Under the Trade Act, the talks could go on for up to

# Italy's oil contractors grin and bear it

Alan Friedman on how ENI's subsidiaries are dealing with the drop in crude prices

LIFE has been rather tough lately for SAIPEM, the oil and gas drilling and pipelaying subsidiary of Italy's ENI state energy concern.

The past couple of years have been especially hard ones because of the depressed level of investment in the petroleum sector. SAIPEM's traditional clients, hit by the weakness of both the price of crude and the US dollar, have suffered lower cash flows. Less exploration, both on and offshore, has been taking place. And competitors in the international plant engineering and services industry have been slashing their margins in order to retain or win orders.

In the current year SAIPEM is bracing itself for a 20 per cent drop in its revenues, from an estimated L1,340bn (\$1bn) in 1988 to around the L1,050bn this year.

Nor are things much better at Snamprogetti, the plant engineering company that is a sister to SAIPEM in the ENI group. Snamprogetti reckons that after four years of cut-throat conditions for the world's leading contractors, it is an achievement merely to have level-pegged its turnover at around L1,000bn and to have produced a 1988 profit in line with 1987's modest L10.2bn. For a company that prides itself on big turnkey projects and

depends upon the natural gas and petroleum sector for a third of its work, just standing still is hard enough.

Conversations with the managing directors of both SAIPEM and Snamprogetti reveal that both men are nonetheless cautiously optimistic about a moderate upturn in orders between now and 1990. Yet Mr Gianni dell'Orto, who runs SAIPEM, and Mr Duilio Grappi, the head of Snamprogetti, are both aware that the good old days are over.

So how are ENI's sister engineering concerns coping? And what strategies are being pursued in order to maintain momentum in the 1990s?

For both SAIPEM and Snamprogetti, the strategic leitmotifs are diversification and joint ventures, while the corporate fallback strategy is found in a policy of squeezing every possible advantage out of other companies inside the ENI group—equipment makers, such as Nuovo Pignone or explorers such as AGIP.

Both SAIPEM and Snamprogetti are also accepting more smaller-sized jobs that a few years ago would have been ignored. An example is a recent L30bn contract won by Snamprogetti to build a bitumen plant in Tanzania.

According to Mr dell'Orto, SAIPEM's revenues would have suffered even more in

1988 had it not been for the completion of two large contracts—the IP8A-2 oil pipeline that runs 800km from Iraq to Saudi Arabia and a gas pipeline that runs 450km from the delta of the river Niger to ETPM of France and Heerema of the Netherlands.

SAIPEM's other hope for the future, along with several other Italian plant engineering and services concerns, is Iran. Since last June, executives of SAIPEM have been in talks with the National Iranian Oil Company (NIOC) about a project to lengthen the IGAT-2 gas pipeline that runs from the Southern Iran to Tabriz in the North.

More importantly, though, the Iranians signalled to SAIPEM and other Italian contractors that new orders may be around the corner as Tehran begins to reconstruct its industrial infrastructure after years of the Gulf War.

The first fruits of the Bandar Abbas solution came just a few days ago with the news that Belleli, a private plant engineer with ties to IRI companies, has won a \$740m contract from Iran to build a steel plant.

Aside from the search for new markets SAIPEM and Snamprogetti are trying to cut costs by seeking lower priced equipment from other companies inside the ENI or IRI state groups.

"We can buy pipelines from Italsider at a cheap price and try to beat the Japanese," says Mr dell'Orto, adding that by the same token "we have bought pumping stations from

Pignone at low costs."

"My impression," says the SAIPEM chief, "is that we are approaching the end of the negative phase in this market." Mr dell'Orto does not, however, speak with enormous conviction about this forecast. He has more heart when he talks about the smaller projects that SAIPEM is pursuing in new markets such as Nepal, Gabon, and North Yemen where SAIPEM has never worked before.

At Snamprogetti, meanwhile, a similar strategy is underway—the search for smaller jobs, for new geographic areas of work, the need to cut back on equipment costs by squeezing sister companies inside Italian state groups and finally the need to cut margins in order to retain market share.

The outlook for 1989 at Snamprogetti suggests, for the third consecutive year, a net profit of around L10bn on turnover of around L1,000bn.

Level-pegging this may be, but given current conditions it is viewed by the company as a satisfactory performance. And this, at the end of the day, appears to be the way big Italian contractors see the near-term, as a phase in which the key objective is to hang on during the current shake-out in the world market, until an upturn in capital outlays brings back traditional clients.

# UK bank to expand into US project financing

By Peter Montagnon, World Trade Editor

MORGAN Grenfell, the UK merchant bank, is to expand into the US domestic project financing market by acquiring the business of the Avdyne Group, a San Francisco-based specialist company.

The move underlines the attention being paid to the US market as well as those of other developed countries by merchant banks suffering from a traditional business dearth in the developing world.

Mr James Dundas, Morgan Grenfell's head of international finance and banking, said a great deal of private sector and limited-recourse financing potential existed in the US market.

Morgan Grenfell had established international expertise in this field but "we haven't to date got anything of a track record of our own right in the US".

Mr Peter Youkum, head of Avdyne, becomes chief executive of a newly-formed Morgan Grenfell Capital Financing subsidiary which will take on Avdyne's staff. Mr Dundas declined to say how much Morgan Grenfell was spending on the operation.

# US Treasury lobbied on 25% mini-van tariff

By Peter Riddell, US Editor, in Washington

THE US Treasury is facing intense lobbying both from leading domestic motor manufacturers and from European governments and Japan over whether to approve a 25 per cent tariff on imported mini-vans and sports utility vehicles.

A decision is imminent, possibly by the end of the week, and presents Mr Nicholas Brady, the Treasury Secretary, with a delicate balance between the high profile campaigning of the Big Three US producers and international complaints over protectionism.

The issue was raised by both Mr Nigel Lawson, the British Chancellor of the Exchequer, and Mr Gerhard Stoltenberg, the West German Finance Minister, in meetings in Washington with Mr Brady two weeks ago.

The argument has arisen because of a ruling on January 4 by the US Customs Service that all imported vans and sports vehicles, previously classified as cars and facing a 2.5 per cent duty, would be classed as trucks and face a 25 per cent tariff.

In response to protests from overseas governments that long-standing international classifications were being changed, the US Treasury suspended the ruling on January, pending the current reconsideration. The European Community treats such vans and sports vehicles as cars.

The chairman of the Big Three US producers, General Motors, Ford and Chrysler, have written jointly to Mr Brady arguing that the Treasury would lose "several hundred million dollars in anticipated revenue" if the importers won the case.

The argument turns on whether the tariff should be levied on the design of the vehicle, the trucks, as the US producers argue, or their use, as passenger vehicles, as the overseas companies maintain.

"These vans and sports vehicles account for only about a tenth of the domestic US market, but sales have been growing rapidly. A 25 per cent tariff would raise prices by an average of \$2,500, according to industry estimates."

# Fiat agrees to new talks on Polish mini-car deal

By John Wyles in Rome

Poland's Minister of Industry, Mr Mieczyslaw Wilczek, yesterday secured the agreement of Italy's Fiat group to set up a joint committee to examine proposals which would radically alter a \$300m contract to produce a new mini-car at the FSM car plant at Bielsko Biala in southern Poland.

Warsaw caused some consternation inside Fiat in December by abandoning its plan to award Fiat a further \$500m contract to re-equip the FSO plant near Warsaw for the production of a medium-sized car.

The Polish government decided it could not afford the investment required for an annual production of around 160,000 units.

Poland's revised plan envisages production of the same mini-car planned for FSM at the Warsaw plant with a joint annual output of up to 800,000 units. The result, said Fiat yesterday, "is that the whole situation has been re-opened and all aspects need to be thoroughly examined."

It is not yet clear whether the Polish change of mind will impose a severe delay on the FSM small car project. Fiat has prepared a prototype of the vehicle to replace the Fiat 126 which FSM has been producing since the early 1970s.

This was shown to Mr Wilczek in Turin after his round of meetings with Fiat executives, including Mr Cesare Romiti, the group managing director and managing director of Fiat Auto.

The joint working party is to examine the industrial and financial implications of the Polish proposal which involves adding, ultimately, another 300,000 units to those due to come out of the FSM plant when production of the new model is fully on stream.

# ACP group seeks further trade preference in EC

By David Buchan in Bridgetown, Barbados

A DIPLOMATIC squall blew up yesterday in the Caribbean between the European Community and the group of 66 African, Caribbean and Pacific (ACP) countries over the latter's complaint of vanishing trade preferences in the EC market.

Addressing a joint European Parliament-ACP meeting in Barbados, Mr Carl Greenidge, the Guyanese Finance Minister representing the ACP countries, said the EC should consider ACP states for making general concessions on tropical products in negotiations on the General Agreement on Tariffs and Trade.

But Mr Luis Yanez, the Spanish Development Minister, speaking for the presidency of the EC Council of Ministers, retorted that the Community "could not guarantee any relative level of preference" for ACP countries, most of whose products already enter the EC duty-free. ACP states, whose share of the EC market has recently declined despite their special links with the Community under the Lomé Convention, resent similar trade advantages being given to other developing countries outside the Lomé framework.

Mr Yanez said multilateral trade negotiations were in the interests of all parties. Despite ACP protests to the contrary, he maintained that Brussels had properly consulted its Lomé partners before announcing at Montreal last month that it would free access for all tropical products immediately,

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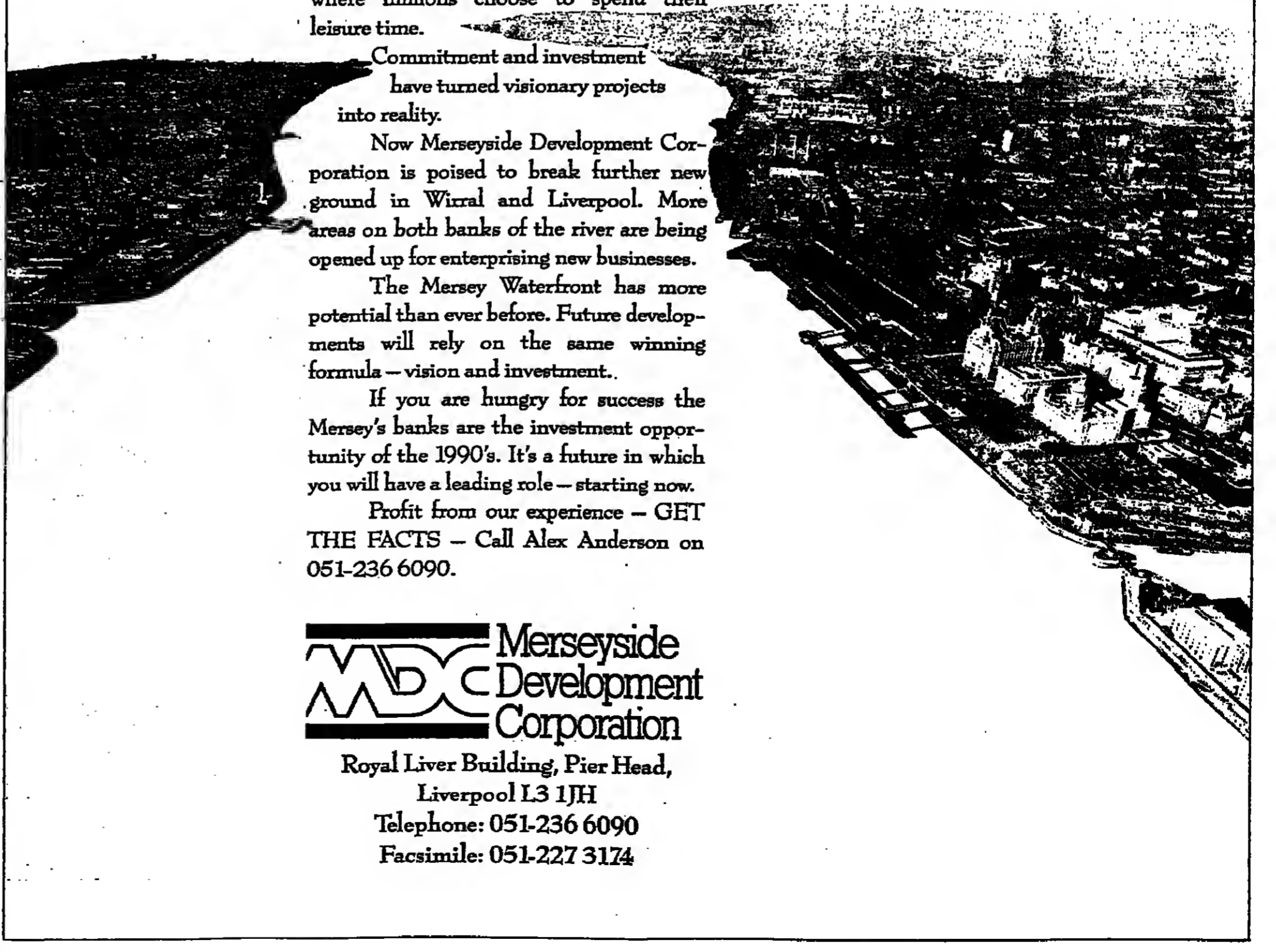
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UK NEWS

# Size of stakes in electric companies to be restricted

By Maurice Samuelson

THE GOVERNMENT is to take special shares in the electricity supply industry to ensure its independence after its breakup and sale to the private sector. The shares would be used to prevent private investors from raising shareholdings in the privatised companies to more than 15 per cent, Mr Cecil Parkinson, Energy Secretary, told the Commons Energy Committee yesterday.

The arrangement, which is reminiscent of the golden shares taken by the Government in other privatised industries, such as British Telecom, British Gas and British Telecommunications, are part of its scheme to promote competition and diversity into what has traditionally been a monopolistic and monopolistic business.

They could also be used to prevent an industry of strategic national importance falling under foreign control.

The special shares would at first be taken for only five years in the 12 distribution companies, which will succeed the present area electricity boards in England and Wales. However, the shares would be held indefinitely in National Power and Power Gen, the big two generating companies for England and Wales, in the two vertically integrated Scottish

boards, and in the National Grid Company, which will operate the transmission system.

After five years, it would be possible for individual shareholdings in distribution companies to exceed 15 per cent, but then only with the consent of more than 75 per cent of all the shareholders. These limits would be removed altogether after 10 years.

Despite having the power to control the balance of shares in a company, Mr Parkinson said that in the "highly improbable" event of a distribution company getting in serious difficulties, the Government would also be free not to veto a change in its ownership. This could take the form of a merger or takeover by another electricity distribution company.

Assuring members of parliament that the industry would be sold "at a fair price" rather than at a discount, Mr Parkinson said that its capital structure had not yet been settled. He indicated for the first time, however, that it would be "geared up" to include debt as well as equity. The industry is debt-free.

He confirmed that the Government would have a say in

determining the initial post-privatisation contracts between the production and distribution side of the industries as well as the terms on which coal, gas and oil would be supplied to the power stations.

However, contracts for bulk coal deliveries would be primarily for the electricity and coal industries to determine.

Mr Parkinson denied that the Government was biased against the use of coal for the industry and said that it would be free to obtain its fuel from the cheapest source.

But if British Coal continued with its present rate of progress, he expected it to be "the supplier of choice of a very substantial proportion" of the electricity industry's fuel.

Meanwhile, he had last week formally approved the appointment of "headhunters" to seek candidates for the powerful post of director-general of the office of electricity supply who will regulate the industry in the interest of consumers.

The regulator's office would be staffed by 223 people, of whom 115 would be involved in the new regulatory process. The others would perform jobs already carried out under the present system - such as consumer protection in each of the 12 areas.

# NatWest plans £3bn spending to update computer network

By Alan Cane

NATIONAL WESTMINSTER, the UK's largest retail bank, is planning to invest £3bn over the next five years to bring its ageing computer systems up to date to cut costs and improve the quality of its services.

About £1.2bn will be spent on hardware including new mainframe computers, data storage units and computer terminals. The rest will be accounted for in new facilities, programming and communications costs.

Mr Bert Morris, chief executive of the bank's support services division which includes responsibility for information technology, said the investment would represent the largest tranche of capital expenditure for the group in the period to 1994.

Work on the first phase of the programme, which will include rewriting all the 12,500 computer programs which support the bank's activities, has already started. The project comes up for formal approval from the board in two weeks' time.

The programme includes the establishment of a new computer centre at Stone in Staf-

fordshire, in addition to the bank's existing centres at Goodmans Fields, London, and Kegworth in Leicestershire. Plans for a fourth centre are at an advanced stage.

Logica, a leading UK computing services company, has won the contract to assist the bank in redeveloping its business software.

Some elements of the programme are technologically risky. The new systems will be based on an advanced electronic filing system called DB2 designed by International Business Machines which is still developing and has yet to prove it can operate quickly enough to handle the 1m requests for information the bank's 21,000 computer terminals will generate every day.

National Westminster is the last of the big UK banks to tackle a problem which is now the single biggest operational concern for banks worldwide.

Their computer systems, built some 20 years ago or more, were designed around account numbers, making it difficult if not impossible to use the systems for the full range of marketing activities.

# REFORM OF THE LEGAL PROFESSION Advocates proposed to replace solicitor/barrister distinction

By A.H.Hermann

PERHAPS the most radical novelty of the Lord Chancellor's proposals for the reform of the UK legal system is the creation of a body of advocates who could be either barristers or solicitors, or other professional status properly qualified.

The emphasis should no longer be on belonging to one or the other professional organisation. A stroke of pen would sweep away the perennial controversy between the Bar, the barristers' professional association, and the Law Society, the solicitors' body about the rights of audience in higher courts.

Barristers alone have hitherto held this right. Under the proposals only the qualification of the individuals would determine what they can do and in which courts.

Of no less importance, particularly for the clients, would be that the decision on whether a barrister should be accompanied in the court by a solicitor or - to adopt the discussion documents' new terms - an advocate by a second lawyer who is not an advocate, would be left to those who pay the bill.

Clients would also have a wider range of advocates from which to choose. Those already

admitted to the Bar would retain their present rights of audience in higher courts. But newly admitted barristers as well as solicitors, and other professional status, would be able to show they have the required education, training and qualifications and are bound by appropriate codes of conduct.

The Lord Chancellor will reach his decisions on rights of audience on the basis of advice from the new Advisory Committee on Legal Education and Conduct, and after consulting the judiciary. One can expect that the judges will act as a brake and that the expansion of rights of audience to the new category of advocates will proceed slowly at first.

However, the judiciary itself will change with time, if and when new appointments to the reserves of advocates who will qualify for High Court appointments as soon as they gain a required experience as advocates.

The Advisory Committee will make recommendations for such appointments so that the system should become more open, replacing the confidential inquiries by the Lord

Chancellor's Department.

The rights of an advocate will be attained by obtaining a certificate of competence. A "full certificate" will entitle an advocate before all courts, a "limited certificate" in only lower courts. The universal prohibition of rights of audience for staff lawyers is no longer considered necessary, in particular, the discussion document foresees the possibility of giving rights of audience in all criminal cases to lawyers employed by the Crown Prosecution Service if they obtain advocacy certificates.

In addition to certificates authorising general advocacy, in higher or lower courts, there will also be certificates for advocates specialised in criminal or civil matters. One change will be that the public will have access to advocates without having to go through solicitors.

The new organisation of advocacy abandoning the difference between solicitors and barristers will call also for a reorganisation of legal education and training. It is proposed to develop areas of specialist expertise and to determine for each the standards of education, training and qualification.

# 'No limits' to range of services

By Raymond Hughes

THE RANGE of choice available to users of legal services in England and Wales should not be limited unless there are strong public interest reasons to the contrary, according to the proposals.

The legal professions should be as free as possible, consistent with the safeguarding of clients' interests, to offer services which best meet client needs.

Proponents of mixed practices or multi-disciplinary partnerships believe they would enable solicitors to compete better with other businesses which include legal advice among their services and adapt to changing conditions of demand for professional services without resorting to artificial devices or breaching practice restrictions.

Amendments to the 1974 Solicitors Act are proposed to permit solicitors to enter partnerships with other professions, and with overseas lawyers, subject to safeguards on standards. The demand for multi-national legal practices is growing and will be given a fillip by the completion of the single European market.

If present restrictions are not lifted there is a risk that English solicitors will lose out to overseas law firms, which are permitted to be more flexible in arranging partnerships.

Once restrictions have been removed, the Law Society, or any other professional body, would have to satisfy the competition watchdog that any remaining restrictions they imposed were not unnecessarily anti-competitive.

There is also no reason in the proposals why mixed practices should be partnerships rather than a corporate structure. It will be essential for a solicitor's personal responsibility as a lawyer to override, in any conflict of interest or role, his or her responsibility to the mixed practice as a whole and to fellow members.

# Banks may extend legal work

By Richard Waters

MANY small law firms will face much greater competition for their routine work if the Government makes good its intention to relax rules governing the legal transfer of property (conveyancing) in the form proposed yesterday.

Any institution will be able to offer conveyancing, provided it employs enough lawyers or licensed conveyancers, (a speciality introduced by the 1974 Administration of Justice Act).

The institution will have to undergo tests to see whether it is "fit and proper".

That has been the Government's avowed intention for some time.

In a significant break with earlier policy it said yesterday that building societies and banks would be able to handle conveyancing for their mortgage customers.

That gives lenders a competitive advantage, enabling them to offer a "one-stop" service to property buyers.

The Government's earlier fear was of a conflict of interest with a conveyancer acting for both the buyer and the lending institution.

The conveyancer may receive information from the borrower, for instance, which reduces the chance of the loan being granted.

Also, the conveyancer would find it difficult to give independent advice about the type of mortgage best suited to the customer.

The Government yesterday reversed its policy of not allowing conveyancers to act for buying and lending institutions. It said that many solicitors already acted for both lender and borrower on a purchase.

However, a code of conduct will be introduced to ensure that customers benefit from protection.

It will insist, for example, that conveyancers employed by lending institutions make clear that they do not offer independent financial advice.

# Criticism of solicitors' attendance on counsel

By Raymond Hughes

THERE WAS criticism in the Green Paper about the requirement for a barrister conducting a court case to be attended by a solicitor.

It said that this resulted in unnecessary double-manning and increased costs.

The need for an advocate to be attended depended on the circumstances.

Therefore, those paying for work in court should be allowed to decide whether the advocate presenting the case required the assistance of another lawyer.

There should also be legislation to permit barristers to enter into contractual relations

with those who instructed them.

Advocates should be allowed to decide whether they wished to take instructions direct from lay clients or only from other professionals.

Retention of the two-tier system of Queen's counsel (QCs) and junior counsel was justified, however, on the grounds that it helped the public to make better-informed choices of advocate and assisted the Lord Chancellor in the selection of candidates as High Court judges and for other forms of public service.

In future, all those holding full advocacy certificates will be eligible to be QCs.

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# Three Equiticorp directors step down from GPG

By Nick Bunker and David Lascelles

TWO Lloyd's of London insurance brokers found themselves at the helm yesterday of the GPG insurance and fund management group after the abrupt departure of all three representatives of its former 61 per cent shareholder, New Zealand-based Equiticorp International.

The news follows Equiticorp's decision to go into liquidation on Friday in New Zealand and the revelation that the UK's Serious Fraud Office is investigating allegations of manipulation of GPG's share price by companies believed to be linked to Equiticorp.

A terse two-paragraph announcement from GPG yesterday said that Mr Grant Adams, GPG's chairman, Mr Ian Gunthorpe, managing director, and Mr David Adams, executive director, would "no longer continue in their executive positions with the company" following a board meeting on Monday.

In their place, Mr Geoffrey Knight has become chairman, with Mr Roger Earl and Mr Edwin Stanley as joint managing directors responsible for

# Mobile 'phone measures to be unveiled

By Hugo Dixon

LORD YOUNG, the Trade and Industry Secretary, will later today announce a package of measures designed to introduce more competition into the UK's booming mobile communications industry.

Four licences are to be awarded for the operation of a new type of mass-market mobile service, called telepoint. But Lord Young will also announce other measures, both decisions and some controversial suggestions.

Among the decisions, it is understood that Bscal-Vodafone and Cellnet, Britain's two

car telephone operators, will be given more radio frequencies. There have been bitter complaints from car phone users over the past year that they cannot make calls when they want to because the systems are so congested.

Vodafone and Cellnet, a British Telecom subsidiary, have already been given extra frequencies within a six mile radius of Charing Cross station in central London, where there is the worst congestion. It is understood that they will be given these frequencies out to the M25 motorway.

are expected to contain a number of surprises. One of these is thought to be a proposal to license a third car phone operator, working only around London. Another suggestion could be the auction of parts of the radio spectrum to the highest bidder.

The names of the four successful telepoint licensees have been kept secret because the information is market sensitive. There has been some argument over whether or not BT should be given one, with opponents to the idea saying that it already dominates telecommunications markets

excessively. The Office of Telecommunications, the industry watchdog, gave its advice to Lord Young on telepoint just before Christmas, but left the question of BT's involvement open. It sent in two separate recommendations, one including BT's name and the other omitting it.

A total of 11 companies or consortiums made applications for telepoint licences. Of these, Ferranti, which pioneered the technology, and Kingline, a joint venture between Kingston Communications and Plessey, are considered the most likely to succeed.

# Howe rebukes US for taking 'utopian' view of trade issues

By Robert Mautner, Diplomatic Correspondent

SIR GEOFFREY HOWE, Foreign Secretary, yesterday chided the US for adopting too "utopian" a position on international trade issues and for failing to understand that some of its own measures might cause concern in Europe and other parts of the world.

Referring to the lack of agreement at the recent Gatt trade talks in Montreal on agricultural reform, Sir Geoffrey said it was, at the moment, "politically unrealistic" to demand a fixed date for the total elimination of trade-distorting farm support.

Such a notion would not be well received in farming areas of the Middle West either, he said in a speech to the American and Canadian Chambers of Commerce in the UK.

Sir Geoffrey considered it ironic that commentators in the US should be criticising the European Community's project for creating a single market by the end of 1992, when Europeans could have some justification for regarding the US omnibus Trade Act as a measure that could restrict their exports.

The decision that the Duke of Edinburgh should attend Emperor Hirohito's funeral did not mean Britain had "forgotten or forgiven" Japanese atrocities during the Second World War, said Sir Geoffrey Howe.

In the Government's first public comment on the decision to send the Duke, the foreign secretary said the decision was taken because Japan was "an important, democratic member of the free world and an important partner of the UK."

Such a notion would not be well received in farming areas of the Middle West either, he said in a speech to the American and Canadian Chambers of Commerce in the UK.

Sir Geoffrey considered it ironic that commentators in the US should be criticising the European Community's project for creating a single market by the end of 1992, when Europeans could have some justification for regarding the US omnibus Trade Act as a measure that could restrict their exports.

# Coal industry warned over electricity sale

By Maurice Samuelson

BRITISH COAL has not yet recognised the full implications to its business of the forthcoming privatisation of its main customer, the electricity industry, the Monopolies and Mergers Commission said yesterday.

In an otherwise highly complimentary report on the coal industry's performance in the years since the 1984-85 miners' strikes, the commission gave a warning that it was in a time of unique institutional uncertainty, which also included a pledge to privatise coal.

The report also gave a qualified verdict on its main area of inquiry - British Coal's £700m-a-year investment programme. Describing investment and post investment appraisal as generally effective, it expressed specific reservations about the £400m "superpit" at Asfordby, Leicestershire, on which £124m has so far been committed.

It accepted that large sums had already been sunk into the project and that, combined with an agreement on six-day working, it might prove to be a worthwhile investment. But it warned against proceeding with future investments on the basis of conditional approval

unless sound financial prospects were evident.

British Coal said it had continued to review Asfordby's economic viability but it welcomed the report's main thrust and promised to study it.

The commission said that, since its last important report on the industry in 1983, British Coal's achievements had been "impressive" by any standards.

However, the industry had not added to its strong drive towards cost reduction "a sufficiently bold, imaginative approach to influencing favourably vital aspects of its business future."

The commission had been "surprised by a defensive attitude by British Coal to possible criticism of some aspects of its decisions and operations."

British Coal had "already lost opportunities to consider in detail how it might increase its attractiveness to present and future customers, for example, in its response to the threat of future imports."

# Creditors plan ways to recover loans

By David Lascelles and Nick Bunker

THE COLLAPSE of Equiticorp has left its bank creditors with the arduous task of trying to recover their money.

One part of that task begins in London today when the 28 banks who financed Equiticorp's acquisition of a 61 per cent stake in Guinness Peat, meet to make plans.

Fortunately for them, the likelihood of loss is small. Their loan, which originally amounted to £130m when the acquisition was made in September 1987, has since been reduced to just below £100m, and is secured on the stake which is now in two parts.

The agent for the loan is Samuel Montagu, the merchant banker of the Midland Bank group, which advised Equiticorp on the original bid, and put the financing package together.

The collapse of Equiticorp has been an embarrassment for Montagu, which had made a point of developing its clientele among the world's more aggressive entrepreneurs, particularly from Australasia.

Executives there say that at the time of the bid, Equiticorp's standing was high and many merchant banks would have been pleased to count it among their clients. But they also concede that there is a risk in advising fast-growing companies.

The creditor banks have two immediate questions on their agenda. One is to agree on a common position at the annual meeting of Guinness Mahon which falls tomorrow. A second question is how to proceed with the stake, which the banks will have to vote in a new board of directors, and approve a minor restructuring which had been planned some time ago.

But in the longer term, they will also have to devise a strategy to sell their holding. Today's meeting will decide on who should handle it and how. Guinness Mahon has already appointed Schroders to advise it.

The banks' problem is that Equiticorp and its advisers, Citicorp, had been trying for several months to sell the Guinness Mahon stake, without success.

This has prompted some people to surmise that the deal will be difficult, particularly if the banks ask a high price. There has also been talk of a management buy-out.

Mr Geoffrey Bell, Guinness Mahon's chairman, argues that circumstances have changed so radically with Equiticorp's demise that buyers should show greater interest.

Where Equiticorp was touting the stake around itself, the new sellers will do so with the active support of Guinness Mahon. "It's got to be a joint effort," he said.

Guinness Mahon has only a brief track record as an independent entity. In the year of its demerger, it earned £5.2m after tax and had a net asset value of about £88.5m.

The bulk of its earnings come from merchant banking where it specialises in local authority syndications, property and film finance, asset-based financing and private banking.

Guinness Peat, now called GPG, is an assortment of businesses - the remnants of the diversified financial services group which was built up by Mr Abastair Morton, its previous chief executive. In its most recent financial year, it earned a net profit of £23.4m.

It consists of Fenchurch, a Lloyd's insurance broker, Forstmann-Lenz, a New York-based funds manager, and two other smaller financial services companies in the US.

There is also a large pile of cash from the recent sale of its stake in GPA, the world's largest aircraft leasing company.

Much of the internal logic of the group has been dispensed by the demerger and the demise of Equiticorp. It would seem likely, therefore, to expect a break-up to be among the options that lie before it.

If so, the main question-mark would hang over the future of its subsidiary Fenchurch Insurance Holdings, an insurance broker with 1987 turnover of £18m, heavily oriented towards the Lloyd's of London marine, aviation and reinsurance markets.

Founded in 1963, Fenchurch was originally a subsidiary of Lewis & Peat, the commodities broker, until it was absorbed into the Guinness Peat empire a decade later.

It established a reputation in the late 1970s as an aggressive player at Lloyd's, particularly after the arrival of Mr Roger Earl, now GPG's joint managing director. Mr Earl achieved a degree of fame in 1980 by arranging insurance at Lloyd's for the Three Mile Island US nuclear reactor after the notorious accident there in 1979.

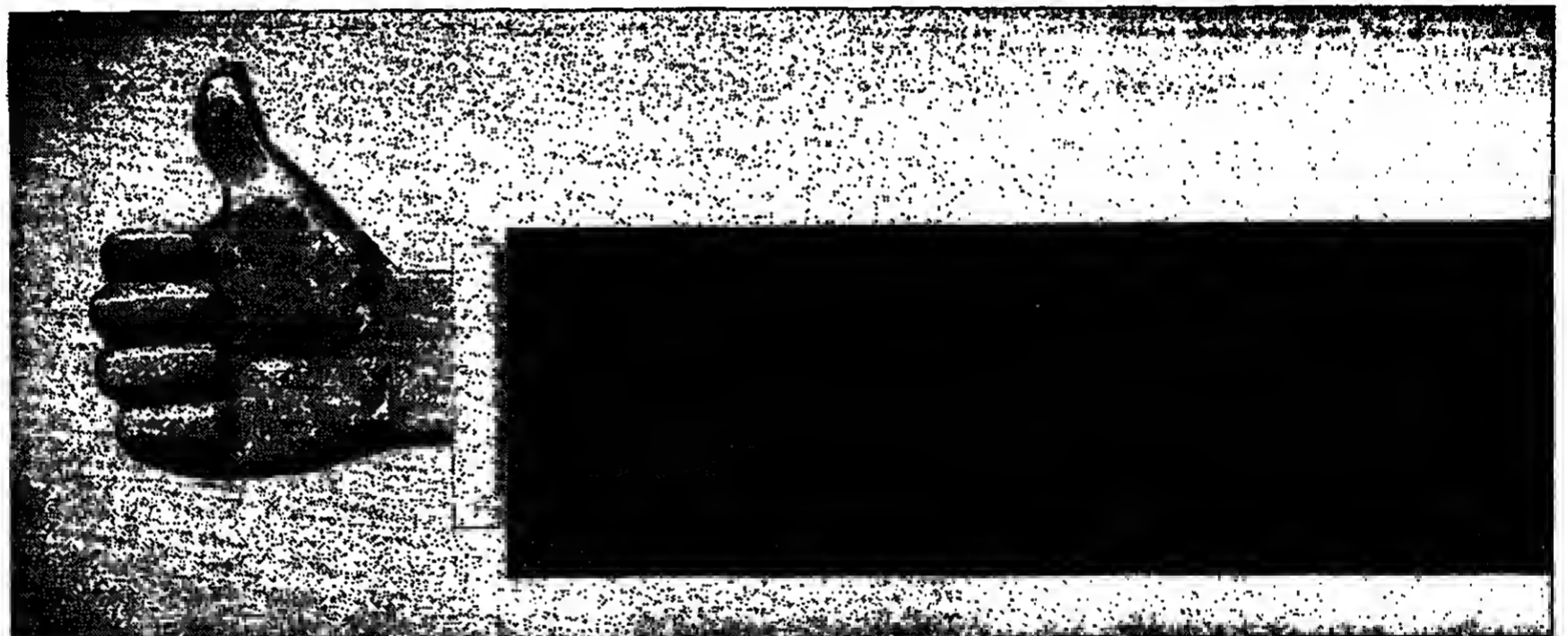
The problem could be finding a buyer, or a merger partner, at a time when Lloyd's insurance brokers are struggling with plummeting premium rates and the weakness of the US dollar, the currency for most of their business.

Only 18 months ago, Fenchurch conducted abortive merger talks with one Lloyd's broker, Hogg Robinson & Gardner Mountain, and there is no other immediately obvious partner, given that the 1980s wave of takeovers of UK brokers by large US houses has almost entirely subsided.

This explains why most speculation focuses on a management buy-out of Fenchurch.

Mr Earl was resolutely refusing to talk to reporters yesterday, but one recent precedent for such a move was last April's management buy-out of another small Lloyd's broker, Lowndes Lambert.

# SINCE THEY INVESTED IN ELECTRICITY, JOHN SPENCER HAVE BEEN MAKING ENCOURAGING SIGNS.



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Before the forming process the acrylic has to be softened, and until recently this was accomplished by manually passing acrylic strips over a bottled-gas heater.

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11 FLIGHTS PER DAY MON-FRI

## LONDON CITY AIRPORT

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ARTS

CINEMA

Bombay's seedy glamour steals the show



Phyllis Cannan and Monte Jaffe

Lear

COLISEUM

Arbitrarily Reinmann's Lear, which received a first British production from English National Opera on Tuesday, more than 10 years after its premiere...

English - when reviewing the San Francisco Lear Andrew Porter called it, cruelly but exactly, "pidgein Shakespeare."

It is, however, a superficial kind of characterisation. There seems at root only one kind of musico-dramatic activity in Lear - construction by piling-up and contrast...

- SALAAM BOMBAY Mira Nair
GORILLAS IN THE MIST Michael Apted
PHANTASM 2 Don Coscarelli
HEART OF MIDNIGHT Matthew Chapman



Shafiq Syed and Chanda Sharma in "Salaam Bombay"

Mira Nair's Salaam Bombay reminded me of one of those "date with a celebrity" newspaper competitions. "Describe in fifty words the appeal of a famous city and you can win a romantic weekend with Kylie Minogue in Canberra or Roger Moore in Kawalpindi."

As played by Master Syed, the hero is perhaps the most generalised of all. Resembling a street-urchin Shy, he has the martyred, impressive beauty of feature that will have every maternal heart in the audience sniffing away and reaching for its knee.

The week's two horror films are of a connoisseur's nature. Don Coscarelli's Phantasm 2 is the sequel to a 10-year-old movie I never saw, by the same writer-director.

The film helped to begin the 3D craze and probably helped to end it. Filmmakers decided - capriciously - that they had no wish to don special migraine-inducing glasses in order to have ape-suited stuntmen pawing at their popcorn.

More Shostakovich

FESTIVAL HALL

On Tuesday it was again the turn of Vladimir Ashkenazy and the Royal Philharmonic to carry the Shostakovich torch (sponsored by Weatherall, Green and Smith).

The Fifth Symphony is another matter. Nobody should have needed Volkov's revelations to perceive the painful ambiguities in this feeling-laden music.

The Vinegar Works

ALMEIDA THEATRE

The first attempt to accommodate the cult to Gothic illustration Edward Gorey in the theatre was a sadly tentative Broadway Dracula ten years ago.

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ARTS GUIDE

- EXHIBITIONS London: The Royal Academy, Italian Art in the 20th century... Paris: Grand Palais, Paul Gauguin.

- Berlin: Brucke Museum, Emil Nolde... Brussels: Musée de la Ville de Bruxelles, Les Fiacres de la Séduction.

- Braunschweig: Braunschweig, Herzog Anton Ulrich-Museum... Vienna: Kunsthistorisches Museum, Die Russen in der Ukraine.

- London: Looking at the court of Rudolf II... Tokyo: Suntory Museum, Fabrics from Okinawa.

- London: The Insect God... Chicago: Art Institute, Dante Gabriel Rossetti.

Briefing in BRUSSELS 3 FLIGHTS PER DAY MON-FRI LONDON CITY AIRPORT

cannot condone the Tall Man's treatment of the three principals, young Mike and Liz and their ridding pal Beggie. They end up, much like the audience, gasping and hollering and wondering whatever will be thrown at them next.

This last week saw the deaths of two men who also did it first. Only the obituary columnists, and not the editors, were aware of the deaths of Leslie Halliwell and Salvador Dalí.

Nigel Andrews

هكذا على الأقل

# Cyanamid re-cycled waste exhaust gases

and their annual fuel consumption went down by 72%.

In hard cash, Cyanamids' saving was around £80,000 a year.

Impressive isn't it?

Cyanamid themselves were so impressed they turned their attention to the boiler house.

By improving its fuel efficiency, bills went down by another £50,000.

But they didn't stop there.

In a third energy efficiency programme they installed a combined heat and power plant.

That will save an estimated £500,000.

Don't think Cyanamid are the only ones that make savings.

Reckitt & Colman, on a 35 acre site in Hull, installed

an automatic energy management system for all their power, lighting and heating requirements.

The result was an initial drop of £147,000 a year. Since then, they have gone on to make further savings adding up to £770,000 a year.

Smith & Nephew Plastics is another example. At a cost of £11,000 they modified their fan motors which showed a benefit of £12,000 in the first twelve months alone.

Have you read enough to make you contact your Regional Energy Efficiency Officer?

If you can't find them in the phone book, ring Carole Castle on 01-211 5779 for the number.

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DEPARTMENT OF ENERGY



ECONOMIC VIEWPOINT

The 'uneasy' free market revival

By Samuel Brittan



David Henderson, Head of Economics at the OECD

How far has there been an international convergence around so-called Thatcherite policies such as cutting subsidies to loss-making industries and privatisation? And how far is Britain - or for that matter how far was the US under Mr Reagan - out on a limb?

It may be easier to privatise an industry or even abolish exchange controls than get rid of an import quota

many countries have engaged not only in privatisation, but in deregulation, especially in transport and telecommunications. There has also been at least a desire to phase out industrial subsidies. Third, labour markets have been shaken by removing controls and shifting away from centralised collective bargaining, as well as by reducing the disincentive effect of the social security system - usually by the not very subtle means of limiting benefits.

Party's continued insistence on credit controls as an alternative to high interest rates. This may of course reflect the unregenerate instincts of the party's intellectual advisers. But it did make me doubt Henderson's assurance that there was no country where a shift of political power would reverse economic liberalisation.

The underside to this achievement in the UK is the centralisation of state and especially prime-ministerial power, which forms no part of the wider liberal conception. Henderson however is able to show how 'uneasy', or incomplete, is the supposed liberal triumph even in the strictly economic sphere. He mentions housing, which in most countries is still highly regulated, controlled or subsidised, as a main domestic exception to the free market trend.

But he concentrates on the most conspicuous omission - free trade in goods and services. In his view, despite all the anti-protectionist declarations, the trade regimes of the OECD countries are on balance less liberal than they were 10 or 20 years ago.

But Henderson believes that the full contrast between trade and domestic policy can only be explained by the power of bad ideas - what once called "businessmen's economics". Examples are that countries gain from having a trade surplus, that bilateral trade bal-

are Community members. It is within the Community, rather than outside it, that greater dynamism is needed in order to make possible levels of output and employment that are close to what the countries concerned should be capable of achieving.

But again his severest strictures are directed towards trade policy - not the spectre of Fortress Europe but the increasing strength of long-established protectionist elements. In the end, however, Henderson admits that there is little to choose in degree of protection between the two sides of the Atlantic over the last 20 years.

Not entirely because of the evidence. Of the four specific examples of threatened trade restriction cited in the first Henderson paper from a Friday sample of the Financial Times last year, one was about Japanese threats to Korea, a second Swedish threats to Japan and a third with the last US Trade Act.

As Henderson himself says, the best hope for free trade is that a favourable Community experience with 1992 would be generalised for the wider world. In any case a full dismantling of all frontier and political barriers beyond normal trade negotiations would surely be a shot in the arm for markets and competition.

At the Royal Institute for International Affairs last night, Mr Nigel Lawson, the British Chancellor, gave some useful detail about the difference between genuine liberalisation and bureaucratic harmonisation. It was a pity that on the monetary side he devoted only three or four paragraphs to talking about the European Monetary System in slightly warmer terms than the Prime Minister. He gave many pages to a dissertation on national sovereignty designed to postpone indefinitely European monetary union; and he repeated the old Keynesian canard that it would require a common fiscal policy. As for surrendering monetary sovereignty to a Bundesbank-type central institution, surely in his heart Mr Lawson knows that this would be a key as much to low inflation as to a common currency.

It is time that market liberals fought their own corner inside the Community - without Mrs Thatcher if necessary.

Arms reduction

The route to stability lies in restructuring

By Robert Neild

There are two possible negotiating responses to Mr Mikhail Gorbachev's announcement of unilateral cuts in conventional forces. One is to stick to the position that Nato has been evolving in preparation for the conventional stability talks (CST) in Vienna: seek a military balance in tanks, artillery and armoured troop carriers by continuing to demand unilateral cuts from the Warsaw Treaty Organisation on the grounds that it has larger forces which give it a capability for attack, make this step a precondition to any large reduction in Nato's forces.

The second approach is directly to seek the elimination, or reduction to a really low level, of those components of the force which provide a capability for strategic attack. On this approach the two sides should start by considering the key components, such as tanks, mobile artillery, attack aircraft and forward deployments of assault units and logistics, which give forces the capability to attack. They should examine the effect on stability of cutting these forces right down, whilst keeping intact forces that are strong in defence, such as light infantry, anti-tank forces and anti-aircraft forces. The objective, on which attention would be focused from the start, would be to cut the offensive capabilities of both sides to the point where the defensive strength of each was superior to the reduced offensive strength of the other.

The first approach - priority for the pursuit of balance - fits the post-Second World War tradition of confrontational arms negotiation. The second - priority for the restructuring of forces to remove offensive capabilities - could break that mould and produce easing in military competition and in arms levels. A comparison of the two will show why.

To pursue balance, whether as an ultimate goal or as a first step, implies that a balance of forces will produce stability, regardless of the character of the forces. But suppose, to take a highly simplified example, there existed only two kinds of forces, tank divisions and anti-

tank minefields. If the forces of two protagonists consisted of tank divisions only, stability would not be achieved by ensuring that their tank forces were equal. With equality, each side would have a good chance of victory if it caught the other by surprise. Each would fear attack and would be obliged to arm. If the number of tanks was raised or lowered equally on both sides, stability would not be changed, apart from second-order effects. There would still be tank forces facing each other ready to move.

If, on the other hand, there was a mixture of tanks and minefields and the tanks were removed - or reduced to low levels on both sides - the possibility of successful attack, and the fear of it, would be removed or diminished. Stability would be produced by "mutual defensive superiority", meaning that each side's defensive capability was great relative to the limited offensive capability of the other side.

In short, the pursuit of balance is not, and restructuring is, a way of achieving stability. A second, no less important, consideration is that negotiating a balance of conventional forces is a sure way to become bogged down in wrangling about numbers. For example, the MBFR talks on mutual balanced reductions in manpower, have been going on for 15 years and nearly 500 meetings without issue. The problem is that the strength of conventional forces, in contrast to nuclear forces, depends on an infinity of variables many of which are inherently unmeasurable - the quality and reliability of weapons; the quality of soldiers, leadership and communications; the effects of differences in geography and terrain; the political reliability of allies. The list is endless and, with respect to each variable, measurable and unmeasurable, there will be asymmetry between the two sides.

To go for restructuring would be to respond positively to Mr Gorbachev who, apparently in a compromise with his military, has included balance as well as restructuring in his proposals. It would be a way for the West to take the initiative, offering a coherent view of how to increase stability and reduce arms in a manner that provides security and savings for both sides.

If this approach is to be adopted, the political leaders of the West, led by someone ready to challenge old ideas like Mrs Margaret Thatcher, will need to grasp these new concepts and convert those who find them unfamiliar and unpalatable. The choice of approach depends on how wholeheartedly we want to seize the present chance of unwinding the military legacy of the Cold War - and testing the declared readiness of the Soviet Union and its allies to do so. The author is a fellow of Trinity College, Cambridge

LETTERS

Advantages of the present tax system

From Mr John Redwood. Sir, Joe Rogaly's column concerning John Hills's proposal for changing the tax system (January 20) fails to reveal the numerous flaws in Mr Hills's research and recommendations. The worst error is the assumption that the British economy would have grown as strongly as it has if tax rates had remained at their 1979/80 level. Mr Hills is forced to conclude that the 98 per cent tax rate on savings income for the better-off was extremely damaging; once he starts to tinker in his mind with the 1978/79 tax structure, he is forced into the position where

his whole argument is untenable. No one seriously believes that national income could have risen at anything like the rate of the last nine years with Labour's tax policies. It stands logic on its head to imply, as the Child Poverty Action Group press release did, that people on lower incomes are worse off and that taxes on income have increased when there have been large cuts in income tax rates at all levels of income. The fact that the country is more prosperous and practically everyone is better off is simply ignored. Mr Hills's recommendations would entail a major increase

in the tax burden for those at average income and just above. He wants to increase the national insurance rate from 9 per cent to 9.55 per cent, he wants income tax at 34 per cent, instead of 25 per cent, once a person's income reaches £11,000 a year, he wants to end tax-free lump sums paid on retirement from pension funds and wishes to bring back a surcharge on savings income. These and many of his other proposals would destroy jobs, reduce the growth in national prosperity and leave millions worse off. John Redwood, House of Commons.

Best interest

From Mr W.J.W. Courtney. Sir, I would not wish to split hairs with Mr Turner (Letters, January 19) about the Monopolies and Mergers Commission report on water supply in the Southern Water region. Our conviction has grown over recent years that a closer association between Southern Water and the water companies would benefit the customers, who are our first priority. There is much duplication between us, such as in engineering operations and management, but our offers to the companies to eliminate this and to exploit some of the economies of scale, so as to give our mutual customers the best possible deal, have not been welcomed. I think it is unfortunate that Mr Turner, and the other directors of water companies in our area and elsewhere, appear to be so quick to recommend apparently the first bid which comes along. I am not convinced that such decisions have always been in the interests of customers and staff, or indeed the shareholders. W.J.W. Courtney, Southern Water, Chatsworth House, Chatsworth Road, Worthing, West Sussex.

Solving the money supply problem

From Mr Peter d'A. Willis. Sir, I think I know why the Chancellor has trouble keeping the money supply under control. On a recent trip to London I calculated that I would need to bring just two 1,000 Swiss franc notes in my wallet to have enough funds for three days in London. On arrival in England I had

to exchange them for 17 English bank notes. This was the minimum number I could receive by accepting the largest denominations possible of £50 and £20. They would not all fit in my wallet. No wonder the British have to resort to carrying credit cards everywhere, and then being faced with the constant temptation to spend more than

one intended. Is there any good reason why the Mint cannot produce a £100 note and a £500 note? Who knows what it might do for financial discipline. Just look at the Swiss who can scarcely be called profligate. Peter d'A. Willis, PO Box 24, 1211 Geneva 4, Switzerland.

In defence of Lonrho

From Mr Kenneth G. Shepherd. Sir, It is very sad to find that your journalistic standards are falling. I refer to the section headed Fraser/Lonrho in the Lex column of January 21. Until today, the only unbiased reporting of this affair which I have seen has come from The Independent, Channel 4, and yourselves. I do not doubt that your Lex correspondent believes that his comments are appropriate. His views, however, are quite out of touch with those of most of the informed of us who see things from outside the confines of the City establishment. Lex... the consequences for the market are not entirely satisfactory, especially when the prospect is one of annulling a takeover that happened two years ago. I beg to differ. The consequences for the market are entirely satisfactory. If the public are to have faith in the integrity of the City, its institutions, and its relationship with Government, then they must be certain that there can be no benefit from dishonest behaviour, if this has occurred. To

suggest that the annulment of a takeover which may have been so achieved is less than satisfactory, reveals an attitude which I believe to be quite inappropriate to your newspaper, which hitherto I had seen as a flag bearer for the improvement in standards of City and corporate control and behaviour. That the events took place two years ago is irrelevant. As Lex must be aware, the only reason why two years have elapsed is the reluctance of certain authorities to pursue the evidence which was available to them at the time. Lex/Lonrho's shareholders are affected only insofar as Tiny's personal crusade, which has been paid for largely with their money, has left a dirty smudge on the company's image and hence on its share price. "Tiny's personal crusade," as Lex calls it, has received the overwhelming backing of Lonrho's shareholders at successive AGMs. Mr Rowland is not conducting a personal crusade. He is Chief Executive of Lon-

rho and acting on behalf of, and with the concurrence of, his shareholders, who are well aware of where the money has come from. To suggest that Lonrho's behaviour in the matter of the Frasers' takeover of House of Fraser has left a dirty smudge on Lonrho's image is breathtaking in its diversion from reality. Whilst certain statements made may have been more diplomatically phrased, Lonrho's exposure of the circumstances surrounding the takeover, and the behaviour of those involved, is a service to the public which should be recognised in City circles even more than it is currently by the public at large. There are several participants who are much more qualified to be labelled as having a "dirty smudge" on their image than Lonrho. Where is the mention of them? With regard to the effect on Lonrho's share price, the fact that lesser newspapers, and now apparently even the FT, have made such unjustified disparaging remarks has contributed far more to Lonrho finding itself out of favour with

much of the financial establishment than the company's actual performance or behaviour. Fortunately the private investor is concerned with more than short-term price performance and is happy to stay with a company whose aspirations are not dissimilar to his own, however much its detractors would wish it were otherwise. For the sake of balance, I suggest that one of your commentators write a piece congratulating Lonrho for spending so much time and money in the pursuit of truth and honest dealing in the face of almost universal official hostility and obstruction, at no small cost to its executives and, to a lesser extent, its shareholders. We need more companies who, like Lonrho, are prepared to give their principles as high a priority as their profits and your newspaper is in a unique position to say so. Please do. Kenneth G. Shepherd, 69 Crescent Road, Bromley, Kent.

Volkswagen International Finance N.V. Amsterdam, The Netherlands. DM 200,000,000 5 1/2 % Bonds of 1989/1994. Irrevocably and unconditionally guaranteed by Volkswagen Aktiengesellschaft Wolfsburg, Federal Republic of Germany. Issue Price: 101%

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FINANCIAL TIMES

Thursday January 26 1989

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Tower promises to clean up the Pentagon

By Lionel Barber in Washington

MR JOHN TOWER, President Bush's controversial choice as Secretary of Defense, yesterday pledged to root out fraud in the Pentagon, and to co-operate with Congress in forging a new national security policy in tune with domestic budgetary constraints.

because the former Texas Republican Senator led the Senate in the early 1980s for President Reagan's \$2,000bn military build-up. Critics question whether Mr Tower has the skills to manage the Defense Department's \$300bn annual budget in the new era of austerity.

face of "a new, more sophisticated challenge" from the Soviet Union, which, he said, "remains our greatest adversary." While welcoming President Gorbachev's unilateral cut in offensive troops and tanks, Mr Tower said the Nato Alliance should proceed with caution.

ical challenge in restructuring the Pentagon budget. Senator Carl Levin of Michigan forecast Congressional pressure on the Western Alliance to contribute more to the common defence. "Defence burden sharing is long overdue," specifically criticising Europe and Japan.

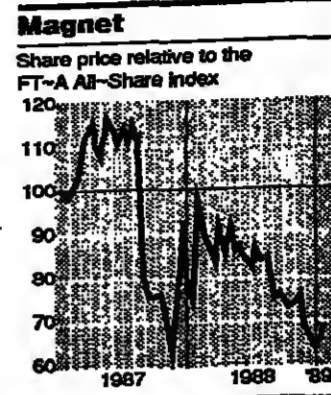
Overheating warning from Fed questioned by Bush

By Peter Riddell, US Editor, in Washington

PRESIDENT BUSH yesterday questioned warnings about overheating in the US economy from the Federal Reserve Board, saying he hoped it would not overreact to inflationary pressures.

The magnetic lure of the buy-out

The business of taking quoted companies private has not really caught on in Britain. The proposed buy-out of Magnet, at a presumed price of not much over \$500m, is so tiny as to be invisible beside such as R.R. Nabors; but it would still be much the biggest to the UK to date.



emerge. The Bank of England may have plenty of excuses, but the Equitcorp debacle is yet another sign that its record in overseeing contested takeovers in the banking sector is unreliable; and the various advisers do not emerge with any particular credit either.

Britain's legal elite under sentence

A. H. Hermann explains plans for radical courtroom reforms

BRITAIN'S judges and barristers still hanker after the past - as witnessed by the wigs they wear in court. These longings are understandable because they have been the uncontested leaders of their divided profession and, until recently, have found their picturesque traditions very profitable.

services, such deregulation would be accompanied by tighter and semi-statutory codes of conduct, and much more supervision from outside the profession.

according to their speciality, also be admitted to represent clients in courts. One important implication of this measure would be that the statutory barrier to interdisciplinary partnerships would fall, and that barristers, to be able to compete on an equal basis with the other advocates, will have to be allowed to form partnerships at home and abroad.

advocates. Second, the establishment of statutory minimum requirements for professional codes of conduct to be drafted by the old and new professional bodies. Third, it is proposed to appoint an Ombudsman with wide powers of investigation who would replace the present Lay Observer of the Law Society.

Such an elitist profession, serving only the very rich and those provided with financial aid by the state to fight legal battles is no longer acceptable in modern Britain.

An Ombudsman or "policeman" for the legal profession would be armed with powers to investigate, propose compensation of wronged clients, and to initiate further legislative and administrative improvements.

It has been long recognised that the academic and vocational education of UK lawyers leaves much to be desired, although one ought to note that this is a somewhat lesser problem in Scotland. It is proposed to devise a uniform framework for education of all lawyers, whether barristers or solicitors.

The Bar reacted with predictable fury yesterday. There was talk of the "quality of justice" being threatened and the measures being a "charter for the big battalions" - a reference to the City of London's large law firms.

Merely to bring the profession into modern times would, in itself, have been a very big step.

In addition to competition and supervision, the third leading principle of the reform appears to be the creation of room for specialisation. This would strike at the heart of the existing system, the division between barristers (lawyers with wigs who may plead in court) and solicitors (who may not). There would still be a division. Not even Lord MacKay has suggested depriving barristers and judges of their wigs and gowns. But in future, either could practice advocacy in the courts of the land.

The vocational training would be organised, as at present, by the Bar - the collective name for Britain's barristers - and the Law Society and other professional bodies that may be established to meet the possibility of greater specialisation. But the content of such educational activities, as well as the qualification requirements, would be centrally directed, with the Lord Chancellor having the last word.

The passage of these measures and their subsequent implementation will tend to limit the political acumen of Lord MacKay as well as the determination of Mrs Thatcher's reforming Government.

However, the Lord Chancellor has seized the political mood to do more than that. He has proposed revolutionary change which is designed not only as a break from the profession's Dickensian past but also to equip it for the future.

Existing barristers would retain their rights of audience in higher courts but a new generation would have to qualify for advocacy in the same way as solicitors. In harmony with this, county (regional) court judges, some of them former solicitors, would have open to them a career leading to the House of Lords, the UK's final court of appeal.

This far-reaching deregulation of the profession should be combined with new measures for the protection of the clients. The first of these will be a new system of certification of day home, guaranteeing himself free vacations for 15 years or more, he said.

Dr Abalkin insisted that Mr Gorbachev's economic reforms were showing results, even if the popular perception is of continuing chronic shortages in the shops.

If his proposals are implemented, the UK's legal profession will be able to claim that it is ahead of the legal profession of the European Community in flexibility, efficiency and readiness to serve a growing clientele at home and abroad.

Other professions could, in harmony with the spirit of Thatcherism, the main thesis of the report is a market for legal services governed by competition.

Dr Abalkin, one of the small group of economic advisers closest to Mr Mikhail Gorbachev, the Soviet leader, did not identify any of the major capital projects intended to be axed.

He ruled out any early move to retail price reform as long as acute shortages of goods persisted, saying that it would inevitably result in inflation. He also revealed that a first draft of price reforms from the State Pricing Committee had been flatly rejected by the leadership.

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Moscow aims to trim budget deficit

By Quentin Peel in Moscow

THE SOVIET Government intends to cut its construction and major investment programme by as much as 20 per cent and halt several "especially costly projects" in order to cut its soaring budget deficit, a senior economic adviser said yesterday.

Dr Leonid Abalkin, director of the Institute of Economics of the Soviet Academy of Sciences, said that at the same time the Government planned to tap private savings to the tune of up to 20bn roubles (\$3.4bn) by issuing "purpose-related" state bonds, and encouraging private finance of house-building.

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Sharp rise in Japan's overseas investment

By Stefan Wagstyl in Tokyo

JAPAN'S direct investment in foreign countries is set to exceed \$40bn in the year to the end of March, a sharp rise on the previous 12 months, according to Jetro, the Japan External Trade Organisation.

The totals confirm the continuing interest of Japanese companies in buying overseas real estate, setting up manufacturing companies and, to a lesser extent, corporate acquisition.

In the year to March 1988, North America accounted for 46 per cent of total Japanese foreign direct investment, followed by Europe with 19.7 per cent and Asia with 14.6 per cent, where in each case investment was double the figure for 1986-87.

The leap in European investment was prompted in part by Japanese companies' plans to build up a European presence in advance of the integration of the European Community market in 1992.

Direct investment overseas was \$22.9bn in the first six months of the year, up 44.6 per cent over the same period in 1987. For the year to March 1988, the figure was \$33.36bn, a 49.5 per cent increase.

Jetro said the most important single element in foreign investment was the transfer overseas of industrial production by companies trying to combat the effect of the high yen.

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WORLD WEATHER table with columns for location, temperature, and other weather data.

Toyota plans for \$1.2bn Europe plant

Continued from Page 1

its pioneering step in the early 1980s, a move which was already greeted in some quarters in the European auto industry as the establishment of a Japanese "Trojan horse" in Europe.

assembly or engine production project must receive the prior approval of the European Commission.

industry after 1992, when the individual quotas or restrictions imposed on Japanese car imports in countries such as Italy, Spain, France, Portugal and the UK are supposed to be dismantled, possibly to be replaced by a single umbrella quota for the whole of the Community.

Only this month the European Commission brought into force a new regime for monitoring state aid to the European motor industry, which means that any project involving state aid of more than Ecu12m (\$14m) to a vehicle

assembly or engine production project must receive the prior approval of the European Commission.

industry after 1992, when the individual quotas or restrictions imposed on Japanese car imports in countries such as Italy, Spain, France, Portugal and the UK are supposed to be dismantled, possibly to be replaced by a single umbrella quota for the whole of the Community.

There are strong voices demanding some form of protection or "fortress Europe" which would include demands for at least 80 per cent local content in any future Japanese operation in Europe.

James Capel Index Funds advertisement featuring 'FIRST' funds for AMERICA, JAPAN, and EUROPE. Includes contact information and a coupon for more information.

ACCOUNTANCY COLUMN

# Holding up the mirror to company pensions

By Eric Short, Pensions Correspondent

UNTIL NOW, there has been no specific basis for accounting for pension costs in a company's published accounts. The costs brought into the profit and loss account have usually been the actual amount paid into the scheme, and it was left to the particular company and its auditor to decide whether to show the actual cost separate from the cost of wages and salaries.

If the contribution for a year was 15 per cent of the payroll of those employees in the scheme - a possible normal cost of a maximum benefit final salary scheme - then that was the figure included in the accounts and pre-tax profits were reduced accordingly.

If, as is likely at present, the company is enjoying a "contribution holiday" then no deduction would be made. The pre-tax profits would reflect the full benefit of the contribution holiday and its corresponding effect on the share price.

However, this ad hoc treatment of pension costs and its distorting effects on a company's published accounts will disappear as Statement of Standard Accounting Practice (SSAP) No 24 comes into operation.

Under that standard, which now applies to all company accounts starting from July 1 1988, the pension liability costs must be determined on a systematic and rational basis and

changed in the year in which the liability arises irrespective of the actual payment made during the year by the company into the pension scheme.

Company pension schemes fall into two categories, known as money purchase or defined contribution schemes and final salary, or defined benefit schemes.

## Under SSAP 24, pension liability costs must be determined on a systematic and rational basis

With defined contribution schemes the employer makes a certain contribution each year into an employee's pension savings account. These contributions are invested and the accumulated sum at retirement is used to buy a pension.

Under SSAP 24, there is unlikely to be any problem accounting for costs with these types of schemes. It will simply be the aggregate amount of contribution made by the company during the year.

However, as its name implies, with a defined benefit scheme the pension benefit is pre-determined - usually related to years of service and earnings at or near retirement. Most company schemes still operate on this basis despite radical changes in the pension environment last year.

The cost of funding such salary-related benefits would be determined by the actuary advising the pension scheme, taking into account the overall aims and objectives of the employer in funding the pension scheme.

The method of assessment used by the actuary and his underlying assumptions will take into account the employer's objectives as well as the actuary's views and assessment of future investment returns, mortality and other factors relevant to assessing the funding rate for the scheme.

Under previous arrangements, actuaries have adopted very conservative assumptions, but have not specifically allowed for any future discretionary pension increases.

Such an approach has usually produced substantial surpluses in the pension scheme which have been used to pay discretionary pension increases or for any other purpose the trustee or employer might consider pertinent. SSAP 24 accepts that calculating these costs is still the responsibility of the scheme's actuary. But it lays down the method of calculation - the so-called "accruals basis" - and requires the actuary to use his best estimates in ascertaining the cost. Post-retirement pension increases will have to be taken into account in calculating costs.

The result is that the SSAP 24 pension costs will be different from the actual payments and these costs will be brought into the accounts each year. The standard also lays down other specific requirements relating to the pension scheme - the market value of the scheme's assets must be disclosed and the level of surplus or deficiency expressed as a percentage of liabilities must also be shown.

In short, the financial position of company pension schemes will be much more transparent to shareholders and thus to possible predators.

Under previously normal conditions, the costs shown in the accounts under this standard would be less than the actual contributions paid. In that case the company would make an additional provision in the profit and loss account.

If, however, SSAP 24 pension costs are higher than actual payments, as is the likely situation at present, then the excess would be transferred to a special reserve in the balance sheet.

Actuaries and accountants are still assessing the practical implications of SSAP 24.

To start with the auditor needs to sit down with the scheme actuary and the finance director ahead of the audit process to establish in advance the basis of calculating costs for the accounts.

Next, actuaries expect that

## The financial position of company pension schemes will be more transparent to shareholders

most finance directors will require the actual contributions to approximate to the costs in the accounts. This in turn will mean actuaries adopting more realistic, less conservative assumptions in their funding calculations and to take future pension increases into account.

Finance directors are less wary of funding for future pension increases as long as these increases are still on a discretionary basis and not guaranteed. Employee representatives could take a different attitude.

One obvious result of SSAP 24 is that companies can no longer take the benefit of healthy pension surpluses straight into distributable profits.

If buoyant investment conditions continue, the situation could arise where by a substantial special reserve is built up in the balance sheet.

If the pension scheme is wound-up, then under SSAP 24 any special reserve is brought back into the profit and loss account in the year the wind-up occurs as well as any other profit created through the scheme's liabilities being reduced.

With the increased transparency that occurs, SSAP 24 will help predators assess more readily the pension situation and identify healthy pension schemes ready for stripping.

However, the immediate challenge for auditors is coming to grips with SSAP 24 for the first time.

The Institute of Chartered Accountants in England and Wales is holding a conference on the standard in mid-April and district societies will have access to the material for their members.

The Institute also intends to publish guidance notes before July.

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ACCOUNTANCY APPOINTMENTS

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For further details please contact Tracy Alper on 01-638 1711 or write to her enclosing full career details.

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Interested applicants should contact Charles Davenport B. Com quoting ref. CD356 or write in confidence.

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Applications should be in writing only, enclosing detailed CV to: The Managing Director, Hill (Gt. Britain) Limited, Hill House, Trafford Wharf Road, Trafford Park, Manchester M17 1BY.

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Please write with full details to Barry Compton, Personnel Manager, Ernst & Whinney, Becket House, 1 Lambeth Palace Road, London SE1 7EU.

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# MANAGEMENT ACCOUNTANT

## Manufacturing

Watford to £30,000 + car

Our client is a substantial UK subsidiary of a very large group based in Europe and operating worldwide. The UK activities, mainly in chemical manufacture and related areas, are carried out through several divisions located throughout the UK, with administration and finance centralised in Watford.

The Management Accountant will be responsible to the Finance Director for the analysis and review of income and costs relating to a range of product and customer groups. Sophisticated systems facilitate the preparation of very relevant and comprehensive reports both to UK and parent management. There will be significant

input into budgeting and strategic planning, the control of major projects and assets, and the further enhancement of systems. The role will involve the management of up to 12 staff. Candidates must be qualified accountants, preferably ACMA/ACCA, with appreciable experience in manufacturing industry. They must have the maturity to communicate effectively at all levels of management and be ready to travel quite extensively in the UK and to Europe. This is a challenging role in an expanding organisation which provides excellent opportunities for career development.

Please write in confidence with full career details, quoting ref B4219, to John Hills.

## KPMG Peat Marwick McLintock

Executive Selection and Search  
70 Fleet Street, London EC4Y 1EU

A superb career move for a business-minded, Ambitious, Entrepreneurial yet disciplined Finance Professional as

### Finance Director

for the Business-to-Business Sector

Northern Home Counties

£30 - 35,000 + bonus

Rarely do opportunities arise for an individual to make an immediate impact on both their own and their employer's future. This is such an opportunity.

With some £60 million of turnover from a range of related businesses, this autonomous subsidiary of a major British "blue chip" Group has built a superb reputation for service and reliability with its commercial customers. Considerable investment has already taken place and there are now exciting opportunities for further development and expansion. The new Managing Director has identified the need for the appointment of a Finance Director.

Reporting to the Managing Director, the successful candidate will be a key member of the central management team, which is concerned not only with the monitoring and development of the existing businesses, but also for the Company's further expansion, be it by acquisition or organic growth. The skill and experience our client seeks is simple and yet demanding.

Aged 35+, male or female, you will be a qualified accountant. Acquisition investigation, consolidation, detailed cash forecasting, management information systems

and budgetary control, you will treat as second nature, for the central team is no "ivory tower" - it is a totally "hands-on" working environment. More importantly your recent experience will show defined success in the broader commercial environment including: strategic planning, detailed contract negotiations, sales and marketing involvement ideally in the highly commercial business-to-business environment with major "blue chip" organisations being the clients.

Commensurate with the calibre of individual to be appointed, our client is offering a highly competitive salary, together with a significant bonus potential, fully expensed executive car and the other benefits you would associate with this senior post, including, where necessary, a full relocation package.

Please telephone for an application form or, better still, send complete career details to: Timothy Reed, Moxon Dolphin & Kerby Ltd, 65 Bexsey Street, Warrington WA2 7JQ, telephone 0925 417222, quoting reference number 1507. The strictest confidentiality will be maintained.

MOXON · DOLPHIN · KERBY

EXECUTIVE SEARCH & SELECTION

### Business Development - Investment Appraisal and Expansion

#### ENTREPRENEURIAL YOUNG ACAs ONLY

Age 25-29

Salary Package £30-35,000 p.a. plus car

The specialist arm of a diverse, highly acquisitive £3 billion plus plc, our client's primary purpose is to provide venture and investment capital to those developing companies and recovery situations, where the highly professional management team have confirmed the potential and viability of a company for future growth and profitability.

As part of the rapid growth of this small specialist team, there is now a requirement for two young ACAs with obvious entrepreneurial flair. Both roles will be flexible and develop along a steep learning curve, but will fairly immediately cover:

- Investigation work and acquisition appraisal.
- Advice to investment companies assisting generally on Finance and providing planning advice at Operating (detail) and Corporate levels.
- Acting as "back-up" to the Chief Executive in "turnaround" situations.
- Financial and cash control.

In order to develop within this environment it is essential the candidates demonstrate:

- An easy ability to integrate well within a small professional and dynamic team.
- An obvious commercial mind with a mature, credible presence and a flexible and adaptable approach.
- Experience of a significant amount of special work preferably of an investigative nature or a high profile secondment.

This relatively unique opportunity offers significant rewards both in capital career development and financial benefits (salary package contains a potentially high performance related bonus element).

Interested candidates who feel that they can respond to the above challenge should telephone Silvia Wilson BA, ACMA on 01-491 5451 or write to her at FMS, 34 Cock Street, London W1X 1PF enclosing a recent CV and a note of current salary.

FMS

Search and Selection Specialists  
for  
Financial Management

### Management Accountant

Central/South London £25,000 + f.e. car + bonus

Our client, British Satellite Broadcasting, has earned the reputation as the most exciting new venture of 1989. They are currently in the midst of preparations for their launch and flotation planned for October 1989 and have identified a need for an ambitious qualified accountant to join their highly motivated finance team.

Reporting to the Financial Controller, the role will involve responsibility for the company's budgetary control and management reporting functions, combined with playing a pro-active role in the growth and development of the company.

Candidates should be recently qualified accountants with at least two years experience of a large commercial organisation and some exposure within a broadcasting environment. Applicants should demonstrate enthusiasm and commitment in order to assist in the implementation of the company's ambitious growth programme. Excellent prospects and opportunities exist for the selected individual.

Interested candidates, who meet these criteria, should send a detailed curriculum vitae including current salary and daytime telephone number to Carol Jardine quoting reference LM476, to Spicers Executive Selection, 13 Bruton Street, London W1X 7AH.



SPICERS EXECUTIVE SELECTION  
A MEMBER OF SPICER & OPPENHEIM INTERNATIONAL

£30,000 +

PRESTIGE CLIENTS  
Seek high calibre ACAs and MBAs for consultancy and management positions.  
Ring 0836-653216 or send CV to H & B Associates, (Business Consultants and Recruitment Specialists), 29/30 Warwick St, W1R 5RD

### International Group

## UK Finance Manager

c.£27,000 + car + benefits  
Middx/N.W. London Border



Our client is a large and highly successful international group. The UK operation is a major building industry supplier and a significant contributor to group profits. It has an impressive record of continued expansion fuelled by organic growth and acquisitions.

There is a key opportunity for a Qualified Accountant to join the high profile finance function. Reporting to the Financial Controller, broad responsibilities will include:

- Management of the financial reporting and control of the finance department
- Treasury and tax management
- Involvement in acquisition appraisals and post-acquisition integration
- Investigations, systems and rationalisation reviews

The company is seeking a qualified accountant with a minimum of three years commercial experience. A strong business awareness, thorough technical understanding and ability to quickly progress within the finance function are essential.

For further details and a confidential discussion please contact Mark Pearson C.A. on 01-387 5400 (out of hours 01-372 5952) or write to him at Financial Selection Services, Drayton House, Gordon Street, Bloomsbury, London WC1H 0AN.

### Senior Customs Planning Manager with partnership prospects.

LONDON

£ NEGOTIABLE + BENEFITS

BDO Binder Hamlyn is a major international firm of Chartered Accountants. Our London-based Corporate Tax Services Department, which has over 100 partners and staff, has built a distinguished reputation for giving up-to-date, practical and imaginative advice.

We already have a thriving VAT and Customs Group which, in response to client demand, we are now looking to develop further. As part of our growth plans we intend to recruit a Senior Manager for the customs planning area who will report directly to the partner in charge.

The successful applicant will have reached a senior level in H.M. Customs & Excise and preferably have several years experience within a professional firm. Alternatively, considerable experience of customs planning in a

commercial environment would be acceptable.

The role of Senior Customs Planning Manager will involve marketing and developing our Customs Consultancy Services as well as giving specialist advice to clients. It is therefore essential that applicants can combine technical knowledge with commercial flair.

There are definite partnership prospects for the successful applicant.

If you feel you have the qualities we require, please write, with full CV, to:

Alan D Buchett

VAT & Customs Partner

BDO Binder Hamlyn

8 St Bride Street, London EC4A 4DA



We don't stop at the bottom line.

## BUSINESS APPRAISAL

### Consultancy Roles in Corporate Finance

Through a policy of adapting to changing world markets, Vickers has evolved into a leaner and more competitive company than the engineering Group of past decades. There are now five principal businesses, each a leader in its field, including Rolls-Royce and Bentley Motor Cars. Now operating as a specialist in a variety of niche markets, this International Group aims to continue growing both organically and through selective acquisitions.

The Business Appraisal department is situated within Head Office. Because of recent developments, a number of executive positions have arisen within the department. The role involves optimising financial performance by analysing current and prospective activities. Considerable liaison with Board Directors, Divisional Chief Executives and external Consultants is required.

Principal responsibilities include:

- Acquisitions and divestment appraisals.
- Project, tenders and capital expenditure appraisals.
- Monitoring of subsidiary operational plans and performance.
- Corporate restructuring - both in the UK and overseas.

Successful candidates will be in their mid to late 20's, MBA's or qualified Accountants, possibly looking for a first move out of the profession. Broad commercial or corporate finance exposure would be advantageous. The position is a proven route to other commercial and financial directorships within the Group.

Please apply directly to Jonathan Wilkinson at Robert Half, Freeport, Walter House, Bedford Street, 418 The Strand, London WC2R 0BR. Telephone: 01-836 3545 or evenings on 01-672 0967. Alternatively, fax your details on 01-836 4942.

Financial Recruitment Specialists  
London · Birmingham · Windsor · Manchester



£25,000  
£30,000  
£40,000

Central London



ROBERT HALF

## FINANCIAL CONTROLLER

### Energy Management Services

Package c £35,000 + car

West London

This growing company is part of one of Britain's largest public groups and is an acknowledged innovator in its expanding markets. It has developed exciting high technology products and services in energy management and conservation, with impressive plans for future growth.

Reporting to the Managing Director, the person appointed will be responsible for the financial control of the business, playing an important role in the commercial decision making processes. You will manage a team of nine, providing a full accounting service including project monitoring and control. You will be personally involved in arranging project financing with external institutions.

Candidates must be qualified accountants in their early thirties with a background of increasing responsibility in financial management, including experience of project accounting. Commercial acumen together with leadership and excellent interpersonal skills will ensure your success in this ambitious company.

Please reply in confidence, giving concise career, personal and salary details to Heather Male, quoting Ref. L388.

Egor Executive Selection  
56 St. James's Street  
London SW1A 1LD (01-629 8070)



United Kingdom · Belgium · Denmark · France · Germany · Italy · Netherlands · Portugal · Spain

## STRATEGIC PLANNING - US MULTINATIONAL City Package to £30,000

Our client is one of the world's top 25 corporations and a global leader in information systems providing management consultancy, communications products, computer software and network services to a diverse customer base.

Rapid expansion both organically and by acquisition has led to the immediate requirement for a young and ambitious individual to work closely with senior management at board level.

Working for the UK subsidiary which is responsible for information management and international operations outside the US, the successful candidate will be expected to maintain and enhance the already sophisticated planning process and the MIS.

Reporting to a young and dynamic manager, this individual can expect to contribute substantially to the future direction

of the organisation and must be able to work to tight deadlines in a demanding environment.

Candidates should have experience of spreadsheets, capital appraisal techniques and exposure to a planning role within a marketing led, hi-tech environment. A knowledge of M & A activities will also be an advantage.

Prospects for promotion either internally or within the group are excellent as this is an extremely high profile role. The remuneration package will include a high base salary and car.

Interested applicants should telephone Keith Allen on 01-633 0866 (out of office hours on 01-928 8039) or write to him enclosing a detailed CV, at BIS Applied Systems Limited, Executive Selection Division, 20 Upper Ground, London SE1 9PN. Please quote reference G1589.

## KEY TREASURY APPOINTMENT

Major Corporation

LEWIS BRIGGS INTERNATIONAL  
MANAGEMENT CONSULTANTS

The Company is a leading British engineering enterprise with substantial interests in the UK and abroad. Turnover is £3 billion annually.

The vacancy is aimed at the short term succession to the Group Treasurer who is being promoted elsewhere in the organization. The successful candidate will be initially appointed Assistant Treasurer at the small headquarters in central London.

Experience should be based on senior treasury management in an international corporation backed by an accounting qualification.

Candidates must be able to demonstrate the personality and ability to contribute at the corporate level to the strategic development of the business which is very active both by organic growth and through acquisitions home and overseas.

An attractive income package is proposed. Replies, in confidence, should be made to: D M Lewis, Lewis Briggs International, Suite 15, Harcourt House, 19A Cavendish Square, London W1M 9AD.

## Manager Business Reviews Surrey based c.£37,500 + car

One of the top 100 British controlled industrial groups seeks a Financial Manager to be a key member of its central staff. This is a very constructive performance orientated role far removed from traditional internal audit. Significant travel to UK and overseas profit centres is involved. Preferred age 30-35.

Candidates will be graduate qualified accountants (ACA, ACCA, ACMA) currently in blue chip companies or one of the big eight professional firms. They need not have internal audit experience, but high professional competence, application and information gathering skills are essential. There are real prospects of promotion.

For a full job description, please write to W T Agar at John Curtis & Partners, 104 Marylebone Lane, London W1M 5FU, demonstrating your relevance clearly and quoting Ref.2298/FT.

JC&P Management Selection and Search London, Milton Keynes, Wiltshire

## PERSONAL ACCOUNTANT Windsor Salary £25-£32,000

Private investor with substantial funds requires an experienced accountant (aged 30-50 years) to assist with the management of a mixed international investment portfolio. Knowledge of all types of financial markets, banking and taxation is essential.

The successful candidate will need a sound background in computing and be comfortable working in a small company environment. Commitment, confidentiality and reliability are key attributes for this interesting and varied appointment.

Please write with full career details to Lesley Maclean, On Top Recruitment Ltd (Recruitment Consultants), Astral House, 125/129 Middlessex Street, London E1 7JF.

## FINANCE MANAGERS MADRID & STOCKHOLM

Experience of Spanish or Swedish statutory requirements and will need to be bilingual. Responsible for all financial accounting procedures. 200-250 Krona and 6 million Pesetas. Call Angel International Recruitment 01-583 1661 JC or CB

## PROFIT FROM YOUR ACCOUNTING AND AUDITING SKILLS ... ... in a responsible management role

c.£22,000 + car + excellent benefits  
Banbury, Oxfordshire

Alex Lawrie, a subsidiary of Lloyds Bank plc, provides a range of financial services to all kinds of businesses throughout the UK. Our Receivables Financing company specialises in invoice discounting - a major growth area in commercial finance.

As Deputy Manager - Receivables Financing, you will be playing a key role in the continued development of the business, leading and motivating a team of around 20 and monitoring individual performance against agreed targets. Your brief will also include assessing and controlling the risks involved in lending, and ensuring that sufficient information and controls are in place. Some client liaison will also be involved.

A qualified Accountant with at least 2 years' post qualification experience, you'll need to be a first class manager and an efficient organiser. The 'people skills', confidence and

credibility to develop and maintain good working relationships with colleagues and clients alike are essential. Experience of the financial services sector would be an added advantage. Whatever your background, you'll have the potential to develop your management career with a highly successful and expanding group. On offer is an extremely valuable range of benefits including a generous mortgage subsidy, regular salary reviews, profit share, Christmas bonus and a first class relocation package where appropriate.

If you think your career will profit from an initial meeting, telephone or write for an application form, or send a comprehensive CV to Ian Beeson,

Personnel Manager, Alex Lawrie Factors Limited, Beaumont Road, Banbury, Oxfordshire OX16 7RN. Tel: (0295) 272772.



Alex Lawrie

## FINANCE DIRECTOR THE HENRY BARRETT GROUP PLC

c.£22,000 + bonus Executive Car

With outstanding performance over recent years our client, The Henry Barrett Group, attributes their success to a highly motivated and professional management team and their aggressive acquisition programme.

The Group, a PLC with interests in steel buildings, steel stockholding and services, proprietary engineered products and the manufacture of materials handling equipment had a group turnover in 1987/88 approaching £60M.

They are now seeking an experienced Finance Director to assume responsibility for one of their subsidiary companies with an annual turnover of c.£5M. Reporting to the Managing Director, duties will involve responsibility for the total financial management of the company's interests. Through the financial department's staff of 5, the successful male or female candidate will ensure monthly management accounts, annual budgeting, statutory requirements and the provision of management information etc. are all handled in an accurate, timely, professional manner. The devising and implementation of computer systems also falls within the responsibilities of the role.

Candidates will ideally be in their mid 30's, qualified to a minimum ACMA or ACA and have experience of an engineering environment. It is essential that candidates have experience of designing and implementing computer systems.

Conditions of employment are as you would expect for an appointment of this stature and include an excellent salary, potential bonus earnings up to £5-10K, executive car, contributory pension scheme, life assurance, family health insurance, share option scheme and salary continuation insurance. Relocation assistance is available if appropriate.

Please write in the first instance to Mr R.H. Oxbister, the consultant advising on this appointment enclosing your C.V. and current salary details and stating any other relevant facts in support of your application.

Mawdsley & Partners  
CONSULTANCY

The Carrington Centre, The Green, Eccleston, Chorley, Lancs, PR7 5SZ.

## Financial Reporting Manager

Central London  
£24,000 + Benefits

Our client is recognised as being one of the most advanced technological engineering and service groups that operates worldwide. The UK headquarters operation has a wide corporate role which includes the monitoring and controlling of investments of approximately \$2 billion and ultimately reports to the Group Financial Controller in New York.

Due to continual developments within the Group this position has arisen which will be a key function within the corporate team reporting to the US. The role is exciting and demanding for a newly qualified accountant aged mid 20's, who will have broad financial reporting, tax and treasury strategy responsibilities along with a variety of ad-hoc projects.

It is vital that candidates should have lively, energetic personalities not only to be able to work with the top Group management on a daily basis but also to progress within the Group. Good communicative skills and enthusiasm are essential for this role.

Please telephone or write enclosing full curriculum vitae quoting ref. 307 to:  
Philip Cartwright FCMA,  
97 Jamaica Street,  
London SW1Y 6JE  
Tel: 01-839 4872  
Fax: 01-925 2836

Cartwright Hopkins

FINANCIAL SELECTION AND SEARCH

## Management Accounting Manager

£30,000 + car + benefits  
Hants/Surrey border - M3 corridor

This £30m division of a major international group and a market leader in information technology is seeking to appoint a Management Accounting Manager.

The successful candidate will report to the Managing Director and form part of the small divisional management team responsible for profitability, strategic development and growth. You will direct and control all aspects of management and project accounting and provide a pro-active financial analysis role to the profit centres.

This is an exceptional career opportunity for young qualified commercially experienced accountants, aged 25-35, who are highly motivated by success and profitability. It is essential that you are a good communicator at all levels of management and are able to display sound professional skills.

This appointment offers excellent career development with an attractive remuneration package which includes a fully expensed company car and benefits typical of a major international group, with relocation expenses where appropriate. For further details please telephone or send a CV in confidence to Keith Norman FCCA, quoting reference KJN/319 to:-

JACQUES SAMUEL & ASSOCIATES LIMITED  
Financial & Executive Selection Division  
2 Park Street, Hitchin, Herts SG4 9AH  
Telephone: 0462-54761

## Financial Controller

MIDDLESEX c.£26,000 + Car + Benefits + Bonus

Our client a subsidiary of a major international group, is involved in the design, assembly and marketing of a comprehensive range of specialist power supply products for the aviation and computer industries.

Based in the U.K. the company also has extensive business operations in the U.S. As a result of significant growth, the Board now wish to appoint a Financial Controller, who will manage the entire finance function and work closely with the Managing Director on the future growth and development of the business.

Candidates will be qualified Chartered Accountants, aged in their 30's, who have gained excellent commercial/industrial experience to include systems development and implementation.

Please send a full C.V. with handwritten covering letter to R. N. Collier, quoting reference M.111.

MOORES & ROWLAND

Clifford's Inn  
Fetter Lane, London EC4A 1AS

MOORES & ROWLAND MANAGEMENT ADVISORY SERVICES LIMITED  
A MEMBER OF MOORES ROWLAND INTERNATIONAL

## Finance Director

NORTH KENT c.£35,000 + Car + Full Benefits

Our client is a highly successful Group operating European Express transport and distribution with over 30 branches throughout the U.K. and Europe.

The Group are rapidly expanding their operations with an aggressive programme of new services and acquisitions with the ambition of flotation and wish to appoint a Group Finance Director to oversee the accounting and finance functions and work closely with the Chairman in the development of the business.

The successful candidate will be a qualified Accountant aged 32-38 years with first class commercial/industrial experience, strong management and personal leadership skills and systems implementation. European travel involved.

Please send a full C.V. with handwritten covering letter to R. N. Collier, quoting reference E.129.

MOORES & ROWLAND

Clifford's Inn  
Fetter Lane, London EC4A 1AS

MOORES & ROWLAND MANAGEMENT ADVISORY SERVICES LIMITED  
A MEMBER OF MOORES ROWLAND INTERNATIONAL

Handwritten note: طرز اعداد

Handwritten note: 50000

Information analysis and strategic projects...

# Young Accountant

London c£25,000 + car

Pearson plc is the UK quoted holding company of a worldwide group whose principal business sectors are information and entertainment, investment banking, oil services and fine china. The group has an impressive record of profit growth and is forecasting continued expansion. A vacancy for a management accountant has arisen through internal promotion.

Working as a member of a small, professional team based in the corporate headquarters, the management accountant will primarily be responsible for the collation, interpretation and analysis of management information. He or she will also be involved on a range of projects including acquisition appraisals. The growth of the group should provide considerable opportunities for career development.

In their mid to late 20s, applicants should be graduate qualified accountants from commerce or the profession. A flexible approach, analytical ability and good interpersonal skills are required.

Please write, quoting reference H/800/CF, enclosing a career/salary history and daytime telephone number, to our selection consultant:

David Hogg FCA  
Lloyd Management  
125 High Holborn  
London WC1V 6QA.



PEARSON

## KUWAIT PETROLEUM (GB) LTD

### Q8 Manager, UK Internal Audit

October 1986 marked the entry of Kuwait Petroleum into the downstream petroleum market in the United Kingdom. The Company now operates one of the largest networks of service stations in the country and is keen to expand its operation further, both in the United Kingdom and Europe.

Based at the Company's new headquarters in Staines and reporting to the Audit Manager, Europe, you will be responsible for the supervision and performance of audits within the United Kingdom Company and will also be required from time to time to participate in teams performing audits of other companies in the European area.

The position requires a sound knowledge of accounting principles, generally accepted auditing standards and tax, as well as a broad understanding of data processing.

Applicants should be qualified chartered accountants, preferably graduates with a minimum of four years' post qualifying experience which has

been gained in a fast moving consumer marketing environment. They should have the maturity to retain complete independence, should have excellent communication skills and should be conscientious, with complete integrity. Experience gained within the petroleum industry would be an advantage.

You will receive an attractive salary and excellent benefits package which includes a non-contributory pension scheme, free private medical cover and a company car.

Please write with full cv, including salary details to: David Lloyd, SMCL Oil and Gas Ltd, Recruitment Consultants, 2 Queen Anne's Gate Buildings, Dartmouth Street, London SW1H 9BP or telephone 01-222 7733.

Now new ideas have a place to happen

A POOL OF POTENTIAL WHICH WE INVITE YOU TO EXPLOIT...

## Operational Auditors

circa £20,000 + Car + Benefits - Kent

With a range of industries spanning paper manufacturing, packaging and office supplies to name but a few, along with an annual turnover of £900m, stringent financial controls and accurate auditing of our Group operations is essential for us to achieve even greater profitability and market dominance.

Since our much publicised £600m Management Buyout last year - the UK's largest to date - we have achieved our objectives and truly represent a vast pool of potential for growth, a potential which we fully intend to exploit prior to our envisaged flotation.

To this end, we are now looking for two qualified individuals to join us as Operational Auditors at our Kent location within our Reedpack Limited offices, and serving the Group operations as a whole.

You will be working across a wide range of areas - from marketing, sales & distribution, procurement and stock control and data processing to production control, cost & management accounting and financial management

& control - with a view towards improving operational performance and control.

Apart from being qualified to ACA, ACMA or equivalent you will ideally have 2 years' post qualified experience involving management accounting and control, or experience of auditing major manufacturing businesses at a senior level. In addition, you must be prepared to travel to our numerous locations (with some overnight stays), although you will primarily be working in the South of England.

In return, we are offering an excellent salary and career prospects which can lead to a senior role in financial management within a relatively short space of time.

If you believe that you are the calibre we require and wish to apply, please telephone (0622) 717777 extn. 4444, or write with a detailed CV to: Julie Crockford, Group Personnel Officer, Reedpack Limited, New Hythe House, Aylesford, Kent ME20 7PE.

REEDPACK LIMITED

## Financial Controller (Director Designate) Marketing and PR Services

West London

Neg. to £35,000 + Car + Benefits

Our Client is a well respected and expanding marketing Group with ambitious plans for future growth and development. The Group has an impressive client base and offers a complete marketing, sales promotion, public relations and direct marketing service. They have identified the need to recruit a Financial Controller (Director Designate) to control their financial management functions and to provide higher quality advice on future growth and strategic development plans.

Reporting directly to the Executive Chairman, the successful candidate will play a key role in increasing profitability in line with predicted growth by means of strict budgetary control and accurate management information. Promotion to a Board position is envisaged,

together with the opportunity, in due course, to participate in the Group's future success. Ideal candidates for this challenging position will be practical, ambitious and energetic, with a strong commitment to business development. Applicants, aged between 27 and 35 will be qualified accountants with at least three years commercial experience, preferably gained in a creative and competitive environment.

Interested candidates who meet these criteria, should send a detailed curriculum vitae including current salary and a day time telephone number, to David Fyles, quoting reference LM103, Spicers Executive Selection, 13 Bruton Street, London W1X 7AH, or telephone him on 01-480 7766.



SPICERS EXECUTIVE SELECTION

A MEMBER OF SPICER & OPPENHEIM INTERNATIONAL

## FINANCIAL CONTROLLER

Industrial Services Group

c£37,500 + car + bonus

A recently established subsidiary of a successful and substantial property group, our client is predicting an exciting future. A series of acquisitions across its target sectors will lead to the company becoming a major force in its industry.

Part of the small London based headquarters team, the Financial Controller will be responsible for the establishment, development and control of the full financial and administrative function, including planning and systems implementation. As the senior financial executive, he or she will have significant participation in both pre and post acquisition exercises and will closely monitor performance. Expected to make a major contribution to the achievement of corporate strategy, the Controller must have the potential to grow with the company which will aim for flotation.

Ideally in their early 30s, applicants must be graduate accountants with broad commercial experience. Strong technical and interpersonal skills and the ability to retain sight of objectives whilst working in a dynamic environment are essential.

Please write, enclosing a career/salary history and daytime telephone number, to David Hogg FCA quoting reference H/796/CF.

LOYD MANAGEMENT Selection Consultants 125 High Holborn London WC1V 6QA 01-405 3499

LOYD MANAGEMENT

## Finance Director

Northamptonshire

c.£30,000 plus car and benefits

Our client is a rapidly growing mini-conglomerate with a budgeted turnover of £5.5m. The Group is very profitable and has no gearing, thus being perfectly poised for further expansion both by organic growth and by acquisition.

In order to allow the Group to proceed in a structured manner, there is now a need to recruit a qualified accountant to head the financial function. This position reports direct to the Executive Chairman, and will entail supervising divisional accounting staff and a small Head Office team.

You should be a qualified accountant in your early thirties, computer literate and keen to move to the top financial role in a fast moving environment. Statutory and management accounts, auditor liaison, consolidations and Company Secretarial duties will be within the remit as will close involvement with line managers.

If you think you have the flair and outgoing personality that this position requires please write to Geoffrey Rutland ACA, ATII at the address below, quoting ref 1575, and giving concise career and salary details, and a daytime telephone number, or call him on (01) 583 3303 (office) or (01) 878 8395 (home).



BDO Binder Hamlyn  
Management Consultants  
8 St. Bride Street  
London EC4A 4DA

## FINANCE DIRECTOR

East Midlands c£30,000 + Incentive Bonus + Benefits

Our Clients are a substantial and successful East Midlands based Group, involved in construction and property development. The Group plans a future flotation on the stock market and wishes to secure the services of a highly competent Finance Director.

This role will be challenging and demanding - yet the rewards are high. As Finance Director, you will steer the Group through its flotation and play a major role in its ongoing growth and its future success. You will report to the Chairman and take charge of an efficient and capable finance function.

Prior experience of flotations, acquisitions and the construction industry is of key importance, as is well-developed commercial acumen and polished personal skills. As a qualified Chartered Accountant, you will have the necessary vision and drive to make a positive contribution to the Group's development. In return, career prospects are first-rate with the Group, and an excellent salary and executive benefits package including a performance related bonus will be offered.

Interested applicants should apply in writing, with full career and salary history details, quoting reference B/174/89 to Louise Chapman.

## KPMG Peat Marwick McLintock

Executive Selection  
Peat House, 45 Church Street, Birmingham B3 2DL.

### Systems Accountant

S. Essex £30,000 + car

Superb opportunity to join this market-leading hi-tech group in a sharp-end project role. Aged 25-35, a qualified accountant with flair and tenacity required. This is a "fast-track" post. Ref: JFH7036

### Financial Manager

N.W. London to £28,000 + car

High profile Anglo/American group requires graduate qualified for key management role. Through rationalisation and planning, you will make a positive impact through the organisation. Ref: AL7191

### Divisional Financial Controller

West End £27,000 + car

Subsidiary of one of Britain's largest media groups needs commercially aware, qualified accountant to join the operational executive team. You will assume total responsibility for all financial matters. Ref: SEW6572

### Management Reporting

City c£25,000 + car

Renowned business services group seeks confident individual with 3-4 years' post qualification experience to join its operational management team. Age 27-34, ideal stepping stone role. Ref: JFH5647

To pursue these or other opportunities please contact one of our specialist consultants.

MANAGEMENT PERSONNEL

25 City Road  
London EC1Y 1AA  
Tel: 01 256 5041  
Fax: 01 374 8848

2 Swallow Place, London W1R 7AA  
Tel: 01 409 1694  
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# FINANCE DIRECTOR

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£35-40,000  
+ Profit Share  
+ Car + BUPA

THE ART GROUP  
LIMITED

The Art Group is a private company with a current turnover of £7m, a 100% increase on the previous year; it is involved in the publishing, wholesaling and retailing of high quality Art posters. The group was formed following the successful acquisition of the Poster Shop by the publishers, Bancrest. The efficient integration and subsequent development of the group is a direct result of a highly motivated and ambitious management team. The company's policy is that of continued and aggressive expansion both in the U.K., and also by increasingly pursuing acquisition and new business opportunities in the multinational market place. The company now wishes to appoint a Finance Director whose role will be to control and develop the existing financial function. Responsibilities will be to provide a full monthly management accounting package as well as a rapid response to requests for information on a continuous basis. This will be in addition to the production of a full range of statutory and financial data, including reports to the institutional shareholders. The position will play a significant role, as a member of the board, in the continuous development and implementation of the strategic plan, which will include the acquisition process. The successful candidate will be a qualified ACA, likely to be aged under 40, who has had a minimum of 5 years commercial experience to date, ideally in a similar or related industry. You will be ambitious and commercially minded, possessing drive and business flair. Yet, you will be able to deal efficiently with the day to day financial requirements of this fast expanding company. You will have a good knowledge of computer packages and be able to constantly develop the financial function so it will continue to make a positive contribution in the rapidly changing environment. Finally, you will have a strong and outgoing personality, able to work effectively within the group's open management style and play a major role in the continued success of this group. For further information write to Mark Spickett at the address below or alternatively telephone him on 01-629 4463.

**OLIVER McKENZIE**  
A MEMBER OF THE HARRISON WILLIS GROUP  
Cardinal House, 39-40 Abchurch Lane, London EC4N 3DF. Tel: 01-629 4463

# TREASURER

'A new and challenging role in a changing environment'  
West Yorkshire to £35,000 + car + benefits

Privatisation of the Electricity Supply Industry in 1990 will result in exciting opportunities for Yorkshire Electricity. As part of the forward planning for privatisation, our client has identified a requirement for a Treasurer to manage and develop a professional treasury function. Reporting to the Finance Director, this is seen as a key role in an organisation with an annual turnover in excess of \$1 Billion. Specific responsibilities will include:

- development and management of banking relationships
- implementation and management of treasury systems
- cash management
- interest rate risk management
- funding

Candidates, aged 28-35, should be professionally qualified in treasury management, accountancy, banking or commerce and possess a minimum of three years treasury experience gained at management level within a medium/large PLC. Familiarity with the latest techniques available to the Corporate Treasurer and an appreciation of corporation tax planning is considered important. The successful candidate will also be able to demonstrate:

- the ability and maturity necessary to establish a new function within a fast changing environment.
- excellent communication skills.
- a capacity for innovative thought.
- assertiveness with tact.

The appointment offers an excellent salary, benefits package and considerable career development opportunities. Relocation assistance will be provided where appropriate to this attractive part of the UK. Interested applicants should send, (in confidence), a detailed curriculum vitae (including current remuneration) to Steve Jamdrell, Spicers Consulting Group, 12 Booth Street, Manchester, M60 2ED.



**SPICERS CONSULTING GROUP**  
A MEMBER OF SPICER & OPPENHEIM INTERNATIONAL

## Newly/Recently Qualified Accountant

### DIRECTING DECISIONS

Fund Management Operations

\$24K + Bank Benefits

As part of a leading financial services organisation, our client is a dominating force within the Fund Management markets. Their reputation for consistently providing significant returns on investment ensures that their client base is both competitive and growth orientated.

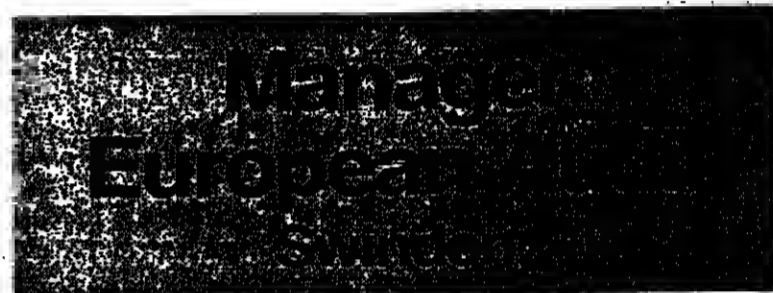
Accurate financial analysis of the investment markets is of course a crucial phase in the investment decision process. A qualified ACA is required to head up a substantial team providing Fund Managers with financial information, and to take on full responsibility for Treasury Services.

Reporting to the Manager of Investment Services, this position calls for a technically strong individual, aged 25-27, with excellent team-management and interpersonal skills, together with an understanding or strong interest in investments and financial management. An ability to work with advanced financial computer systems would be an advantage.

Based in Central London, this high-profile role is at the heart of the business, involving a fundamental contribution to commercial issues and considerable liaison with Fund Managers.



Career prospects include opportunities to develop in a variety of financial roles either within this division or in any one of a wide variety of areas throughout the organisation as a whole. Please write, in confidence, enclosing a full CV, quoting Ref: A244 to Charles Austin at Mervyn Hughes International Ltd, Management Recruitment Consultants, 63 Mansell Street, London E1 8AN. Telephone: 01-483 4114.



Intel's reputation in the computer systems and microcomputer components market is well known: a dominant position is being progressively consolidated in major areas of leading edge technology in thirteen European countries.

The European Audit group occupies a strong and influential position within Intel's financial world, and planned career movement now demands the appointment of a MANAGER - EUROPEAN AUDIT who is capable of enhancing and developing the existing audit strategy and function; the position reports to the European Finance Director and Director of Internal Audit in the United States.

Personal qualities will include a well developed communications ability with a proven record of success in an open, results orientated, performance driven environment.

The background requirement is for a qualified accountant with up to 8 years post qualifying experience including supervisory exposure, which may have been gained in practice, or preferably at headquarters level in a multinational company.

The remuneration and benefits package, including bonus, car, relocation and stock plans is of a level commensurate with the seniority of this position.

For an informal discussion or more information, call Richard Taylor or Ray Withey on 0763-886000. Alternatively, send your CV to: Ray Withey, UK Employee Relations Manager, Intel Corporation (UK) Limited, Pipers Way, SWINDON SN3 1FJ

intel

# Financial Director



Hampshire

c.£30,000 plus car and benefits

Our client is a long-established family company with interests in plant sales and hire. It has established an enviable blue chip client list throughout the UK and is also the UK agent for a number of prestigious overseas manufacturers. The company is very profitable, with an impressive asset base, and is ready to expand from its solid core business.

There is now a need to recruit a Financial Director (designate) to take responsibility for all the company's financial and management reporting. The FD (des) will report to the Managing Director, and will be an important part of the management and of the acquisitions team.

You should be a qualified accountant in your thirties, keen to join an established business as it begins a major growth phase. You should have manufacturing and/or computerised costing experience, and be comfortable in an environment where no one stands on ceremony.

If you believe you have the skills and experience required, please reply to Geoffrey Rutland ACA ATIL, quoting ref 1556, giving concise career and salary details, and a daytime telephone number, or call him on 01-583 3303 (office) or 01-878 8395 (home).

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Group Management Accountant Specialist Retail Group London, To £30,000, Car

This group of companies with a turnover of around £6m and branches countrywide is part of a substantial British retail plc. It has a firmly established high public profile and an international client base.

The new group management accountant will be a key member of the senior head office accounting team reporting to the group finance director and liaising regularly with the other directors and senior managers. Responsibilities centre around the provision of accurate and timely information both internally and to the group holding company utilising MIS and will include managing the treasury function.

Candidates should be qualified accountants ideally in the 28-32 age range with a management, chartered or certified training and some commercial post-qualifying experience incorporating management accounting. The negotiable salary is complemented by a company car and good benefits with excellent opportunities for progression either internally or in the parent organisation.

Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to, S.J.A. Nicholson, Hoggett Bowers plc, 1/2 Hanover Street, LONDON, W1R 9WB, 01-734 5852, Fax: 01-734 5736, quoting Ref: H18034/FT.

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## Newly/Recently Qualified Accountants INDUSTRIAL MANAGEMENT CONSULTANCY

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With a turnover in excess of £2.5 billion, this diverse quoted UK group epitomises Britain at its best. They are market leaders in the development and manufacture of a wide spectrum of products which support fine manufacture both here and internationally.

Their operation comprises a range of decentralised business units, strategically located throughout the UK, each with a specific market focus and supported by a Management Services Division which troubleshoots throughout the Group. The division comprises a centre of excellence in business/financial management and provides independent consultancy, on a fee basis, to all of the group's operating units. A small number of qualified accountants are now sought, preferably aged between 24-29, to join this elite team operating throughout the South East, Midlands and North of England.

Reporting directly to senior management, you will advise on a broad range of financial issues, covering topics as diverse as capital investment, acquisitions and systems development. You will also work extensively with operating divisions in improving the performance of their financial management. However, due to the varying size, nature and complexity of each business unit, there is no such thing as a typical day. Essentially, you'll need to be prepared to expect the unexpected.

These positions represent an outstanding opportunity to gain the broadest possible exposure to business and will therefore open up numerous career avenues, either within financial/business consultancy or general business management.



Please write, enclosing a full CV, quoting Ref: A243, to Simon Hewitt or Julia Church at Mervyn Hughes International Ltd, Management Recruitment Consultants, 63 Mansell Street, London E1 8AN. Telephone 01-483 4114.

## New Appointment

# Manager - Litigation Support

£20,000-£25,000 (negotiable) plus car  
Birmingham Based

Price Waterhouse is recognised as one of the major firms of Accountants and Management Consultants, worldwide.

With the world becoming ever more litigious the firm has recognised the importance of being able to offer to clients and to the legal profession advice on quantum in legal disputes. A litigation department is therefore being set up in Birmingham office headed by a senior partner. This initiative demands the recruitment of an experienced manager to take a lead role in developing this service. The position calls for a Chartered

Accountant, probably qualified for three or more years and able to work under pressure, who has a meticulous and dedicated approach to document review and is able to extract relevant data and prepare accurate, detailed reports. The manager will spend the greater part of his/her time assisting instructing Solicitors and Counsel in the financial interpretation of legal arguments, in building relationships with the litigation departments of leading firms of solicitors particularly in the Midlands and encouraging and developing expertise already within the firm's Birmingham office.

This is a highly interesting and rewarding area where no two cases are ever the same. The successful candidate can expect first class professional career progression within Price Waterhouse.

Send a full CV detailing your current salary and quoting reference number NCS/8850 to Jim Mitchell, Executive Selection Division, Price Waterhouse Management Consultants, Livery House, 169 Edmund Street, Birmingham B3 2JB

Price Waterhouse



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VIII

**UNIVERSITY OF SOUTHAMPTON**  
**CENTRE FOR MANAGEMENT STUDIES**

**Appointment of Director**

The University is seeking a Director for its new Centre for Management Studies which is intended to play a leading role in postgraduate management education initially in the Wessex area but eventually nationally and internationally. The post provides an exciting opportunity for a highly motivated and resourceful person to launch the Centre, including the planning and introduction of a new MBA course. First class facilities will be made available in a new management development centre and the Director will be encouraged to draw upon existing teaching and research strengths of the University.

The Director will work closely with local industrial, public sector and educational organisations in order to create a partnership designed to improve still further the provision for postgraduate management education in a region of fast growth. Experience at a senior level in both industry and education would therefore be a distinct advantage. The salary will reflect the importance the University places on the post and a Professional appointment may be available to a candidate with appropriate qualifications and experience.

Further particulars are available from the Staffing Secretary, The University, Southampton, SO9 5NH, Tel: (0703) 593353, to whom completed applications should be returned by 24 February 1989. Ref. FT.

**Director of Finance** **UEA NORWICH**

The University of East Anglia invites applications for the post of Director of Finance, to replace Mr R.A. Newstead who retires in summer 1988.

The Director of Finance is responsible for the financial management of the University, including financial planning, budgets, forecasts and financial systems and controls. The University's Annual Income is around £30m, from a wide variety of sources.

We are seeking to appoint a qualified accountant with substantial experience at a senior level in financial management, not necessarily in education, who will be able to respond to the challenge of the rapidly changing financial environment of universities.

UEA is currently celebrating the 25th anniversary of its foundation in 1963. It is located in the attractive City of Norwich, within one of the fastest growing regions in the country.

The salary will be by negotiation, but is unlikely to be less than £30,000 per annum.

Informal enquiries concerning the post may be made to Mr M.G.E. Paulson-Ellis, Registrar and Secretary, by telephoning 0903 69 2200. Applications (five copies), giving full particulars of age, qualifications and experience, together with the names and addresses of three persons to whom references may be made, should be lodged with the Registrar and Secretary, University of East Anglia, Norwich, NR4 7TJ, no later than 28 February 1989.

The University is an equal opportunities employer.

**Financial Controller**  
 Halifax, W. Yorkshire  
 c. £25,000 + car

A rapidly expanding distributor of capital equipment with a wide range of commercial customers and an eight figure turnover seeks a Financial Controller to be directly responsible to its main Board. This is a total finance role, including all treasury and systems matters.

Ideally aged 28-40, you should be a qualified accountant with a track record of achievement in the management of a significant profit centre in a fast moving commercial environment. Your successful performance and genuine contribution to company strategy will be quickly recognised.

For further information please send your CV to Peter Purdon at John Courtis and Partners, 26 Church St, Wilmslow, Cheshire SK9 1AU, quoting ref: 849/FT.

**JC&P** Management Selection and Search  
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**Legal Appointments appear every Monday £25 Per Single column centimetre**

**For further information Contact**

on 01-248 8000

Elizabeth Rowan Ext 3456

Wendy Alexander Ext 3526

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**FINANCIAL CONTROLLER LONDON**

**International Art Dealers c £30,000 + car**

This is a new appointment arising due to continuing rapid expansion in a highly profitable group which operates six London galleries. Turnover, currently in excess of £25 million, includes a significant export content.

Reporting to the Financial Director and supported by a staff of five, the successful candidate will be expected to improve financial reporting and controls and to implement computerised systems, as well as managing an efficient finance function.

Applicants should be qualified accountants in their thirties or early forties, who are familiar with the demands of a small, fast-moving business. They must combine a shirt-sleeves approach with the ability to think about the figures they produce, anticipating problems, responding promptly to the needs of management and displaying commercial awareness.

Please send a comprehensive career résumé, including salary history and daytime telephone number, quoting reference 3005, to G J Perkins, Executive Selection Division.

**Touche Ross**  
 Thavies Inn House, 3/4 Holborn Circus, London EC1N 2EB.  
 Telephone: 01-353 7361.

**FINANCE DIRECTOR**

**Food products Suffolk c.£30,000 + bonus**

A SUBSIDIARY of a substantial British plc, this autonomous company manufactures a range of specialist products for the food industry, both for the UK and overseas. As a key member of the board, the Finance Director must make a significant contribution across the company's operations, both at strategic level and with systems problems, while managing the Finance and DP Department effectively. The critical ability is to get things done in a fast-developing environment. Candidates must be familiar with the standards of a large group, and be able to work successfully in the smaller enterprise. They will ideally be graduate accountants (probably in the 30s) with potential for career development. Senior executive benefits, including a quality car and relocation arrangements, will be provided.

Please send full cv indicating current salary, in confidence, to Michael Egan, Ref: 2951/MJE/FT FA Consulting Group, Hyde Park House, 60a Knightsbridge, London SW1X 7LE.

**PA Consulting Group**  
 HUMAN RESOURCES  
 Creating Business Advantage

**Chief Accountant**  
 Telecommunications Saudi Arabia  
 £30,000 + Substantial Annual Bonus + Car

Our client is a dynamic joint venture company between a reputable international group and a Saudi conglomerate. With branches throughout the Kingdom, the company's penetration of the telecommunications market is both impressive and accelerating.

Based at Head Office in Riyadh, the Chief Accountant will be responsible for sixteen staff involved in all the accounting and financial activities, including regular and timely reporting to the partners, general ledger, accounts receivable and payable, cashflow and budgeting. The system is IBM computerised and there is a responsibility to oversee the DP function.

Candidates, probably aged 28+, should be qualified accountants with proven experience outside the profession, and have hands on attitude. Ideally gained in a commercial environment. Good delegation, liaison and man-management skills are critical. Total familiarity with Lotus 123 or a similar program is essential.

In addition to a tax free salary, benefits include annual bonus, free married accommodation, medical care, generous paid annual holidays, tickets for home leave and renewable contract, end of service bonus, subsidised school fees.

Please write in confidence, enclosing your up-to-date CV, to G. E. Yazigi, quoting ref. 1276

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**FINANCIAL CONTROLLER**

**Paper Distributors c £35,000 + Car + Benefits Maidstone**

A nationally known and successful private company requires a Financial Controller. The company has a turnover in excess of £50 million with plans for future growth and diversification. The position is an excellent career opportunity for an individual seeking a significant new challenge.

The Financial Controller will report to the Managing Directors and will be closely involved in day to day management as well as planning for the future. Responsibilities will include the development of reporting systems, financial planning, cash management and the supervision of staff together with investigating opportunities for expansion.

Applicants must be professionally qualified Accountants, preferably aged between 30 and 40. The role requires several years' experience in a medium size company, ideally preceded by an early career in a major accounting practice. The applicant must have strong communication skills. Knowledge of German would be helpful.

Please apply in writing, enclosing a full C.V., in the first instance to the Company's auditors Roger Lugg & Co., 12/14 High Street, Caterham, Surrey, CR3 5UA.

**FINANCIAL CONTROLLER Film Production**

**Circa 30k + Car Age 30-45 Location: Middlesex**

A film production company established in 1986 with a substantial backing from a city financial institution is now seeking a Financial Controller. The company has two major films and a musical release to its credit and ambitious growth plans for the next three years.

Applications will be qualified accountants and ideally gained significant experience in film production or a closely allied industry. In addition the successful candidate will have strong communication skills and be able to operate in a demanding environment. Based at the company's head office the responsibilities will include:

- Introduction of a financial control system using a micro computer.
- Cash management.
- Preparation of business plans and feasibility studies.
- Liaison with legal advisors, financial institutions and principals.
- Company secretarial duties.
- Royalty control and payment.

The package will include a company car, life assurance and pension. There are excellent prospects for a board appointment in due course. Please write enclosing a full C.V. to: A Gilbert-Johns.

**KBC Management Consultants**  
 Minstreis, Fawley Court Farm, Nr Henley on Thames, Oxon RG9 3AW  
 Telephone: 0491 576485

**Jarden Morgan Europe Group**

**HEAD OFFICE ACCOUNTANT MONACO**

Jarden Morgan Europe is a successful and rapidly expanding financial services group formed two years ago, with a capital base of US\$ 60 million. The core activities of the group are stockbroking, corporate finance, international trust and corporate management, investment banking and funds management. The group presently has offices in London, Paris, Luxembourg, The Hague, Gibraltar, Jersey and Monaco.

The head office accountant, based in Monaco, will be required to assist the executive financial director in all aspects of the financial control and administration of the group. The ideal candidate would be a chartered accountant, aged between 25 and 30, with at least two years experience outside the profession within the financial services sector. French is not required. There is a profit sharing scheme in operation. The salary is generous, negotiable and tax free.

In the first instance, please telephone or send a brief CV by fax or post to Vicki Carr, Jarden Morgan Europe (UK) Limited, 1-11 Hay Hill, Mayfair, London W1X 7LP. Telephone 01-493 3003 Facsimile 01-499 0487

**MANAGEMENT ACCOUNTANT - with commercial experience**

**c.£24k + car (fully expensed) Hayes - Middlesex**

Safeway plc, the main trading subsidiary of the Argyll Group, is committed to a major expansion programme which includes the conversion of our large Presto Supermarkets to the Safeway concept. Current sales are in excess of £3.4 billion.

In this dynamic, blue-chip organisation, the role of Management Accountant involves the detailed analysis and interpretation of company results and performance. Using sophisticated mainframe systems, you will make wide-ranging recommendations for the future and contribute to the on-going development of the business. Constant liaison with other divisions, particularly Trading, Distribution and Marketing, will be a key aspect of the role.

Candidates will ideally be qualified accountants but, above all, will have at least two years' relevant experience in a commercial environment. Future prospects are excellent.

To apply, please write with full career and salary details to: Paula Taylor, Personnel Manager, Safeway plc, 6 Millington Road, Hayes, Middlesex UB3 4AZ. Tel: 01-756 2131.

**SAFeway**

**Assistant Manager Compliance**

**c.£26,000 + car + benefits**

Our client is a major international investment management group in the City with £8 billion funds under management. To strengthen their Compliance Department they seek a Newly or Recently Qualified Chartered Accountant.

Ideal applicants would be aged 25-35 with initiative, self-confidence and ambition to progress in what is emerging as a growth area in the financial services sector; and there is ample scope for career advancement in the Group.

Please reply with career details to Tony Burden, Executive Selection Division, 18 Grosvenor Street, London W1X 9FD, quoting ref. BH-424.

ESD is the Executive Selection Division of EAL International

**ESD**

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FINANCIAL TIMES COMPANIES & MARKETS

Thursday January 26 1989

OCS CLEANING - SECURITY - REPAIRMENT - HYGIENE OFFICE CLEANING SERVICES LTD THE NEW CENTURY CLEANING CO LTD SMAILS GROUP LTD CENTURION SECURITY LTD WEST LEIGH GROUP CLEANMASTER LTD 44 SOUTH SIDE, LONDON SW4 9BU TEL: 01-498 0085

INSIDE Boom time in Toon Town



Walt Disney, the US entertainment group, reported the best quarterly performance in its long history, thanks to a string of successes from its revitalised film business.

Perils of the deep

The lure of possibly vast reserves of extra oil is leading operators to drill deeper and deeper beneath the North Sea. But this is a perilous business.

Chile unlocks the bank

Chile is set to bestow autonomy on its central bank - a highly controversial move which is also a novel one in Latin America.

Why Irish eyes are smiling

The Irish stock market is enjoying a new year rally, having risen by 5 per cent since the start of the year on good economic fundamentals and takeover speculation.

AmnEx reaps bumper profits

American Express, US financial and travel services, reported 1988 results of \$231m on 54 cents a share.

P&O sells 10% stake in Taylor Woodrow

By Nikki Tait in London

Hoare Govett, the London stockbroker, and Hambros, the merchant bank, were yesterday left holding a 10 per cent stake in Taylor Woodrow, the UK construction company.

The stake was worth \$52m at last night's closing price of 53p, down 5p on the day. It is currently held equally by Hambros and Hoare Govett.

around the market, attempting to place the shares at 60p. However, the price - buoyed up by bid speculation because of the shipping and property group's interest - immediately tumbled.

the fact that Hambros and Hoare Govett have links with both P&O and Taylor Woodrow. Hoare Govett is broker to both companies, while Hambros has advised P&O in the past, and was adviser to Taylor Woodrow.



Sir Jeffrey Stirling, 'offer price showed good profit'

Top Swiss service groups to link

By John Wicks in Zurich

INSPECTORATE International, the Swiss-owned services company, is to acquire a controlling minority stake in Adia.

The agreement links two of Switzerland's leading service groups, both of which have booked above-average growth rates in recent years and carried out large-scale international acquisitions.

overall value was disclosed, will be mainly in the form of Inspectorate bearer shares. The Adia shareholders will also subscribe to a convertible debenture of the Berne company, while the rest will be paid in cash.

Shattered hopes for crystal predictions

Fiona Thompson and Kieran Cooke report on the setback to recovery plans at Waterford Glass

TUESDAY was not a good day for Mr Paddy Hayes. The chairman of Waterford Glass, the Irish crystal and china group, had the unenviable task of publicly admitting failure, just months after trumpeting his company's return to success.

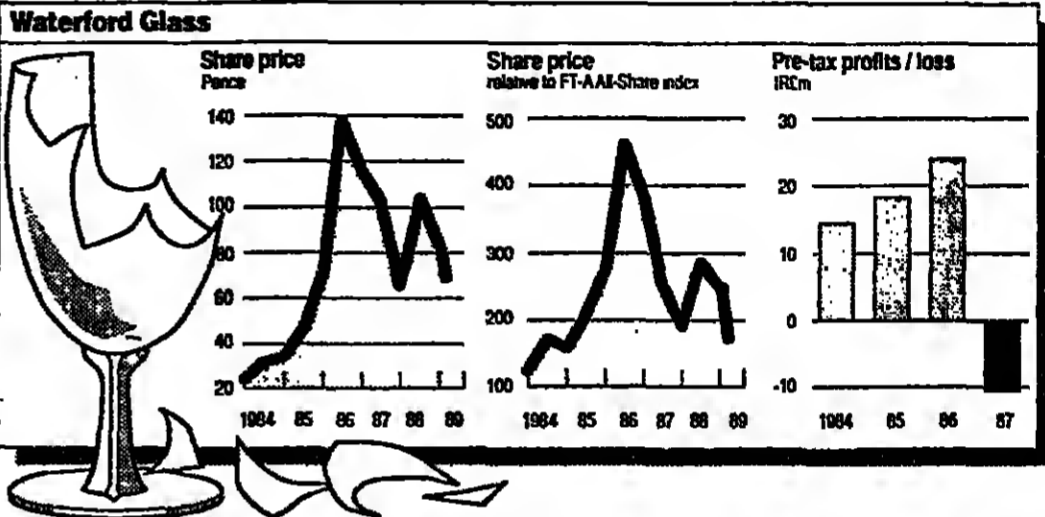
and was well-placed for profitable growth - and now this. In 1987 Waterford suffered a £134.5m (\$50m) reversal into a £10.5m loss in 1987, the cost of finally grasping the settle of over-manning, entrenched work practices and high wages which had plagued it for years.

redundancy were the more skilled craftspeople, the company then suffered a skills shortage resulting in higher overtime costs.

Accounting errors unearthed by an internal review showed that Waterford's crystal division had under-estimated its production costs, a mistake which the company said would "significantly affect 1988 results" and in 1986 to act as a trigger to the company's ill.

Mr Hayes, who had been in charge of closing down the Ford car assembly plant in Cork with the loss of 600 jobs, was called on in 1986 to act as a trigger to the company's ill.

Mr Hayes said that last autumn he appointed Mr Bob Davies, now finance director but then controller, to a task force "to find out what was happening in the crystal division" after discrepancies in cash flow and forecast profits came to light.



responsibility for the crystal manufacturing operation. Mr Hayes stresses that crystal now accounts for just one third of group turnover, and that the china division is doing exceptionally well.

Wedge's geographic sales mix has been a major factor in its superior performance. Of total turnover, 44 per cent of sales are in the UK, 18 per cent in the US, 10 per cent in Japan and 9 per cent in Europe.

Some analysts feel that if a bid is going to be made, now is the time. With the share price at 71p the company is capitalised at about £245m, not a huge jump from the price it paid for Wedgwood.

President resigns at SmithKline

By James Buchanan in New York

SMITHKLINE BECKMAN, the Philadelphia pharmaceutical group facing severe problems in its main drug markets, yesterday started Wall Street by announcing that its No.2 officer had resigned after differences with Mr Henry Wendt, chairman and chief executive.

The news that Mr George Ehrhart, an active and well-regarded executive, was quitting as SmithKline's president and chief operating officer caused a flurry of speculation on Wall Street where the badly weakened company is regularly touted for possible sale and break-up.

But falling sales of Tagamet, which is losing market share rapidly to Zantac marketed by Glaxo of the UK, and of Dyazide cut ethical drug sales by 14 per cent to \$12.1m, and profits fell by a third to \$101.4m.

Market Statistics table with columns for Base lending rates, Barclays Govt bonds, European options etc.

Companies in this section table listing various companies and their share prices.

Chief price changes yesterday table showing price movements for various stocks.

Australian magnate boosts stake in UK textile group

By Alice Rawsthorn in London

MR ABRAHAM GOLDBERG, Australian textile magnate, has increased his stake in Tootal, one of the largest UK textile groups, by 5.2 per cent to 14.4 per cent.

Mr Goldberg staged an unsuccessful bid for Tootal four years ago. Last autumn he instructed Cazenove, the London stockbroker which acted for him in his 1985 bid, to buy shares in the group.

Magnet directors plan largest-ever UK buy-out

By David Waller in London

DIRECTORS of Magnet, the British furniture group, are planning a management buy-out for the company. Any such deal would value Magnet at more than £500m (\$875m) and if successful, it would be by far the largest buy-out of a quoted UK company.

BNP Mortgages advertisement with decision criteria and contact information for South East Wales.

INTERNATIONAL COMPANIES AND FINANCE

Ambrosiano operating profits edge higher

By Alan Friedman in Milan

NUOVO Banco Ambrosiano (NBA), the privately controlled successor bank to the late Mr Roberto Calvi's Banco Ambrosiano, has reported a modest 3.3 per cent rise in its gross operating profit for 1988, to L216bn (\$160m).

NBA pointed out, however, that the 1988 results include a 20 per cent rise in interest earnings while the previous year's operating profit had included substantial extraordinary credits from share sales.

The Milan-based NBA, which was formed originally in August 1982 by a private-public bank consortium that stepped in after the crash of the Calvi bank, said its total deposit base grew by 12 per cent last year to L6,787bn while its outstanding loan book was L4.4 per cent higher at L4,594bn. Net profits will be announced later this year.

Nuovo Ambrosiano has been embroiled in a dispute in recent weeks that spans both the Italian banking and political worlds. The bank's largest shareholder - a financial vehicle called Gemina that is effectively controlled by the Fiat group - is pressing along with other shareholders for a merger between NBA and its 51 per cent subsidiary, the cash-rich Banca Cattolica del Veneto.

The controversy has seen support for the merger plan expressed by Mr Francesco Paolo Mattioli, the senior Fiat executive who is deputy chairman of NBA and a director of Gemina. Support for the merger has also come from Mr Giovanni Bazzoli, the NBA chairman who is also an indirect shareholder (by way of Mittel, a Brescia company) of Gemina, which controls a 14 per cent stake in his bank.

Opposition to the merger plan has come from industrialists in the Veneto region and from Socialist politicians. Their fear is that despite Fiat's indirect shareholding in Gemina and NBA, the Turin group could be seeking to gain effective control or an influential voice in what would become Italy's biggest private bank.

Kuwaiti venture aims to lift Spanish bank stake

By Tom Burns in Madrid

CARTEA CENTRAL, a Kuwait Investment Office (KIO)-linked joint venture that is emerging as the power broker in the merger between Spain's two largest banks, Banco Central and Banesto, yesterday announced a Ptal1bn (\$68m) capital increase aimed at augmenting its already considerable shareholding in the two banks.

The venture is controlled by Construcciones y Contratas, a construction holding company owned by Mr Alberto Alcocer and Mr Alberto Cortina, two Madrid financiers whose international partners in other investment projects in Spain include Mr Carlo Benedetti, the Italian entrepreneur.

Cartea Central's increased war chest came after a tense Banesto board meeting on Tuesday, when its five representatives strongly objected to the presentation by Mr Mario Conde, Banesto chairman, of the bank's 1988 results and

criticised his management record over the past 12 months, his first year as chairman.

The boardroom row was in line with objections raised in the past by Cartea Central in management and policy decisions in Banco Central, where Cartea Central, with 13 per cent of the equity, is by far the biggest shareholder.

At Banesto, where Cartea Central owns some 2.5 per cent of the stock, the investment group's representatives, together with another five members of the 23-strong board, refused to endorse Mr Conde's presentation. They alleged that a Ptas90bn pre-tax profit figure for last year announced by Mr Conde had been inflated by Banesto sales of assets to other companies within the bank's industrial and financial holding.

Mr Conde was able to hold off the critics and have the board approve the results but the meeting promised to be

only the first of similar confrontations. In a similar vein Cartea Central representatives have accused Mr Alfonso Escamez, Banco Central's chairman, of withholding information on dealings and of a poor profitability record.

Cartea Central's unwelcome shareholding at Banco Central was in part responsible for the decision by Mr Escamez to join forces with Mr Conde last year and to create the Banco Espanol Central de Credito (BEEC), the result of the merger of the two banks.

Cartea Central's response to the merger was to invest some Ptas90bn in Banesto shares and gain a boardroom presence in the bank similar to the one it enjoyed at Banco Central. When BEEC is formally unveiled later this year, Cartea Central will easily be its main shareholder, with some 10 per cent of the new bank's equity.

Statoil to propose big cuts in spending

By Karen Fosell in Oslo

STATOIL, Norway's state oil company which is struggling to improve earnings and reduce costs, will today recommend to its board a three-year plan which is to reduce annual group spending by Nkr2bn (\$300m) and the number of "man-years" by 1,500.

The company, which employs 11,000, has been undergoing major organisational changes since 1987 when it became forced to take write-offs over a period of three years on a refinery expansion project in which it overshot its budget by Nkr6.8bn.

Statoil has also been hard hit by a reduction in savings on crude oil sales which plunged along with crude oil prices in 1988 and only recently have improved.

Third-quarter pre-tax profits, posted last November, were nearly halved to Nkr3bn from Nkr5.6bn in the same period a year earlier.

After a thorough analysis in 1988 of the group's strategic and financial objectives the company says it has more clearly defined financial objectives for future activity.

In 1988 Statoil said that it had achieved cost reductions of about Nkr400m. Continued cost reductions are to be directed towards all segments of the group's operations, including cost-effective measures and further co-ordination of offshore operations.

To this end, the company admits that administrative expenses will have to be reduced and the criteria for approval of project studies and research and development projects will be "tightened".

Statoil is also considering plans to reduce and to defer investments, it said. Just a few months ago, it emerged that the company was reviewing on a case-by-case basis, all of its upcoming projects with a view to identifying which ones can be deferred.

Although Statoil has not presented any specific plans on projects to be affected, it has not excluded the possibility of major projects like the Troll gas field development.

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Management shake-out at Crédit Agricole

By George Graham in Paris

CREDIT AGRICOLE, the largest French bank, has reorganised its top management following the crisis last year which led to the replacement of the chief executive and the resignations of four other senior executives.

Mr Philippe Jaffre, who was appointed in November as the chief executive of the Caisse Nationale du Crédit Agricole, the central organisation jointly owned by the group's co-operative regional banks, announced yesterday a restructuring of responsibilities and the nomination of two deputy managing directors.

Miss Monique Bourven, head of capital markets at Crédit Agricole, became deputy managing director in charge both of capital markets and of real estate and insurance activities.

Mr Edouard Esparbes, formerly chief executive of the Loire regional bank, becomes deputy managing director with responsibility for development and finances, including consumer banking services. Mr Jaffre will take responsibility for banking, including international, corporate and investment banking.



Philippe Jaffre: will take responsibility for banking to help ease tensions between the regions and central Caisse Nationale.

Restructuring to put IHC Caland in red

By Laura Reum in Amsterdam

IHC CALAND, the Dutch offshore equipment and services group, yesterday announced a major financial restructuring which will result in a F1 45m (\$21.6m) loss for 1988 and shrink the company's share capital. The far-reaching restructuring is aimed at paring back the company and bracing it for continued difficulties expected in offshore energy equipment and services as well as direct exploration.

IHC said it believed that oil prices would fall soon and stay lower for several years. The group was created in 1984 from the merger of IHC Inter and Caland Holdings and has since struggled amid consolidation in the offshore industry.

A F1 50m provision will be taken in the 1988 accounts to cover asset write-downs and expected losses on disposals. Share capital will be trimmed by 20 per cent to F1 45.3m from F1 56.6m by repaying shareholders F1 2 a share.

Dresdner plans to merge mortgage subsidiaries

By Haig Simonian in Frankfurt

DRESDNER BANK, West Germany's second biggest bank, plans to merge two of its mortgage banking subsidiaries to form the country's largest private-sector mortgage banking institution with total assets of about DM42.5bn (US\$28.1bn).

Dresdner owns more than 90 per cent each in Deutsche Hypothekbank Frankfurt-Bremen, the country's fifth largest private mortgage bank with total assets of DM25.9bn at the end of September last year, and in Pfälzische Hypothekbank, the 10th biggest with total assets of almost DM15.4bn at the same period.

At the same time, Dresdner Bank is expected to buy out the remaining minority interest in Pfälzische Hypothekbank at DM800 a share, some 15 per cent above last year's average share price, it said. Shares in the bank were fixed at DM770 in Frankfurt on Tuesday.

Observers have predicted changes in German mortgage banking, not least because of new European Community rules which could open the way for mortgage banks from other EC countries to issue paper in the German market.

In return for strictly limited powers, German mortgage banks have a range of privileges in issuing fixed income paper. Some bankers have suggested the new EC rules could threaten the separation of powers between mortgage banks and universal banks.

If the merger goes ahead, the new bank will be substantially bigger than Rheinische Hypothekbank (Rheinlyp), the Commerzbank subsidiary, currently Germany's biggest mortgage banking institution.

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INTERNATIONAL COMPANIES AND FINANCE

Film successes produce a record quarter for Disney

By James Buchan in New York

WALT DISNEY, the US entertainment group, yesterday reported the best quarterly performance in its long history, thanks to a string of successes in its revitalised film business.

Disney released only 12 pictures last year, including three of the six most successful films: the No 1, Who Framed Roger Rabbit (with gross revenues of \$150m), Good Morning, Vietnam (\$123m) and Three Men and a Cradle (\$84m), according to Variety.

Bethlehem Steel forges ahead

By Karen Zagor in New York

BETHLEHEM STEEL, the big US basic steel producer, reports strong profit growth for 1988, reflecting further rehabilitation from its brush with bankruptcy in 1987.

American Express profits top \$1bn

By Anatole Kaletsky in New York

AMERICAN EXPRESS, the US financial and travel services group, earned \$231m or 54 cents a share in the fourth quarter, on revenues which increased by one-third to \$634m.

Third World exposure by 45 per cent to \$830m and its Latin American credits by 53 per cent to \$53m.

Shearson Lehman Hutton, which is 71 per cent owned by American Express, contributed a loss of \$13m in the fourth quarter after a \$7m write-down connected with a large speculative position in securities of MCorp, the troubled Texas bank holding company.

Philip Morris up 27% on year

By James Buchan

PHILIP MORRIS, the world's largest producer of packaged consumer goods, yesterday reported sturdy underlying growth in fourth-quarter profits.

But Morris charged \$212m or 91 cents a share to fourth-quarter earnings to cover restructuring costs at its General Foods subsidiary in the US and at General Foods worldwide, above all its coffee business.

because of the interest cost of financing the deal. For the full year, earnings rose from \$1.84bn or \$7.75 a share to \$2.34bn or \$10.03 on a 12.6 per cent gain in revenues.

Buoyant overseas demand lifts Unisys

By Roderick Oram in New York

UNISYS, a leading computer maker with a wide range of products from workstations to mainframes, has reported strong earnings growth for last quarter, buoyant demand abroad making up for slack business in the US market.

For its fourth quarter ended last December it turned in net profits of \$21.8m or \$1.05 a share fully diluted, against \$21.6m or \$1.09 on slightly fewer shares a year earlier.

crantly lower" first-quarter revenue which is "simply a function of when systems are going to be installed." For the full year it estimates revenues will grow by 10 per cent and its earnings by 7 per cent.

Net income edges higher at Bouygues

By Paul Betts in Paris

BOUYGUES, the leading French construction group with major interests in Belgium, yesterday reported a 4 per cent rise in net profits, exciting minority interests, to FF157m (\$25.5m) last year from FF149m in 1987.

Restructuring brings loss for Nortel in final period

By David Owen in Toronto

A US\$200M charge relating to the restructuring of its North American operations pushed Canada's Northern Telecom into the red for the fourth quarter.

poor performance. Research and development expenses in 1988 reached 13.1 per cent of revenues. Geographically, North American revenues were higher than 1987, while overseas revenues declined due to reduced demand from Turkey and the February sale of European businesses to Britain's STC.

Apollo ends 1988 with return to profitability

By Louise Kehoe in San Francisco

APOLLO Computer, the US computer workstation manufacturer, ended 1988 with a return to profitability after two quarters of losses.

Consolidated Bathurst share trading suspended

By Raymond Snoddy

THE SHARES of Consolidated Bathurst, one of Canada's largest paper and forestry product groups was suspended yesterday amid speculation that Associated, the UK publishing group, planned to sell its 15.3 per cent stake.

been sales of peripheral businesses. A recent reorganisation of the structure of the company increased indebtedness and provides a strong incentive to the company to release some of its assets.

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● WARNER-LAMBERT, the diversified drug company with confectionery and consumer products businesses, expects a 20 per cent improvement in earnings per share in 1988 to \$5 on a 14 per cent gain in sales up to \$1.81bn from \$1.63bn. Net income for 1988 was boosted by an extraordinary gain of 5 cents a share on repurchase of debt.

● AMERADA HESS, the US petroleum group, staged a share offer from Shamrock Holdings, which represents Roy Disney family interests, was "inadequate" and "not in the best interests of Amero and its stockholders."

● POLAROID, the US photography group, said the \$45 a share offer from Shamrock Holdings, which represents Roy Disney family interests, was "inadequate" and "not in the best interests of Polaroid and its stockholders."

● SANTA FE Southern Pacific, the US transportation and natural resources group, lifted fourth-quarter net profit to \$156m or 99 cents a share from \$114m or 73 cents a year ago, with real estate operations as leading contributor and a loss from petroleum.

● FREEPORT-McMoRan, the US fertiliser and resources group, showed a marginal rise in fourth-quarter profits to \$69.9m or 73 cents a share from \$68.6m or 72 cents a year earlier.

● BOHM and Haas, the US chemicals group, showed a sharp rise in 1988 profits, to \$330.1m or \$3.46 a share from \$195.8m or \$2.86. Revenues rose to \$2.54bn from \$2.2bn.

Fourth-quarter profits were \$594.6m or 64 cents a share, against \$531.9m or 55 cents, on revenues of \$554.6m against \$531.9m.

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INTERNATIONAL COMPANIES AND FINANCE

Top auction price for HK property

By John Elliott in Hong Kong

SUN HUNG KAI Properties and Sino Land, two of Hong Kong's most prominent property companies, yesterday paid a record auction price of HK\$3.35bn (US\$429.5m) for a 77,800 sq ft plot of prime government-owned development land.

Land, headed by Mr Robert Ng, has formed an equal joint venture called Chaser City Properties to develop the site with an office block.

family, which was the runner-up and has developed the new Hong Kong convention centre adjacent to the site; the Lan brothers; and Mr Y.S. Lo, whose Century City recently failed to take over Hongkong and Shanghai Hotels.

Dominion Mining bids \$A210m for Whim

By Bruce Jacques in Sydney

DOMINION MINING, a fast-expanding West Australian gold company, is aiming to create one of the country's biggest gold producers with an all-paper \$A210m (US\$184.9m) bid for Whim Creek Consolidated.

Tadiran shake-up forces managing director to quit

By Andrew Whitley in Jerusalem

A SHAKE-UP at Tadiran, the leading Israeli consumer and defence electronics company, has forced the resignation of Mr Yigal Ne'eman, its managing director since 1981.

Shiseido recovers some of 1987 earnings collapse

By Our Financial Staff

SHISEIDO, Japan's largest cosmetics producer, achieved a substantial recovery in its operations for the year to November after overstocking brought about an earnings collapse in 1987.

INTERNATIONAL APPOINTMENTS

Meyer quits Lazard to join Rothschild & Cie as partner

By Paul Betts in Paris

MR JEAN-CLAUDE MEYER is joining Rothschild & Cie as a general partner. Until recently he was a managing director of Lazard Frères, the French wing of the Lazard banking group.

Former New York office chief named Petrobras president

By Our Financial Staff

PETROBRAS, Brazil's largest company, has named Mr Orlando Galvão Filho, 48, its president. Mr Galvão succeeds Mr Armando Guedes Coelho, who resigned a month ago.

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INTERNATIONAL CAPITAL MARKETS

US Treasuries slip as Fed publishes its Tan Book

By Janet Bush in New York and Katharine Campbell in London

US TREASURY bonds started with modest gains yesterday, in a continuation of the positive reaction to Mr Alan Greenspan's fighting talk on inflation on Tuesday. However, the publication of the US Federal Reserve's Tan Book, a compilation of economic reports from regional Federal Reserve banks, took the edge off the week's euphoria and bonds started sliding as soon as it was released. The Treasury's benchmark long bond swiftly shed a gain of nearly 1/4 point to stand 1/4 point lower at midsession, for a yield of 8.796 per cent. The Tan Book, one indicator of economic performance taken into account when setting monetary policy with the Federal Open Market Committee, showed that economic growth appeared to be strong in late December and early January.

There is a tug-of-war over the coupon price to be set on the February issue of 10-year bonds. While dealers are pressing for 4.8 per cent, the official preferred rate is said to be 4.7 per cent. The coupon on the No 111 is lower and the issue size smaller than on the No 112, now being mooted as a more appropriate benchmark. MOST European markets opened firmer yesterday morning, with a pronounced effect from the overnight strength of US Treasury prices. In Sweden, for instance, yields on five-year government bonds were 4 basis points lower than on Tuesday, at 10.49 per cent in the middle of the morning. Later in the day prices tended to drift. US gilt-edged securities opened stronger, in line with the US but helped by interest from Japanese and German buyers. That boost tended to run out of steam later in the day. The March long gilt future closed at a day's low of 97.06 after a high of 97.23 during the morning.

THE Bundesbank announced that terms on a new federal bond would be set on Monday. The previous DMSbn 10-year issue, bearing a 6 1/2 per cent coupon, was launched at the end of the year. It was fixed yesterday, unchanged on Tuesday's price, at 99.25 to yield 6.60 per cent. A similar yield on this month's issue is anticipated. Meanwhile, the details of the repurchase agreement had little effect on the market. The central bank accepted bids worth DM8.4bn at rates between 5.3 and 5.8 per cent. A net DM8.1bn drained from the market, which shaved a basis point or two off the market in response to the tightening.

THE CURRENT inscrutability of the Japanese market is due to technical rather than fundamental factors.

Debate over the suitability of the current benchmark bond is also beginning to affect the market, and may soon have a pronounced effect on Japanese government bond futures trading.

Under the ministry's proposals, arbitrage trading between the cash market and the futures market would be prohibited for a set period before the close on expiry day - possibly for 30 minutes. Securities companies are also likely to be asked to avoid creating new highs or new lows when trading on their own accounts.

BENCHMARK GOVERNMENT BONDS

Table with columns: Country, Coupon, Maturity, Price, Change, Yield, Week ago, Month ago. Rows include UK GILTS, US TREASURY, JAPAN, GERMANY, FRANCE, CANADA, NETHERLANDS, AUSTRALIA.

FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

Table with columns: Issuer, Maturity, Price, Change, Yield. Rows include US DOLLAR STRAIGHTS, YEN STRAIGHTS, OTHER STRAIGHTS.

DEUTSCHE MARK STRAIGHTS

Table with columns: Issuer, Maturity, Price, Change, Yield. Rows include Asian Dev. BK, Bank of Tokyo, Euro. Cent. Bank, etc.

SWISS FRANK STRAIGHTS

Table with columns: Issuer, Maturity, Price, Change, Yield. Rows include African Dev. BK, Austrian Govt, etc.

Japan to overhaul stock-index futures rules

By Stefan Wagstyl in Tokyo

RULES governing Japan's newly opened stock-index futures market are being overhauled in an attempt by the authorities to limit wild swings in volume and price. The Japanese Ministry of Finance plans to place new regulations in place by March, the date of the market's next "witching hour," when trading soars in advance of a contract's expiry. The reforms were prompted by a huge jump in volume and prices at the last witching hour on December 7, the day the Nikkei index soared above 30,000 for the first time. As the market opened early in September, this was Tokyo's first taste of the frantic burst of activity which often surrounds the expiry of an index futures contract. The experience prompted an immediate investigation by the authorities, which centred on the role played by foreign houses in running computer-controlled trading programmes. Under the ministry's proposals, arbitrage trading between the cash market and the futures market would be prohibited for a set period before the close on expiry day - possibly for 30 minutes. Securities companies are also likely to be asked to avoid creating new highs or new lows when trading on their own accounts. In addition, the ministry plans to ease the rules on short selling in the cash market - that is on placing sell orders for shares without having first bought them. At present, this is restricted to individual Japanese investors. In future, however, securities companies will be allowed to sell short when they engage in arbitrage trading - when they simultaneously buy the index futures contract. The MoF hopes this will reduce the risk in arbitrage and encourage more securities companies to join the market and so reduce volatility. The ministry said some rules were being tightened and others relaxed on the hope of creating a more stable market in time for the March expiry date. However, futures traders are uncertain about the potential impact. Some are worried that a tightening of the rules might cramp the market and restrict growth. Some Japanese securities companies believe foreign companies are unfairly exploiting the Japanese market, by importing programme trading techniques faster than the Japanese authorities would like. But Mr Setsuya Tabuchi, chairman of the Japan Securities Dealers Association and of Nomura Securities, said at a recent press conference that the MoF should relax rules for everyone rather than impose new controls on foreign houses.

AIBD to ease reporting costs for small firms

By Norma Cohen

THE ASSOCIATION of International Bond Dealers (AIBD), the designated investment exchange for Eurobonds, plans several measures to make it easier for smaller firms to comply with reporting requirements of the UK Financial Services Act. The measures were approved by the AIBD's board last week. Securities houses whose Eurobond transactions are minimal will be allowed to avoid the cost of installing the exchange's Trax trade matching and reporting system. Instead, they will be allowed to report their trades directly to the London office, which will then pass the transactions through the system. Trax maintenance charges are SFR500 (\$320) a month and SFR1.50 a trade. Use of the system is required for all Eurobond transactions in the UK, to meet the price transparency requirements of the Financial Services Act. It is also a trade confirmation and matching system designed to pair trades within 30 minutes of transaction time. In addition, Eurobond firms which have minimal dealings in other types of securities will be allowed to pass details of those transactions through the AIBD's Trax system which, in turn, will pass them on to the relevant securities exchange. Separately, the AIBD announced a new Eurobond data base, to be known as Capid, which places on magnetic tape information previously available in fragmented form via the association's international bond manual. The data contains information on more than 10,000 issues in all currencies. The service will cost SFR2,000 a year.

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INTERNATIONAL CAPITAL MARKETS

Securities houses in pact over Japanese warrants

By Andrew Freeman

AMID HECTIC trading in Japanese equity warrants yesterday, it emerged that leading securities houses in the buoyant sector have decided to make prices on the Tokyo secondary market more transparent.

In addition, two new issues were brought to the market in advances of today's expected \$2.5bn of deals. It was confirmed last night that an informal agreement is now operating between the big four Japanese houses - Yamaichi, Daiwa, Nikko and Sanwa - and the non-Japanese dealers, whereby they will make markets to each other in selected warrants in Tokyo.

This follows a recent meeting between the houses and the Ministry of Finance officials. It is understood that the ministry requested that the current practice of making prices primarily for internal clients be expanded so that investors are given a clearer idea of warrant prices.

For a trial period, each player will make prices to its rivals in a selection of about 12 different warrants. The result will be a daily list across a range of more than 100 warrant issues.

The consensus in London is that, far from having a detrimental effect, the increased transparency should encourage wider interest in warrants as financial instruments. "Even-

tually there will be 24-hour trading between London and Tokyo," said one trader. Turnover in the secondary market in Japanese warrants has increased steadily over the last few days, with market makers estimating daily vol-

INTERNATIONAL BONDS

ume at more than \$900m. This follows a day of price weakness last Thursday, when concerted takeover bids by the Tokyo exchange.

Dealers reported heavy activity and large upward price movements yesterday, singling out Maruyetsu warrants which rose strongly on reports that a takeover bid by the Sabu restaurant group was imminent. Maruyetsu has two sets of warrants outstanding. The "old" rose from 57 1/2 bid to 69 bid, while the "new" gained 14 points to 49 bid.

Recent new issues ran into some selling, however, as investors steered themselves for today's jumbo-sized issues. Three deals will be launched for a total of \$2.5bn - Sumitomo Metal is launching a \$500m issue, Kobe Steel \$1bn and Nippon Steel \$1bn.

This inevitably overshadowed yesterday's deals, two \$30m issues for Dai-ichi Kangi Denki, the consumer electron-

Chile prepares to crack economic mould

Barbara Durr on controversial proposals to make a central bank autonomous

The Pinochet regime has drafted a controversial law to make Chile's central bank autonomous. The law, which is expected to be promulgated later this year, is being called the country's most important economic legislation in decades, although it has come under sharp criticism.

Modelled in part on West Germany's Bundesbank, Chile's autonomous central bank would be breaking new ground in the region - no other big Latin American country has one. However, opposition economists contend the law will extend the military regime's influence over economic affairs for several more years and limit the scope of economic policy-making for future democratic governments.

The Government insists its proposed legislation is an attempt to maintain macro-economic stability by careful monetary control and is designed to protect the regular payment of internal and external debt.

Mr Juan Andres Fontaine, director of studies at the central bank, said an independent central bank would act as a counterweight to prodigal state spending for short-term political gains. "It means simply and modestly, a formula for good macro-economic administration."



Augusto Pinochet did not want to contend with bank government authorities.

Under the new rules, a president would name council members with the approval of the senate. Each member would serve 10 years, with a rotation every two years of one member.

With an eight-year term of office, a president, although he inherits the previous Government's council, would name four of the five members. Opposition economists believe, however, that the first council, entirely of General Pinochet's choosing, could thwart the incoming democratic government's policies and undermine its economic authority.

never strictly technical. There is always a political decision before adopting a given policy," he said. For example, he contended that because the central bank, given its control over external debt and access to foreign exchange, decided on debt-equity swaps, it authorised which investments were to proceed.

The decisions, he felt, "affect directly the country's strategy of development and have little to do with stability of the currency."

Mr Fontaine, of the central bank, believed the potential conflicts between government institutions were worthwhile to achieve a decentralisation of power. He said that in practice few fewer than currently imposed because public support, such as that which was applied to the US's Federal Reserve and other autonomous central banks, would force common sense to prevail.

As this debate simmers on, the Government's legislative commissions are weighing possible changes, if any, to the law. As the Government is constituted at the moment, the four-man military junta is the legislative branch and will have final approval of the law. The law, which was mandated in the 1980 constitution, was predicted nine years ago to be the last of the Pinochet era.

Table with columns: Borrower, Amount m., Coupon %, Price, Maturity, Fees, Book runner. Includes entries for US DOLLARS, AUSTRALIAN DOLLAR, SWISS FRANCS, etc.

Ambassador to join Shearson

By Haig Simonian in Frankfurt

MR RICHARD BURT, the retiring US ambassador to West Germany, is joining Shearson Lehman Hutton, the US investment bank, in London at the beginning of next month.

NatWest adds \$100m to capital notes issue

By Norma Cohen

NATIONAL Westminster Bank yesterday issued an additional \$100m in subordinated variable-rate capital notes, increasing an existing issue to \$300m.

Executive of Deutsche Bank

wrote the foreword to his book on US-German relations.

Shearson Lehman currently has a 12-man investment banking unit in Frankfurt, as well as longer-established commodity trading and US equity sales operations.

FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

Table with columns: EQUITY GROUPS & SUB-SECTIONS, Wednesday January 25 1989, Index No., Day's Change, Est. Earnings Yield, etc.

FIXED INTEREST

Table with columns: British Government, 5 years, 10 years, etc., and Index No., Day's Change, etc.

LONDON MARKET STATISTICS

Table with columns: RISES AND FALLS YESTERDAY, British Funds, Corporations, etc.

LONDON RECENT ISSUES

Table with columns: Issue, Amount, Latest, etc.

FIXED INTEREST STOCKS

Table with columns: Issue, Amount, Latest, etc.

RIGHTS OFFERS

Table with columns: Issue, Amount, Latest, etc.

TRADITIONAL OPTIONS

Table with columns: Issue, Amount, Latest, etc.

LONDON TRADED OPTIONS

Large table with columns: Option, CALLS, PUTS, etc., for various financial instruments.

UK COMPANY NEWS

Wembley withdraws from Thomson T-Line talks

By Ray Bashford

WEMBLEY, the diversified leisure group, yesterday terminated takeover talks with Thomson T-Line, saying it did not intend to make an offer for the industrial holding company "at this time".

The surprise appearance last Monday of Hanson, the UK conglomerate, as a 5 per cent shareholder in Thomson was the key to Wembley's decision to bow out of the talks.

Mr Brian Wolfson, Wembley chairman, said that Hanson had "confused the market" by making the surprise decision to buy the stake.

Newman Tonks tops estimates with 20% advance to £16.8m

By Richard Tomkins, Midlands Correspondent

NEWMAN TONKS, the Birmingham-based manufacturer of building products and architectural hardware, produced better-than-expected pre-tax profits of £16.8m for the year to end-October on turnover of £145.87m.

The figure is an increase of 20 per cent over last year's £14.06m, achieved on a turnover of £129.21m. The shares advanced 9p to 191p.

Earnings per share rose 19 per cent from 13.3p to 15.83p and a final dividend of 5.1p is proposed, making a total of 8.5p - a 10 per cent increase over last year's 7.7p.

ADT sells last UK cleaning business

By John Thornhill

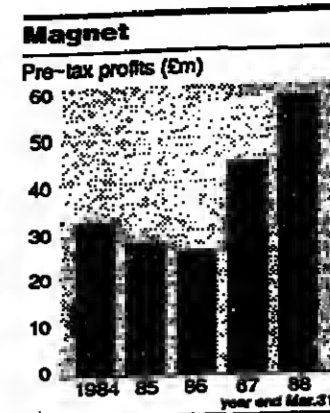
ADT, the Bermuda-based international services group, is to sell its last remaining UK cleaning business, Mediclean, to ISS of Denmark for an undisclosed sum.

The souring of a sweet dream

David Waller on Magnet's rise and fall from favour in the City

LIKE RICHARD BRANSON, another businessman who became fed up with the ups and downs of the stock market, Tom Duxbury of Magnet is something of a visionary.

As with the pop entrepreneur, this has led to much mutual misunderstanding between him and the City, all of which would come to an end if he is successful in pursuing the "go private" option.



Subsequent events did little to carry favour with the City. The finance director resigned. Worst of all, in June this year Magnet found a buyer for the Southern Evans timber estate.

per cent. They enjoyed a rating lower than that accorded to the humblest builders merchant. Yesterday's announcement that Mr Duxbury and his boardroom colleagues are considering a buy-out effectively puts the company up for sale.

Bowater details possible areas of co-operation with Norton

By Andrew Hill

Bowater Industries, which bought a 24.4 per cent stake in Norton Opax last week, said yesterday that the £29.25m purchase fitted into its strategy of becoming a packaging and printing business.

Camford Eng rises to £4.27m

By David Waller

CAMFORD ENGINEERING, the Stevenage-based motor components manufacturer in which Markheath Securities recently raised its holding to 21 per cent, yesterday reported a 37 per cent increase in pre-tax profits from £3.12m to £4.27m.

Turnover in the year to September 30 rose from £67.47m to £95.25m and earnings per share climbed by 19 per cent to 14.33p (12.03p). A recommended final dividend of 4p takes the total for the year to 5p (3p), an increase of 67 per cent.

By taking on the responsibility for the fate of the employees, Camford will get the factory at a rock-bottom price. It will be able to sell its Stevenage site for £25m-£30m without being obliged to build another factory in the south.

DIVIDENDS ANNOUNCED

Table with columns: Company, Current payment, Date of payment, Dividend, Total for year, Total last year.

BOC in £5m UK acquisition

BOC, the industrial gases and healthcare group, is paying £5m to acquire BVP, a Manchester-based company involved in the design, manufacture and marketing of vacuum roll coaters.

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As you plan your year ahead in business, make sure your reading schedule includes a subscription to BUSINESS Magazine.

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CORRECTION Michael Black

Michael Black is a wholesale distributor of consumer electronics and small domestic appliances. It was incorrectly described as a retailer in our report on January 19 about Emass's sale of a 60 per cent stake in the company to Michael Black's management.

BOARD MEETINGS

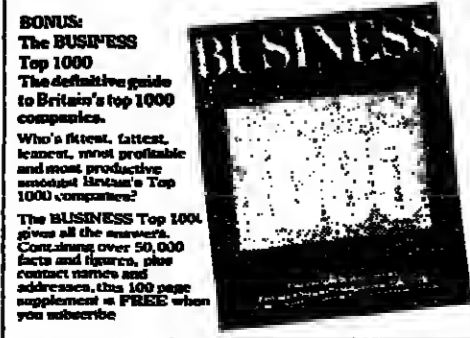
Table listing board meetings for various companies including Amalgamated Banking, Dunlop, and others, with dates and times.

CAMFORD ENGINEERING PLC 1988 - ANOTHER YEAR OF RECORD RESULTS

- Sixth successive year of unbroken profit growth.
■ Earnings per share rose to 14.33p per share representing a compound annual growth rate since 1984 of 28%.
■ Increased annual dividends of 5p per share demonstrate the Board's confidence in the quality of Camford's earnings.
■ Current trading is excellent.

Table comparing 1988 and 1987 performance metrics: Group turnover, Group profit before taxation, Taxation, Group profit after taxation, Extraordinary item, Dividends, Earnings per share, Dividends per share.

Notes: 1. The Directors recommended a final dividend of 4p net per share to be paid on 7th April, 1989 to shareholders on the register on 9th March, 1989. 2. The extraordinary item represents costs relating to restructuring and reorganisation of a subsidiary company...



UK COMPANY NEWS

Plessey suggests defence links with Continentals

By Terry Dodsworth, Industrial Editor

PLESSEY'S defence business would be fatally weakened under the takeover plans outlined by the General Electric Company and Siemens of West Germany...

Cowie pulls out of bid talks with Alexanders

By John Thornhill

T. COWIE, the Sunderland-based motor group, yesterday announced that discussions over a possible bid for Alexanders Holdings...

Weaker dollar causes 11% fall at Tace

By Vanessa Houlder

ADVERSE EXCHANGE rate fluctuations and increased costs in its sales operations prompted a 11 per cent fall in pre-tax profits from Tace...

operations, counteracted a rise in gross profits from £11.41m to £12.57m. The increased strength of sterling adversely affected turnover by about £1.2m and pre-tax profits by about £600,000.

Marconi in seeker radar venture with Dassault

MARCONI, the defence electronics subsidiary of GEC, has signed a joint technology and work sharing contract with Electronique Serge Dassault of France...

Torex for USM

Torex Hire is coming to the Unlisted Securities Market via a placing which capitalises it at nearly £2m.

Goring Kerr rises to £3m in spite of exchange rates

GORING KERR, the maker of process control equipment which is 52 per cent owned by Tace, yesterday announced an 8 per cent rise in pre-tax profits from £2.78m to £3m for the year ended September 30...

As with Tace, adverse exchange fluctuations hit profit margins on US sales, which account for 43 per cent of turnover. As a result, turnover was reduced by £700,000 and pre-tax profits by £350,000.

GRAHAM WOOD PLC Placing by THE BRITISH LINEN BANK LIMITED of 1,817,732 Ordinary Shares of 25p each at 185p per share

Willoughby's Consolidated Plc AUDITED RESULTS FOR THE YEAR ENDED 30 SEPTEMBER, 1988

Vertical list of logos and company names including Pearson plc, WESTBURY, Colson Group PLC, Fitch Lovell, etc.

Arrangers of Sterling Syndicated Transactions 1988. Table with columns: Arranger, Transactions, Volume £m. Includes Midland Montagu, Barclays de Zoete Wedd, National Westminster Bank, Citicorp.

Our thanks to those who've helped us stay on top of things.

Samuel Montagu would like to thank all its clients for once again making Midland Montagu top in Sterling Syndicated Transactions. We've actually arranged more sterling transactions and raised a greater amount of money over the last 6 years than any other bank.

Samuel Montagu & Co. Limited

PART OF MIDLAND MONTAGU, THE INTERNATIONAL AND INVESTMENT BANKING ARM OF MIDLAND GROUP 10 LOWER THAMES STREET, LONDON EC3R 6AE.







UK COMPANY NEWS

SAUR increases offer for Mid Southern to £58.6m

By Andrew Hill

SAUR WATER Services, a subsidiary of Bouygues, a French construction and service company, has increased its recommended cash offer for Mid Southern Water Company from £50m to £58.6m in an attempt to win over institutional stockholders.

The initial offer was recommended by the statutory water company's directors, who include Mrs Virginia Bottomley, a junior environment minister, before Government policy on water industry mergers was strengthened two weeks ago.

Mid Southern's fixed assets are worth well over £30m - the trigger for the new merger restrictions - so any counter-bid would be referred automatically to the Monopolies and Mergers Commission.

Specialeyes near doubled midterm

Specialeyes, the fast-growing retail optical chain hoisted pre-tax profits by 90 per cent from £283,000 to £538,000 for the 24 weeks to November 11

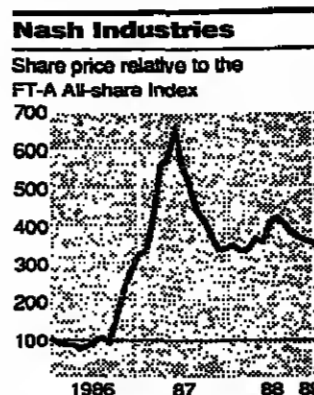
1988. Turnover climbed 80 per cent to £4.32m. An interim dividend of 0.5p has been declared on earnings of 1.61p (1.47p).

Hey & Croft up by 64%

HEY & CROFT Group, the DSM-quoted housebuilder, yesterday reported taxable profits 64 per cent higher at £2.41m in the year to October 31 1988. Turnover expanded 51 per cent from £13.51m to £20.35m.

Nash Industries up 62% to £1.64m

NASH INDUSTRIES, the packaging, engineering and construction group, ended the year to September 30 1988 with a 62 per cent rise in pre-tax profits from £1.01m to £1.64m.



That strengthened the balance sheet, he said, increasing net asset value to 108.6p per share. In June 1988 Armour Cases and No-Nail Boxes (Enrope) were acquired, and these had now been fully integrated within the packaging division.

AIM GROUP Profits expand 35% to £2.1m

TAXABLE profits rose 35 per cent at AIM Group in the six months to October 31 1988 and the group is confident of another record result.

BORLAND INT Restructuring paying off

Borland International, the USM-quoted microcomputer software company, reported pre-tax profits for the three months ended December 31 1988 of \$1.2m (\$578,000) on revenue of \$23.6m.

WIDNEY Downturn after restructuring

Restructuring of Widney, the electronics, defence systems and engineering group, was reflected in figures for the year to end-September which showed a 28 fall in pre-tax profits from £225,593 to £307,023.

FLEMING TECH Earnings rise at six months

Fleming Technology Investment Trust pre-tax revenue rose to £705,000 for the six months ended November, against £373,000. The interim dividend is again 0.3p.

COLORGEN USM group back in black

Colorgen, the USM-quoted colour systems specialist, edged back into the black in the six months to end-December 1988. Net income amounted to \$1.418 (\$300), compared with a net deficit of \$296,788 in the corresponding period of 1987.

WILLOUGHBY'S Closure brings benefits

Willoughby's Consolidated, involved in mining and ranching in Zimbabwe reported pre-tax profits up from \$4.46m to \$5.33m in the year to the end of September. Turnover declined to £17.84m (\$39.91m).

PLANTATION TRUST Loss of £33,000 in first half

A loss of £33,000 before tax has been reported by Plantation Trust for the six months to September 30. This compares with a £38,000 profit in the

previous first half. Total income came to £275,000 (£243,000) and total earnings £161,000 (£203,000). Interest debited was £194,000 (£165,000). Net asset value at the end of the half stood at 102.6p (132.5p).

GLOBE INVESTMENT Net asset value makes advance

Globe Investment Trust raised net asset value per 25p share from £78.25p to £78.44p basic, and from £70.3p to £76.5p fully diluted, in the nine months to December 31 1988.

SHIELD GROUP Profits rise but earnings fall

The Shield Group, the property company which gained a full listing in October, achieved a 31 per cent increase in pre-tax profits from \$642,000

to \$843,000 in the six months to the end of September. The company said that these profits arose mainly from property leasing activities. They were struck on turnover \$4 per cent ahead at \$13.44m (\$7.5m). Earnings per 5p share fell to 1.28p (4.5p) and the interim dividend is maintained at 1p.

News Digest

DAI-ICHI KANGYO BANK DKB ECONOMIC REPORT January 1989: Vol. 19, No. 1. Japan's economy will grow 4.3% in fiscal 1989. World Economic Environment table. Economic Outlook for 1988-89 table. Ryan International plc IMPORTANT NOTICE TO SHAREHOLDERS INTENDING TO ACCEPT THE RECOMMENDED FINAL OFFER BY Digger plc. PUBLIC WORKS LOAN BOARD RATES table. INTERNATIONAL RESIDENTIAL PROPERTY advertisement.



COMMODITIES AND AGRICULTURE

Oil producers seek a formula for stability

By Steven Butler

THE WORLD'S major oil exporting nations met this morning in London to try to achieve a basis for co-operation in promoting stability in oil markets.

Oil prices may stabilise at around \$15 per barrel but not near to \$18. If Opec can maintain discipline over production, Mr Robert Horton, managing director of British Petroleum, said in Texas on Tuesday, writes Max Wilkinson.

The next decade in the industry. It was now clear that until well into the next century, whenever oil prices started to rise, supply would be available to meet demand.

Most of the cartel's internal problems were sorted out at a marathon meeting in Vienna in November, in which Opec agreed new production quotas for all members, including Iraq, which had been outside the quota scheme for two years, and also agreed on new definitions for production and crude oil.

PRODUCERS boosted the price of zinc by about 43 per cent last year compared with 1987, according to the International Lead and Zinc Study Group.

Producers raised zinc prices 43% in 1988

By Kenneth Gooding, Mining Correspondent

PRODUCERS boosted the price of zinc by about 43 per cent last year compared with 1987, according to the International Lead and Zinc Study Group.

Cocoa producers to study fresh plan for ending deadlock

By David Blackwell

COCOA producing countries will this morning consider the latest offer from consuming countries aimed at breaking the deadlock in the International Cocoa Organisation (ICCO).

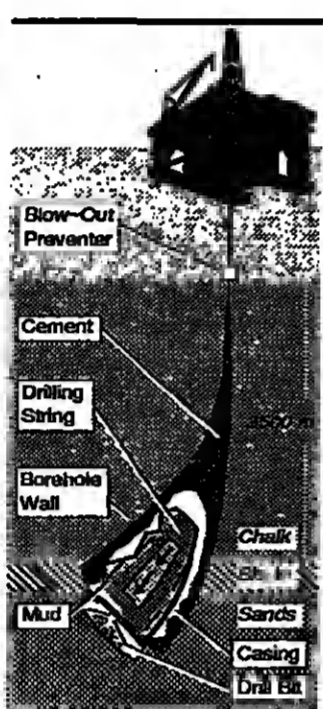
Producers yesterday asked for more time to consider the proposal. The talks are scheduled to end tomorrow.

Exploration at the frontier of technology

Steven Butler studies the special problems encountered deep under the seabed

TWENTY YEARS ago oil exploration in the North Sea presented a technological challenge to the industry which no one could be fully confident would be met.

The underlying reservoirs are as deep as 6 to 7 kilometres below the seabed, although hydrocarbons - oil, gas, and condensate - have seeped upwards and have been trapped at much higher levels.



Adapted from a UK Offshore Operators' Association publication

to 50 feet thick, that forms a cap on the reservoir. The drill bit breaks through the shale, and suddenly encounters high pressure, the drilling engineer's first tool to prevent a blowout is to pump heavy muds into the well.

down to the shale level, before breaking into high pressure zones. This demands an intimate knowledge of the geological structures and a rather clever drilling technique.

Peru stands by Soviet fisheries agreement

By Veronica Baruffati in Lima

PIERCING CRITICISM from the Peruvian fishing industry has failed to shake the Government's resolve over a plan to allow Soviet vessels to operate in its waters, in return for a 17.5 per cent share of the catch.

However, Mr Fortunato Quesada, the Minister of Fisheries in the previous administration, under President Belaunde, has accepted Mr Leon's official invitation to "explore the possibilities of improving the contract" and to pinpoint ways of making the agreement more acceptable in Peru.

LONDON MARKETS

Profit-taking interrupted the recent record-breaking rise in the London Metal Exchange High Grade zinc price yesterday. The market ignored news that Curragh Resources had declared force majeure on deliveries of zinc and lead concentrates from its Faro mine in Alaska because of an evacuation and snowfalls had disrupted transport.

Table with columns: Commodity, Close, Previous, High/Low. Includes COCOA, COFFEE, COPPER, and SUGAR prices.

Table with columns: Commodity, Close, Previous, High/Low. Includes LONDON METAL EXCHANGE (Aluminium, Brass, Lead, Tin, Zinc), POTATOES, and SOYABEAN MEAL prices.

Table with columns: Commodity, Close, Previous, High/Low. Includes LONDON BULLION MARKET (Gold, Silver, Platinum) and SOYABEAN MEAL prices.

Table with columns: Commodity, Close, Previous, High/Low. Includes CRUDE OIL, SOYABEAN MEAL, and SUGAR prices.

Table with columns: Commodity, Close, Previous, High/Low. Includes CRUDE OIL, SOYABEAN MEAL, and SUGAR prices.

Table with columns: Commodity, Close, Previous, High/Low. Includes CRUDE OIL, SOYABEAN MEAL, and SUGAR prices.

Table with columns: Commodity, Close, Previous, High/Low. Includes CRUDE OIL, SOYABEAN MEAL, and SUGAR prices.

Table with columns: Commodity, Price, Change. Includes SPOT MARKETS (Crude oil, Brent Blend, WTI), SOYABEAN MEAL, and SUGAR prices.

Table with columns: Commodity, Price, Change. Includes SOYABEAN MEAL, SUGAR, and other commodity prices.

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LONDON STOCK EXCHANGE

Equity gains lost in volatile trading

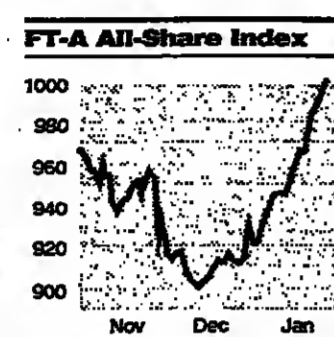
ANOTHER very heavy day's trading in the UK equity market saw share prices give back substantial early gains...

The Wall Street opened without much initial attempt to extend its overnight gain, and London's share gains came under increased pressure...

underlying firmness in London equities. Although most blue chips closed off the top with minor gains, some resisted the late downdriving...

Taylor Woodrow plunges

Taylor Woodrow, one of the UK's biggest construction and housebuilding groups, was the scene of frantic market activity after dealers became aware that a large line of Taylor stock was on offer...



Eurofighter radar contract which is expected to be announced next month. Magnet diy attempt. A management buy-out proposal signalled a surge in the shares of Magnet, the West Yorkshire-based retailer...

the session - although Tuesday's talk of a consortium bid failed to reappear. At the close Sears were steady at 121 1/2, despite a downgrading from 100 to 99...

5 at 384p, Unigate, down 9 at 349p, United Biscuits, down 4 at 309p, and Gateway, also 4 easier, at 178p on continued good turnover of 6.5m shares...

presentation of Rothmans next Wednesday, rejected reports that it was responsible for the upsurge. Dunhill, the tobacco and luxury goods group 50-percent-owned by Rothmans...

Ferranti active

The market rumours of a sizeable rights issue encompassed at least two of the electronics issues with dealers citing Ferranti as the sector favourite...

NEW HIGHS AND LOWS FOR 1988/89

Table listing new highs and lows for various companies in 1988/89, including Lloyds, British Airways, and others.

NEW HIGHS (P) Lloyds (1) 99.5p, British Airways (1) 1.25, British Telecom (1) 1.25, British Airways (1) 1.25...

Board changes at London International

Mr Douglas R.P. Baker has become deputy chairman of LONDON INTERNATIONAL GROUP. He is senior executive partner of Touche Ross International. He succeeds Mr John A. Connell who has retired...

APPOINTMENTS

European packaging operations of STONE CONTAINER CORPORATION. He was managing director of David S. Smith Packaging. Mr Anthony L. Harris, managing director of Harris Assessors, has been appointed president of the INSTITUTE OF PUBLIC LOSS ASSESSORS...

DEFENCE in the early summer. He is vice president, Raytheon Company, of the US, and president and chief executive of Raytheon, Europe, where he has responsibility for the company's Defence, Data Logic, Sterling Greengate Cables, and Electrical Installations, all in the UK, Lacroix & Kress, West Germany, and TAG Semiconductors, Switzerland. Mr Richard Bradley, formerly managing director of Lancom in the UK, a subsidiary, has been appointed a vice chairman of the holding company L'ORÉAL (UK). He has also been a vice chairman of the main holding company L'Oréal Group...

FINANCIAL TIMES STOCK INDICES

Table showing financial times stock indices for various categories like Government Secs, Fixed Interest, Ordinary, Gold Mines, etc., with columns for Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec, and Year.

TRADING VOLUME IN MAJOR STOCKS

Table showing trading volume in major stocks for various companies like British Airways, British Telecom, etc., with columns for Volume, Value, and % Change.

attracted rolling on of positions. Dealings in the FT-SE 100 index, which have tended to dominate options trading in recent months, reached the substantial total of 15,735 contracts without claiming the 25 per cent of so total share that it has lately found almost as of right. Turnover in Steel reached 7,150 calls and 1,125 puts, in a total of 9,275 contracts. Overall dealings were divided into 69,768 calls and 35,333 puts. Index trading lay in 10,180 calls and 5,605 puts. GEC, BP, British Gas and Grand Metropolitan were also active.

BUSINESS LAW

The future for US joint ventures

By Joseph P. Griffin. The Bush Administration likely to make transnational joint ventures easier? An analysis of three recent events suggests that the answer is yes. Last November, the Department of Justice published the final text of its Antitrust Enforcement Guidelines for International Operations. A month later the Reagan Administration's Secretary of Commerce jointly proposed a new antitrust exemption for joint production ventures. This month the department announced its intention to block two proposed joint ventures between Westinghouse and the Swiss company, Assa Brown Boveri (ABB). In US antitrust law, the term "joint venture" encompasses a variety of arrangements, including the creation of a separate legal entity by the venture "parents", as well as contractual arrangements, such as joint bidding and teaming, which involve no equity transactions; and "quasi-mergers" acquisitions by one parent of a portion of the stock or assets of the other parent. The ventures may be for a "one deal", permanent, or for a fixed time period and may involve two or more parents or an entire industry. The laws apply to a venture only if it has a substantial and foreseeable effect on commerce inside the US or on US exports or imports. This is considered to be the case, for example, if a US plant of parent closes, or if raw materials are no longer imported into the US because production is shifted to the off-shore's foreign plant. Similarly, if a venture involves exporting from the US, most of the antitrust laws apply if there is a "direct, substantial, and reasonably foreseeable" effect on US domestic commerce, US imports or on the US exports of a non-participant in the venture. For example, if two US exporters join with a German firm to manufacture products in Germany and as a result the US exports of a competing product manufactured by a third US firm decline, US antitrust laws would apply. In recent cases, US courts and antitrust enforcers have developed a four-step analysis of joint ventures. The new international guidelines make it clear that, because joint ventures typically increase efficiency by integration, the Department of Justice "judges the likely competitive effects of joint ventures under a rule of reason." Under the Antitrust Division's rule-of-reason analysis, it is not sufficient to determine whether the joint venture would be likely to have anti-competitive effects in the market in which it is designed to operate, or in any other market in which the joint venture members are actual or potential competitors. Another question considered at this stage is whether there are likely anti-competitive effects associated with any non-price vertical restraints imposed in connection with the joint venture. The guidelines state that the Department of Justice will not challenge a joint venture if the answers to these three questions suggest that the joint venture is not likely to have any significant anti-competitive effects. If however, the analysis reveals significant anti-competitive risks, then the department will consider any pro-competitive efficiencies that would be achieved by the joint venture and whether they would outweigh the risk of anti-competitive harm. The basic question here is whether the venture partners are actual or potential competitors in the market in which the joint venture operates. If they are, the department will consider their size, market share, their contribution to the venture, and the likelihood that, in the absence of the venture, one or both parents would undertake a similar project either alone or with a similar firm. The guidelines recognise that many joint ventures face stiff competition from foreign firms and often generate efficiencies that outweigh any threat to US consumers. "Joint ventures may be created for a variety of good business reasons. For example, joint ventures may be created to take advantage of complementary skills or economies of scale in production, marketing, or R&D, or to spread risk. In foreign markets in particular, joint ventures may be politically and commercially more practical than either merger or independent operation." Officials of the Antitrust Division explained: "The costs of developing these technologies and bringing them to the market as quickly and efficiently as possible may require joint efforts among actually or potentially competing firms, foreign and domestic." In recent cases, courts have conducted a two-step analysis of collateral restraints linked to otherwise lawful joint ventures. First, if it does not reasonably facilitate the venture, it would be evaluated under antitrust standards governing agreements between unrelated firms. Second, if the restraint is reasonably related to a lawful business purpose, the court determines whether the restraint is not greater than necessary to protect the parties to the venture. Such collateral restraints may involve patents and know-how. If denial of access to a joint venture will result in a significant competitive disadvantage to those denied access it may be deemed to be an antitrust violation, either an unreasonable conspiracy in restraint of trade or a conspiracy to monopolize the market. A system under which the parent is able to exclude access by others - a "blackball system" - is particularly likely to be found illegal. However, a fair price may be charged for participation in the venture. In late December 1988, the US Attorney General, Mr Thornburgh, and the Secretary of Commerce, Mr Verity, wrote companion newspaper articles proposing a new antitrust exemption for joint production ventures. Mr Thornburgh suggested that either of two approaches might be possible. The first would be to expand the certificate programme under the Export Trading Company Act of 1982 to apply to joint production ventures. The second would be to follow the example of the 1984 National Co-operative Research Act and to provide for brief notifications of such ventures to the antitrust enforcement authorities. In return they could be sued only for actual rather than treble damages and, in some cases, would be able to recover attorneys' fees if they prevailed in private litigation. No specific legislation has been drafted and the next step seems to be consultations to determine which approach may be the most acceptable to Congress. In April 1988 Westinghouse and ABB of Zurich announced their intention to enter into two joint ventures involving the manufacture and sale of electric power stations and equipment for its distribution. This is a digest of a longer contribution submitted by the author who is a partner in the Washington law firm of Morgan, Lewis & Bockius.

FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-625-2128

AUTHORISED UNIT TRUSTS

Table listing authorized unit trusts with columns for Name, Manager, and other details.

Main table of unit trust information with columns for Name, Manager, and various financial metrics. Includes a 'GUIDE TO UNIT TRUST PRICING' section at the bottom.

Handwritten note at the bottom of the page: طرز احداث ائصال

Handwritten text at the top center of the page, possibly a name or signature.

FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-625-2128

Main table containing unit trust information, organized into columns for various trust categories such as 'Other UK Unit Trusts', 'Life Assurance', 'General Investment', and 'Specialist'. Each entry includes the trust name, provider, and current price per unit.

OTHER UK UNIT TRUSTS

INSURANCES

Continued on next page

FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-625-2126

Main table containing unit trust information with columns for Name, Price, Yield, and other financial metrics. Includes sub-sections for Bermuda, Jersey, Guernsey, and JOM authorized trusts.

BERMUDA AUTHORIZED

OFFSHORE INSURANCES

JERSEY AUTHORIZED

OFFSHORE AND OVERSEAS

GUERNSEY AUTHORIZED

MANAGEMENT SERVICES

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FT UNIT TRUST INFORMATION SERVICE

LONDON SHARE SERVICE

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Main table for FT Unit Trust Information Service, listing various unit trusts with columns for Name, Price, and Yield.

Table for LONDON SHARE SERVICE, including sections for BRITISH FUNDS, FOREIGN BONDS & RAILS, AMERICANS, and GOVT STERLING ISSUES.

Table for Money Market Trust Funds, listing various trust funds and their performance metrics.

Table for Money Market Bank Accounts, listing bank accounts and their interest rates.

UNIT TRUST NOTES: A detailed note explaining the unit trust service and its terms of use.

Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help desk on 01-925-2128

LONDON SHARE SERVICE

AMERICANS - Contd

Table with columns: Stock, Price, % Chg, Bid, Offer, etc. Includes entries like 177000000, 177000000, 177000000.

CANADIANS

Table with columns: Stock, Price, % Chg, Bid, Offer, etc. Includes entries like 134000000, 134000000, 134000000.

BANKS, HP & LEASING

Table with columns: Stock, Price, % Chg, Bid, Offer, etc. Includes entries like 198000000, 198000000, 198000000.

BEERS, WINES & SPIRITS

Table with columns: Stock, Price, % Chg, Bid, Offer, etc. Includes entries like 224000000, 224000000, 224000000.

BUILDING, TIMBER, ROADS

Table with columns: Stock, Price, % Chg, Bid, Offer, etc. Includes entries like 314000000, 314000000, 314000000.

BUILDING, TIMBER, ROADS - Contd

Table with columns: Stock, Price, % Chg, Bid, Offer, etc. Includes entries like 188000000, 188000000, 188000000.

CHEMICALS, PLASTICS

Table with columns: Stock, Price, % Chg, Bid, Offer, etc. Includes entries like 541000000, 541000000, 541000000.

DRAPERY AND STORES

Table with columns: Stock, Price, % Chg, Bid, Offer, etc. Includes entries like 314000000, 314000000, 314000000.

BUILDING, TIMBER, ROADS

Table with columns: Stock, Price, % Chg, Bid, Offer, etc. Includes entries like 314000000, 314000000, 314000000.

ELECTRICALS

Table with columns: Stock, Price, % Chg, Bid, Offer, etc. Includes entries like 188000000, 188000000, 188000000.

CHEMICALS, PLASTICS

Table with columns: Stock, Price, % Chg, Bid, Offer, etc. Includes entries like 541000000, 541000000, 541000000.

DRAPERY AND STORES

Table with columns: Stock, Price, % Chg, Bid, Offer, etc. Includes entries like 314000000, 314000000, 314000000.

BUILDING, TIMBER, ROADS

Table with columns: Stock, Price, % Chg, Bid, Offer, etc. Includes entries like 314000000, 314000000, 314000000.

ENGINEERING - Contd

Table with columns: Stock, Price, % Chg, Bid, Offer, etc. Includes entries like 188000000, 188000000, 188000000.

FOOD, GROCERIES, ETC

Table with columns: Stock, Price, % Chg, Bid, Offer, etc. Includes entries like 188000000, 188000000, 188000000.

HOTELS AND CATERERS

Table with columns: Stock, Price, % Chg, Bid, Offer, etc. Includes entries like 188000000, 188000000, 188000000.

INDUSTRIALS (Miscel.)

Table with columns: Stock, Price, % Chg, Bid, Offer, etc. Includes entries like 188000000, 188000000, 188000000.

INDUSTRIALS (Miscel.) - Contd

Table with columns: Stock, Price, % Chg, Bid, Offer, etc. Includes entries like 188000000, 188000000, 188000000.

FOOD, GROCERIES, ETC

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INDUSTRIALS (Miscel.) - Contd

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FOOD, GROCERIES, ETC

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HOTELS AND CATERERS

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INDUSTRIALS (Miscel.)

Table with columns: Stock, Price, % Chg, Bid, Offer, etc. Includes entries like 188000000, 188000000, 188000000.

LEISURE

Table with columns: Stock, Price, % Chg, Bid, Offer, etc. Includes entries like 188000000, 188000000, 188000000.

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LONDON SHARE SERVICE

Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help desk on 01-923-2123

LEISURE - Contd

Table of share prices for Leisure companies, including titles like Leisure Group, Leisure Leisure, and Leisure Leisure.

MOTORS, AIRCRAFT TRADES

Table of share prices for Motors and Aircraft Trades companies.

Commercial Vehicles

Table of share prices for Commercial Vehicles companies.

Comments

Table of share prices for various companies under the Comments section.

Garages and Distributors

Table of share prices for Garages and Distributors companies.

NEWSPAPERS, PUBLISHERS

Table of share prices for Newspapers and Publishers companies.

PAPER, PRINTING, ADVERTISING

Table of share prices for Paper, Printing, and Advertising companies.

SHIPPING

Table of share prices for Shipping companies.

SHOES AND LEATHER

Table of share prices for Shoes and Leather companies.

SOUTH AFRICANS

Table of share prices for South African companies.

TEXTILES

Table of share prices for Textiles companies.

PROPERTY

Table of share prices for Property companies.

Commercial Vehicles

Table of share prices for Commercial Vehicles companies.

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SOUTH AFRICANS

Table of share prices for South African companies.

TEXTILES

Table of share prices for Textiles companies.

TEXTILES - Contd

Table of share prices for Textiles companies (continued).

TOBACCO

Table of share prices for Tobacco companies.

TRUSTS, FINANCE, LAND

Table of share prices for Trusts, Finance, and Land companies.

Investment

Table of share prices for Investment companies.

Finance, Land, etc

Table of share prices for Finance, Land, etc companies.

Oil and Gas

Table of share prices for Oil and Gas companies.

Overseas Traders

Table of share prices for Overseas Traders companies.

Plantations

Table of share prices for Plantations companies.

Mines

Table of share prices for Mines companies.

Far West Rand

Table of share prices for Far West Rand companies.

Central African

Table of share prices for Central African companies.

Finance

Table of share prices for Finance companies.

Australians

Table of share prices for Australian companies.

TRUSTS, FINANCE, LAND - Contd

Table of share prices for Trusts, Finance, and Land companies (continued).

Investment

Table of share prices for Investment companies (continued).

Finance, Land, etc

Table of share prices for Finance, Land, etc companies (continued).

Oil and Gas

Table of share prices for Oil and Gas companies (continued).

Overseas Traders

Table of share prices for Overseas Traders companies (continued).

Plantations

Table of share prices for Plantations companies (continued).

Mines

Table of share prices for Mines companies (continued).

Far West Rand

Table of share prices for Far West Rand companies (continued).

Central African

Table of share prices for Central African companies (continued).

Finance

Table of share prices for Finance companies (continued).

Australians

Table of share prices for Australian companies (continued).

OIL AND GAS - Contd

Table of share prices for Oil and Gas companies (continued).

Overseas Traders

Table of share prices for Overseas Traders companies (continued).

Plantations

Table of share prices for Plantations companies (continued).

Mines

Table of share prices for Mines companies (continued).

Far West Rand

Table of share prices for Far West Rand companies (continued).

Central African

Table of share prices for Central African companies (continued).

Finance

Table of share prices for Finance companies (continued).

Australians

Table of share prices for Australian companies (continued).

MINES - Contd

Table of share prices for Mines companies (continued).

Miscellaneous

Table of share prices for Miscellaneous companies.

Third Market

Table of share prices for Third Market companies.

Notes

Notes section providing additional information and disclaimers regarding the share prices.

Regional & Irish Stocks

Table of share prices for Regional and Irish Stocks.

Traditional Options

Table of share prices for Traditional Options.

Property

Table of share prices for Property companies.

Oil

Table of share prices for Oil companies.

Mines

Table of share prices for Mines companies.

Disclaimers

Disclaimers section providing legal notices and terms of use.

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Intervention slows dollar rise

THE US Federal Reserve once again signalled its intention to try and control the dollar's rise and intervened in currency markets yesterday as the US unit broke through key resistance levels.

The dollar spent most of the day hovering around the DM1.8410 level as sentiment remained finely balanced between the attraction of high US interest rates and the threat of central bank intervention.

However, comments by Mr Manuel Johnson, vice-chairman of the Federal Reserve Board, provided the impetus to break through DM1.8450. Mr Johnson stressed that the Fed will continue to pursue a monetary policy that restrains inflation, regardless of the economic growth rate.

likely to be governed by the scale of central bank intervention. Sterling edged firmer in sub-dued trading. Its exchange rate inched up from 97.9 to 98.7 at the opening and the close on Tuesday. The pound continues to derive support from the high level of UK interest rates and little prospect of any early reduction.

Attention is now likely to focus on the release tomorrow of UK trade figures for December. A consensus of analysts' forecasts is for a current account deficit of £1.6bn compared with a £1.5bn shortfall in November. A figure nearer £2bn could increase speculation about an even further rise in bank base rates.

The pound rose to DM3.2650 from DM3.2600 and was also higher against the dollar at \$1.7710 from \$1.7660 yesterday. The yen rose to ¥235.85 from ¥235.75 and finished elsewhere at FF11.1060 from FF11.0950 and SF2.7750 compared with SF2.7625.

£ IN NEW YORK

Table with columns: Jan 25, Jan 26, and values for 1 month, 3 months, 6 months, and 12 months.

STERLING INDEX

Table with columns: Jan 25, Jan 26, and values for 8.30 am, 11.00 am, 1.00 pm, 3.00 pm, and 4.00 pm.

CURRENCY RATES

Table with columns: Jan 25, Jan 26, and values for Sterling, US Dollar, Canadian Dollar, etc.

CURRENCY MOVEMENTS

Table with columns: Jan 25, Jan 26, and values for Sterling, US Dollar, Canadian Dollar, etc.

OTHER CURRENCIES

Table with columns: Jan 25, Jan 26, and values for Argentina, Brazil, Mexico, etc.

MONEY MARKETS

German rates up

SHORT-TERM interest rates rose sharply in Frankfurt yesterday following a smaller than expected allocation of funds at the Bundesbank's latest sale and repurchase tender.

The Bank of England forecast a shortage of around \$450m. Factors affecting the market included bills maturing in official hands and a take up of Treasury bills together with repayment of late assistance draining £225m.

The 28-day agreement, as announced on Tuesday, has no minimum fixed bid, and successful applicants received their allocations at between 5.3 p.c. and 5.8 p.c. Dealers had expected a net reduction in UK clearing bank base lending rate 75 per cent from November 25.

Liquidity levels following a lower than expected monthly minimum reserve requirement set by the Bundesbank, but yesterday's sale and repurchase allocation still came as a surprise.

However, there is little suggestion at the moment that the authorities may be edging rates higher since a bulk of the allocations were made near the base of the range. A change in the discount or Lombard rate so soon after the last increase has been ruled out by the market.

UK interest rates traded within a very narrow range. Longer term rates continue to suggest that base rates will be

FINANCIAL FUTURES

Prices retreat after firm start

SHORT STERLING contracts broke through key resistance levels in the Life market yesterday but slipped back to finish at the day's low and barely changed from Tuesday.

The rise to the day's high was generally regarded as being a little overdone. Much of the bullish sentiment is based on the prospects of a cut in base rates around the time of the UK Budget on March 14.

approach, pointing out that a bad set of December trade figures tomorrow could very quickly reverse sentiment.

Table with columns: Strike, Call-Settlements, Put-Settlements, and values for LFFE US TREASURY BOND FUTURES OPTIONS.

Table with columns: Strike, Call-Settlements, Put-Settlements, and values for LFFE FT-SE 100 FUTURES OPTIONS.

Table with columns: Strike, Call-Settlements, Put-Settlements, and values for LFFE EUROPEAN FUTURES OPTIONS.

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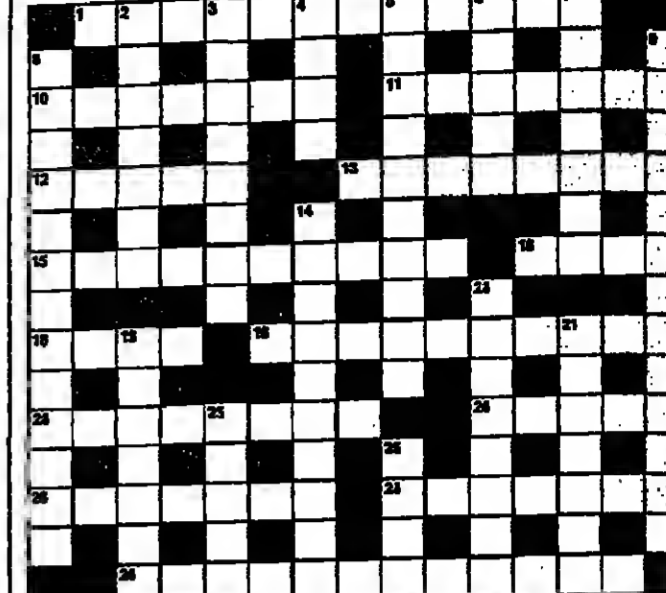
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CROSSWORD

No. 6,844 Set by FETTLER



- ACROSS
1 Putting a condiment on game results in censure (12)
2 Produces a characteristic reaction about a chap (7)
3 Literary brothers were, at heart, comparatively forbidding (7)
4 Being in the majority, must be wet (5)
5 Cad, nastily disposed, like the whole of that line (10)
6 A consumer account leaves one chagrined (4)
7 'mm mm it's vulgar twaddle (1)
8 End coolies' suffering; provide self-government (10)
9 The process inducing Lettice to change (8)
10 It would have been obvious if I'd entered this competition (5)
11 Get Ivor in a whiff, producing a state of giddiness (7)
12 The Athenians showed evidence of their spiritual beliefs (7)
13 Here's ticking off, revealing stuffing - duck feathers perhaps (8-4)
14 A harangue may be getting on about a relationship (7)
15 One of a pair, being dry, is accepted by both (8)
16 A tick for what's said (and heard) to be right (4)

Solution to Puzzle No. 6,843

Table with crossword solutions for puzzle No. 6,843.

JOTTER PAD

Advertisement for The London Motor Conference, London, 6 March, 1989. Includes details about speakers like Mr John Lawson, M. Noel Goutard, Dr John G White, Mr Roger H Storey, Mr Tim Worrall, Mr Ronald H Lamb, Dr John Worrall, and Professor Garel Rhys.

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WORLD STOCK MARKETS

Table of stock market data for various countries including Austria, France, Germany, Italy, Sweden, and Switzerland. Columns include country, date, and various stock indices.

Table of stock market data for Japan, Australia, and Hong Kong. Columns include country, date, and various stock indices.

Table of stock market data for Canada, listing various Canadian stocks and their prices.

Table of stock market indices for New York, Dow Jones, and other regional indices.

Table of stock market data for Canada, Toronto, and Montreal, listing various Canadian stocks.

Table titled 'TOKYO - Most Active Stocks' listing active stocks in the Tokyo market.

Advertisement for Financial Times subscriptions, featuring the headline '12 issues free when you first subscribe to the Financial Times' and contact information for Wif Brüssel.

3pm prices January 25

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Main table containing stock prices, organized into columns with headers like '12 Month High', 'Low', 'Stock', 'Div. Yield', 'P/E', 'Close', 'Open', 'Change'. Includes a 'Dow Jones Industrial Average' section at the top right.



Continued on Page 39

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NYSE COMPOSITE PRICES

Table of NYSE Composite Prices with columns for Stock, High, Low, Last, and Change. Includes a detailed list of stock prices and a small explanatory text block at the bottom of the table.

OVER-THE-COUNTER

Needay national market, 3pm prices January 25

Table of Over-the-Counter prices with columns for Stock, High, Low, Last, and Change. Contains a large list of stock prices for various companies.

AMEX COMPOSITE PRICES

3pm January 25

Table of AMEX Composite Prices with columns for Stock, High, Low, Last, and Change. Lists stock prices for companies traded on the American Stock Exchange.

Advertisement for VIENNA F.T. hand delivered, featuring the text 'Have your F.T. hand delivered... at no extra charge, if you work in the business centre of VIENNA' and contact information for Peter Grün of Morawa & Co.

AMERICA

Dow eases as company news boosts volume

Wall Street
AFTER finally managing on Tuesday to wipe out the 506-point fall seen on the day of the October 1987 stock market crash, equities hovered in a tight range yesterday, writes Janet Bush in New York.

moved clearly in the same direction on Tuesday, there was some divergence between the two markets yesterday when bonds slid and equities moved modestly higher in early trading.

Book, a compilation of economic reports from regional Federal Reserve banks. This showed that the economy had accelerated again in December and early January. Notably, consumer spending strengthened, manufacturing activity continued to rise and producers scheduled more investment in plant and equipment.

Encouraging results were announced by Walt Disney, which rose 3% to \$72, American Express, up 3% at \$35, and Baxter International, 3% higher at \$19.

ASIA PACIFIC

Fears of overheating keep Nikkei advance in check

Tokyo
CONCERN about overheating crept into the market, restraining investors from going on an outright buying spree, and share prices moved indecisively throughout the day to close only marginally higher, writes Michiko Nakamoto in Tokyo.

shares. NKK rose Y11 to Y988 and Kobe Steel, also among the top 10 in volume terms, added Y22 to Y743.

Whim Creek was up 5 cents at \$2.25 for a two-day rise of 20 cents. Dominion, which has launched a \$220m all-share offer for Whim Creek, was off 5 cents at \$1.45. Emperor was another strong performer, up 15 cents at \$4.65.

EUROPE

US buoyancy spills over into active bourses

THE STRONG climb on Wall Street on Tuesday proved the spur for active buying in Europe yesterday, helped by corporate and takeover plays, writes Our Markets Staff.

are likely to benefit from rising consumer expenditure as tax cuts come into effect next year, said one salesman.

and Locatrance featured in the list of largest gains. The day's biggest mover, trading company SCOA, added FF10.20 to FF168, amid speculation that Bolloré was adding to its stake.

the close. Asia and Inspectorate said they would take a minority stake in each other.

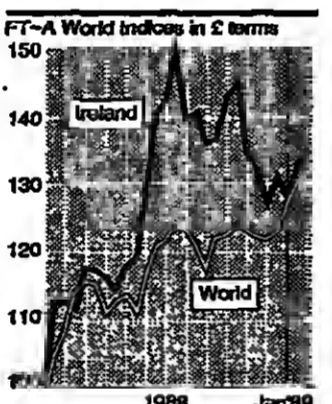
shares performed well, with Fiat savings up L70 to L6,260.

Dublin skates over Waterford blip

Kieran Cooke explains why shares have risen 5 per cent this year

THE DUBLIN stock market, one of the top performers in the world last year, is continuing its buoyant run in spite of the latest downward blip caused by news of accounting errors at Waterford Glass.

the Irish economy. Exchange controls have been relaxed and earnings from a number of leading Irish companies continue to be strong.



be performing well and, after a long period of dull cement sales, output is now at full capacity.

Table with columns: NATIONAL AND REGIONAL MARKETS, TUESDAY JANUARY 24 1989, MONDAY JANUARY 23 1989, DOLLAR INDEX. Rows include Australia, Austria, Belgium, Canada, Denmark, Finland, France, West Germany, Hong Kong, Ireland, Italy, Japan, Malaysia, Mexico, New Zealand, Norway, Singapore, South Africa, Spain, Sweden, Switzerland, United Kingdom, USA, Europe, Pacific Basin, Euro-Pacific, North America, Europe Ex. UK, Pacific Ex. Japan, World Ex. US, World Ex. UK, World Ex. So. Af., World Ex. Japan, The World Index.

Advertisement for The Brent Walker Group PLC. Features the company logo, financial figures (£243,000,000), and a list of subsidiaries including Tollemache & Cobbold Breweries Limited and J. W. Cameron & Co. Limited. Includes contact information for Svenska International plc.